

Department of the Army
Headquarters, U.S. Army
Joint Munitions Command
1 Rock Island Arsenal
Rock Island, IL 61299-6000

*JMC Regulation 10-1

1 October 2006

Organization and Functions

HEADQUARTERS, U.S. ARMY JOINT MUNITIONS COMMAND (HQ JMC) ORGANIZATION, MISSION, AND FUNCTIONS

Applicability. This regulation applies to all HQ JMC elements and their subordinate installations.

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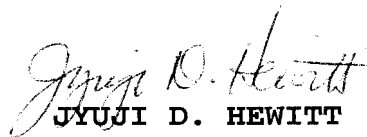
Proponent. The proponent is the Resource Management Directorate. Users may send comments and suggested improvements to HQ JMC, ATTN: AMSJM-RMM, 1 Rock Island Arsenal, Rock Island, IL 61299-6000, e-mail amsjm-rmm@afsc.army.mil.

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Supersession Notice. *This regulation supersedes Change 1, OSCR 10-1, 09 August 2001, and all changes thereto.

FOR THE COMMANDER:

Official:


JYUJI D. HEWITT
Colonel, GS
Chief of Staff

HQ US ARMY JOINT MUNITIONS COMMAND
JMCR 10-1

		DA		
		App	10-1	10-1
		TDA	Page	Para
<u>Contents</u>		<u>Para</u>	<u>No.</u>	<u>No.</u>
Chapter 1	<u>INTRODUCTION</u>			
	Purpose-----		1-1	1-01
	Acronyms/Terms-----		A-1	1-02
	Establishment-----		1-1	1-03
	Structural Organization-----		1-1	1-04
	Mission-----		1-1	1-05
	Major Functions-----		1-1	1-06
Chapter 2	<u>JMC STRUCTURE</u>			
	Joint Munitions Command Structure		2-1	2-01
	Reporting to the Chief of Staff		2-1	2-02
	Reporting to the Deputy to the Commander		2-3	2-03
	Charts			
	<u>Joint Munitions Command</u> -----		2-6	
	<u>Munitions & Logistics Readiness Center</u> -----		2-7	
Chapter 3	<u>OFFICE OF THE COMMANDER</u>			
	(Chart)		3-1	
	<u>Office of the Commander</u> (AMSJM-CO)-----	001	3-2	3-01
	<u>Deputy to the Commander</u> (AMSJM-DC)-----	001	3-2	3-02
	<u>Office of the Chief of Staff</u> (AMSJM-CS)-----	001	3-2	3-03
	<u>Command Sergeant Major</u> (AMSJM-CSM)-----	001	3-2	3-04
Chapter 4	<u>JOINT SERVICES/JOINT ORDNANCE COMMANDERS GROUP INTEGRATION OFFICE</u>			
	(Chart)		4-1	
	(AMSJM-JS)-----	001	4-2	4-01
Chapter 5	<u>SECRETARY OF THE GENERAL STAFF</u>			
	(Chart)		5-1	
	(AMSJM-SGS)-----	001	5-2	5-01
	<u>Protocol (AMSJM-SGS)</u> -----	001	5-3	5-02

		DA App TDA Para	10-1 Page No.	10-1 Para No.
<u>Contents</u>				
Chapter 6	<u>OFFICE OF EQUAL EMPLOYMENT OPPORTUNITY</u>			
	(Chart)		6-1	
	(AMSJM-EE) -----	002	6-2	6-01
Chapter 7	<u>COMMAND HISTORIAN OFFICE</u>			
	(Chart)		7-1	
	(AMSJM-HI) -----	003	7-2	7-01
Chapter 8	<u>OFFICE OF THE INSPECTOR GENERAL</u>			
	(Chart)		8-1	
	(AMSJM-IG) -----	006	8-2	8-01
Chapter 9	<u>PUBLIC AFFAIRS OFFICE</u>			
	(Chart)		9-1	
	(AMSJM-PA) -----	090	9-2	9-01
Chapter 10	<u>TRANSITION OFFICE</u>			
	(Chart)		10-1	
	(AMSJM-BI) -----		10-2	10-01
Chapter 11	<u>LEAN SIX SIGMA OFFICE</u>			
	(Chart)		11-1	
	(AMSJM-LS) -----		11-2	11-01
Chapter 20	<u>G-1/DEPUTY CHIEF OF STAFF FOR HUMAN RESOURCE MANAGEMENT</u>			
	(Chart)		20-1	
	(AMSJM-HR) -----	010	20-2	20-01
	<u>Civilian Personnel Operations Division</u>			
	(AMSJM-HRC) -----	011	20-1	20-02
	<u>Command Chaplain Division</u>			
	(AMSJM-HRR) -----	007	20-4	20-03
	<u>Command Surgeon Division</u>			
	(AMSJM-HRS) -----	008	20-5	20-04
	<u>Training & Development Division</u>			
	(AMSJM-HRT) -----	012	20-5	20-05
Chapter 30	<u>G-2/DEPUTY CHIEF OF STAFF FOR FORCE PROTECTION</u>			
	(Chart)		30-1	
	(AMSJM-FP) -----	020	30-2	30-01

		DA		
		App	10-1	10-1
		TDA	Page	Para
<u>Contents</u>		<u>Para</u>	<u>No.</u>	<u>No.</u>
Chapter 40	<u>G-3/5/7/DEPUTY CHIEF OF STAFF FOR STRATEGIC PLANS & INITIATIVES</u>			
	(Chart)		40-1	
	(AMSJM-PI)-----	030	40-2	40-01
CHAPTER 50	<u>G-6/DEPUTY CHIEF OF STAFF FOR INFORMATION MANAGEMENT</u>			
	(Chart)		50-1	
	(AMSJM-IM)-----	060	50-2	50-01
	<u>Integration & Business Solutions Division</u>			
	(AMSJM-IMI)-----	061	50-2	50-02
	<u>Plans, Programs & Policy Division</u>			
	(AMSJM-IMP)-----	062	50-4	50-03
CHAPTER 60	<u>G-8/DEPUTY CHIEF OF STAFF FOR RESOURCE MANAGEMENT</u>			
	(Chart)		60-1	
	(AMSJM-RM)-----	080	60-2	60-01
	<u>Appropriated Funds Division</u>			
	(AMSJM-RMA)-----	081	60-2	60-02
	<u>Cost, Productivity & Systems Division</u>			
	(AMSJM-RMC)-----	082	60-5	60-03
	<u>Force Management Division</u>			
	(AMSJM-RMM)-----	084	60-7	60-04
	<u>Revolving Funds Division</u>			
	(AMSJM-RMR)-----	083	60-8	60-05
Chapter 70	<u>SAFETY/RAD WASTE DIRECTORATE</u>			
	(Chart)		70-1	
	(AMSJM-SF)-----	440	70-2	70-01
	<u>Radioactive Waste Operations Division</u>			
	(AMSJM-SFO)-----	440	70-2	70-02
	<u>Radioactive Waste Planning Division</u>			
	(AMSJM-SFP)-----	440	70-3	70-03
	<u>Safety Division</u>			
	(AMSJM-SFS)-----	440	70-4	70-04
Chapter 80	<u>SECURITY ASSISTANCE DIRECTORATE</u>			
	(Chart)		80-1	
	(AMSJM-SA)-----	300	80-2	80-01
	<u>Country Program Management Division</u>			
	(AMSJM-SAA)-----	301	80-2	80-02
	<u>International Co-Production Division</u>			
	(AMSJM-SAC)-----	303	80-5	80-03
	<u>Policy, Programs & Systems Division</u>			
	(AMSJM-SAM)-----	302	80-5	80-04

		DA		
		App	10-1	10-1
		TDA	Page	Para
<u>Contents</u>		<u>Para</u>	<u>No.</u>	<u>No.</u>
Chapter 100	<u>MUNITIONS & LOGISTICS READINESS CENTER</u>			
	(Chart)		100-1	
	(AMSJM-MC)-----	400	100-2	100-01
Chapter 101	<u>INSTALLATION ADVOCACY & WORKLOAD INTEGRATION OFFICE</u>			
	(Chart)		101-1	
	(AMSJM-MCA)-----	405	101-2	101-01
Chapter 110	<u>BUSINESS OPERATIONS DIRECTORATE</u>			
	(Chart)		110-1	
	(AMSJM-BD)-----	460	110-2	110-01
	<u>Acquisition Funds Division</u>			
	(AMSJM-BDA)-----	462	110-2	110-02
	<u>Enterprise Integration Division</u>			
	(AMSJM-BDP)-----	463	110-4	110-03
	<u>AWPS Program Division</u>			
	(AMSJM-BDS)-----	464	110-6	110-04
	<u>Logistics Funds Requirements Division</u>			
	(AMSJM-BDW)-----	461	110-7	110-05
Chapter 120	<u>COMMODITY MANAGEMENT DIRECTORATE</u>			
	(Chart)		120-1	
	(AMSJM-CD)-----	410	120-2	120-01
	<u>Combat Ammo Division</u>			
	(AMSJM-CDA)-----	415	120-2	120-02
	<u>Bombs/Energetics & Navy Gun Division</u>			
	(AMSJM-CDB)-----	412	120-4	120-03
	<u>Close Combat Division</u>			
	(AMSJM-CDC)-----	413	120-6	120-04
	<u>40 MM Grenade Division</u>			
	(AMSJM-CDG)-----	419	120-8	120-05
	<u>Large Caliber Division</u>			
	(AMSJM-CDL)-----	416	120-11	120-06
	<u>Medium Caliber Division</u>			
	(AMSJM-CDM)-----	417	120-13	120-07
	<u>Productivity Support & Maintenance Division</u>			
	(AMSJM-CDP)-----	411	120-15	120-08
	<u>Rockets/Grenades Division</u>			
	(AMSJM-CDR)-----	418	120-18	120-09
	<u>Small Caliber Division</u>			
	(AMSJM-CDS)-----	414	120-20	120-10
Chapter 130	<u>INDUSTRIAL SUPPORT DIRECTORATE</u>			
	(Chart)		130-1	

		DA App TDA Para	10-1 Page No.	10-1 Para No.
<u>Contents</u>				
	(AMSJM-IS)-----	470	130-2	130-01
	<u>Armament Retooling & Manufacturing Division</u>			
	(AMSJM-ISA)-----	471	130-2	130-02
	<u>Industrial Mission Support Division</u>			
	(AMSJM-ISM)-----	473	130-3	130-03
	<u>Industrial Preparedness Division</u>			
	(AMSJM-ISP)-----	472	130-4	130-04
Chapter 140	<u>LOGISTICS INTEGRATION DIRECTORATE</u>			
	(Chart)		140-1	
	(AMSJM-LI)-----	430	140-2	140-01
	<u>Centralized Ammunition Management Division</u>			
	(AMSJM-LIA)-----	434	140-2	140-02
	<u>Demil/APE/Management Division</u>			
	(AMSJM-LID)-----	433	140-4	140-03
	<u>Planning and Execution Division</u>			
	(AMSJM-LIM)-----	431	140-8	140-04
	<u>Accountability/Storage Division</u>			
	(AMSJM-LIS)-----	432	140-11	140-05
	<u>Transportation Division</u>			
	(AMSJM-LIT)-----	435	140-15	140-06
Chapter 150	<u>QUALITY DIRECTORATE</u>			
	(Chart)		150-1	
	(AMSJM-QA)-----	420	150-2	150-01
	<u>Quality Engineering Division</u>			
	(AMSJM-QAE)-----	422	150-2	150-02
	<u>Production Quality Management Division</u>			
	(AMSJM-QAP)-----	421	150-3	150-03
	<u>Surveillance Division</u>			
	(AMSJM-QAS)-----	423	150-4	150-04
Chapter 160	<u>MUNITIONS READINESS DIRECTORATE</u>			
	(Chart)		160-1	
	(AMSJM-RD)-----	450	160-2	160-01
	<u>Munitions Analysis/Reports Division</u>			
	(AMSJM-RDM)-----	453	160-2	160-02
	<u>Readiness Operations Division</u>			
	(AMSJM-RDO)-----	451	160-3	160-03
	<u>Readiness Assessment Division</u>			
	(AMSJM-RDR)-----	452	160-5	160-04
Appendix A	<u>GLOSSARY OF ACRONYMS</u> -----		A-1	

		DA		
		App	10-1	10-1
		TDA	Page	Para
<u>Contents</u>		<u>Para</u>	<u>No.</u>	<u>No.</u>
Appendix B	<u>COMMON SUPERVISORY, ADMINISTRATIVE & PROGRAMMING FUNCTIONS</u> -----			
			B-1	
Appendix C	<u>HISTORY OF THE JMC</u> -----			
			C-1	

CHAPTER 1

INTRODUCTION

1-01. PURPOSE. This regulation sets forth the mission and functions of the US Army Joint Munitions Command (JMC), a Major Subordinate Command (MSC) of the US Army Materiel Command (AMC).

1-02. ACRONYMS/TERMS. See Appendix A.

1-03. ESTABLISHMENT. The JMC came into being on 1 October 2006 at Rock Island, Illinois.

1-04. STRUCTURAL ORGANIZATION. The JMC organization structure is contained in Chapter 2. JMC and Munitions Logistics & Readiness Center (MLRC) organization charts are found on pages 2-6 and 2-7.

1-05. MISSION. The mission of JMC is to execute acquisition support, readiness, and logistics sustainment through a team of dedicated professionals who provide effective, available and value added munitions for the joint warfighter.

1-06. MAJOR FUNCTIONS. The Major functions of JMC are:

(a) Provide joint conventional munitions support through an acquisition confederation, readiness assessments, inventory management, storage operations and distribution for training operations in war and peacetime.

(b) Provide mission support to Program Executive Office (PEO) Ammunition/Program Managers (PM), other services, commercial producers and product line managers.

(c) Manage and execute the Single Manager for Conventional Ammunition (SMCA) Field Operating Activity mission for the production, supply, storage, maintenance, and demilitarize (demil) of conventional ammunition and provides customer support.

(d) Performs through the Defense Ammunition Center (DAC) (a separate HQ Reporting Activity) multifunctional services for the munitions community in support of logistics readiness. JMC CG assigns the DAC Director, responsibility and authority to exercise command jurisdiction over the activity IAW the missions assigned. DAC is the US Army Technical Center for Explosives Safety. DAC provides munitions logistics, applied technology, engineering, data management, specialized munitions equipment and processes, ammunition surveillance and management careerists and munitions-related technical training to support OSD, the Military

Services, other Government agencies/activities (OGA), Foreign Governments and agencies, industry, and academia. DAC provides staff engineering and technical assistance to the Joint Service worldwide munitions community.

(e) Support and is the advocate for the Army Working Capital (AWCF) depots; the Army Ammunition Plants (AAPs), and the Army Munitions Centers (MCs) in accomplishment of their missions.

(f) Develop and manage the command transportation and traffic management programs for conventional ammunition items as required by the Defense Transportation Regulation (DTR).

(g) Manage the Ammunition Stockpile Reliability Program (ASRP) for Class V munitions, the Materiel Release Program, and the Malfunction Investigation Program.

(h) Maintain accurate accountable records for Class V ammunition assets and assure supply logistics readiness for Continental United States (CONUS) units.

(i) Accomplish Army National Inventory Control Point (NICP) missions for ammunition stockpile management, to include supply, inventory management, storage, inventory and accountability, demilitarization (demil) and transportation of conventional ammunition.

(j) Provide conventional ammunition logistics support to the Combatant Commands through the assessment and management of the conventional ammunition stockpile. Assists in all facets of ammunition logistics designed to maintain DoD's power projection capability, and war-fighting readiness.

(k) Manage all quality assurance issues for command. Oversees Ammunition Quality policy and procedure issues and interface with other Government and non-Government activities throughout the entire life cycle.

(l) Provide conventional ammunition logistics support to the Joint Services and Unified Combatant Commands through the assessment and management of the conventional ammunition industrial base.

(m) Direct and manage the Army's Low-Level Radioactive Waste (LLRW) Disposal Program.

(n) Provide direction, coordination and control of the Joint Ordnance Commanders Group (JOCG) activities.

(o) Provide responsive management of JMC Security Assistance (SA) programs under direction and guidance from the Executive Agent for Security Assistance and in accordance with the PEO Ammunition/JMC Memorandum of Agreement, enabling foreign

countries and international organizations to acquire timely and quality conventional ammunition, non-standard ammunition, and related logistics support in furtherance of National Security Strategy and US foreign policy objectives.

(p) Provide strategic focus, intent, and corporate direction of the JMC. Provides analysis and evaluation to integrate and execute command initiatives and business practices. Develops long range planning requirements based on projected mission or organizational changes.

(q) Provide, formulate, and direct the execution of physical security, law enforcement, force protection, antiterrorism, counterintelligence, special security plans, policy, and programs to protect and support the command's personnel, assets, and operations.

(r) Manage the JMC Equal Employment Opportunity (EEO) Program.

(s) Manage and administer the command's Human Resource Management programs. Performs Ombudsman, Command Surgeon, and Command Chaplain functions.

(t) Research, plan, develop and implement JMC information architecture, technology insertion and information systems necessary to support the business processes.

(u) Determine, appropriate and execute command resources to include dollars, manpower, and workyears. Intensively manages high visibility resource-related projects.

(v) Manage the JMC Safety Programs and provides Safety Program matrix support to the Army Sustainment Command (ASC).

(w) Develop, direct, implement, evaluate and sustain the Lean Six Sigma (LSS) program for JMC and its subordinates

(x) Develop, direct, implement and evaluate history programs for the JMC and JMC subordinates.

(y) Inquire into and report upon matters that pertain to the performance of mission and the state of discipline, efficiency, economy, and morale within JMC.

(z) Develop, direct, implement, and evaluate public affairs, marketing and Congressional programs for the JMC and its subordinates.

(aa) Manage JMC Base Realignment and Closure (BRAC) 05 Transition implementation efforts.

CHAPTER 2

JOINT MUNITIONS COMMAND STRUCTURE

2-01. JOINT MUNITIONS COMMAND STRUCTURE

a. The JMC is a multi-faceted, multi-sited AMC MSC with corporate headquarters at Rock Island Arsenal (RIA), Illinois.

b. JMC structure and concept of operations are process driven and customer satisfaction oriented.

c. JMC commands AWCF Depots, AAPs, the DAC and other AMC active industrial activities. The Command manages the Army's industrial base to provide its customers with high quality materiel and services, when and where needed, at the lowest practical cost.

2-02. Reporting to the Chief of Staff:

(1) The **Secretary of the General Staff** acts as the executive officer for the Chief of Staff (CS) and as office manager for the Command Group, and oversees visits by foreign/US dignitaries to the Command.

(2) The **Office of Equal Employment Opportunity/Equal Opportunity** directs and manages the JMC EEO Program, establishes program objectives, develops plans and procedures for implementation of programs, analyzes the results, and measures progress.

(3) The **Command Historian** develops, directs, implements and evaluates history programs for the HQ, JMC and JMC subordinates.

(4) The **Office of the Inspector General** inquires into and reports upon matters that pertain to the performance of mission and the state of discipline, efficiency, economy, and morale within JMC.

(5) The **Public Affairs Office** develops, directs, implements, and evaluates public affairs, marketing and congressional programs for the JMC and its subordinates.

(6) The **Transition Office** serves as the Command Program Manager for the management of BRAC 05 Transition implementation efforts.

(7) The **G-1 DCS for Human Resources Management Directorate** plans, manages, administers and evaluates the Command's Human Resource Management programs, including those for civilian personnel, military personnel, career development, leadership development training, Ombudsman, Command Surgeon, and Command Chaplain. Performs personnel related administrative functions for HQ, JMC organizations located at the Rock Island site. Provides management/employee liaison on significant matters affecting employees to resolve or elevate issues. Serves as personal advisor to the JMC Command Group on policy/system issues relative to employment matters.

(8) The **G-2 DCS for Force Protection Directorate** serves as the Command Provost Marshal, Security Manager, Antiterrorism Officer, and Senior Intelligence Officer. Provides, formulates, and directs the execution of physical security, law enforcement, force protection, antiterrorism, counterintelligence, special security plans, policy, and programs to protect and support the Command's personnel, assets, and operations. Provides staff supervision and assistance for force protection to all US Army JMC elements, subordinate arsenals, plants, depots, and activities.

(9) The **G-3/5/7 DCS for Strategic Plans & Initiatives Directorate** provides the Commander's strategic focus, intent, and corporate direction of the JMC. Provides analysis and evaluation to integrate and execute Command initiatives and business practices. Interfaces with higher headquarters, other Commands, offices and agencies, and JMC installations and activities with regard to Command level initiatives and strategic planning matters. Orchestrates the Command's strategic/business planning efforts and conducts long range planning requirements based on projected mission or organizational changes.

(10) The **G-6 DCS for Information Management Directorate** serves as Chief Information Officer implementing and ensuring compliance with the full scope of statutory, regulatory and management processes. Leads and supports JMC information resources and information technology. Serves as JMC executive agent for Information Management/Information Technology (IM/IT) direction, priorities, quality control and resource allocation. Develop and maintain JMC IT Strategic Plan and management planning process to support the mission. Develops budget-linked capital improvement plans for IT systems. Researches, plans, develops and implements JMC information architecture, technology insertion and information systems necessary to support the business processes.

(11) The **G-8 DCS for Resource Management Directorate** exercises directional authority for the Commanding General in the determination, appropriation and execution of Command resources. Integrates JMC Resource Management (RM) related principles and policies and manages their application throughout the Command. Directs and integrates JMC elements in assigned mission areas of budgeting, execution, managerial accounting, force management, cost/economic analysis, system analysis, productivity management and value engineering (VE). Intensively manages high visibility resource-related projects, especially those requiring coordination with higher headquarters and other agencies.

(12) **The Safety and Radioactive Waste Directorate** directs and manages the Army's LLRW Disposal Program. Manages the JMC and the ASC Command Safety Programs.

2-03. Reporting to the Deputy to the Commander

(1) The **Joint Services/Joint Ordnance Commanders Group (JOCG) Integration Office** provides principal staffing advice to the CG with respect to Command management policies and procedures relating to the SMCA. Interprets and implements Command-wide SMCA policies and procedures and provides the focal point for day-to-day coordination and control of issues relating to the SMCA mission as a whole. Provides direction, coordination and control of the JOCG activities. Provides the Command focal point for the Office of the Executive Director for Conventional Ammunition (EDCA).

(2) The **Lean Six Sigma Office** develops, directs, implements, evaluates and sustains the LSS program for JMC and its subordinates.

(3) The **Security Assistance Management Directorate** provides responsive management of JMC SA programs under direction and guidance from the Executive Agent for SA and in accordance with the PEO Ammunition/JMC Memorandum of Agreement, enabling foreign countries and international organizations to acquire timely and quality conventional ammunition, non-standard ammunition, and related logistics support in furtherance of National Security Strategy and US foreign policy objectives.

(4) The **Munitions & Logistics Readiness Center (MLRC)** provides joint conventional munitions support through an acquisition confederation, readiness assessments, inventory management, storage operations and distribution for training operations in war and peacetime. Provides mission support to JMC Commander, PEO Ammunition/Program Managers (PM), other services, commercial producers and product line managers. Manages and

executes the SMCA Field Operating Activity mission for the production, supply, storage, maintenance, and demilitarize (demil) of conventional ammunition and provide customer support

MLRC Organizations:

(a) The **Installation Advocacy & Workload Integration Office** serves the JMC installations and plants as their voice and presence at HQ JMC. Provides the Commanders a reliable feel for the HQ perspective on issues and assure representation of the sites' perspectives in HQ actions.

(b) The **Business Operations Directorate** integrates MLRC business functions in supporting development, acquisition, and sustainment of Army and other customer munitions systems.

(c) The **Commodity Management Directorate** performs program management functions for all ammunition systems assigned to the JMC. Manages and executes transition program for JMC under DoD 5160.65. Provides acquisition support to PEO Ammo/PMs. Provides customer services for assigned programs (including planning, programming, budgeting, execution, problem resolution and associated analysis). Provides an ammunition readiness solution to the warfighter.

(d) The **Industrial Support Directorate** provides conventional ammunition logistics support to the Joint Services and Unified Combatant Commands through the assessment and management of the conventional ammunition industrial base. Principal staff office for Command-wide missions including facilities engineering/property management; industrial preparedness planning; management of Military Construction, Army (MCA) and Capital Investment Program (CIP); planning/execution of the Production Base Support (PBS) program, planning/execution of the Armament Retooling and Manufacturing Support (ARMS) program and control of the JMC environmental program.

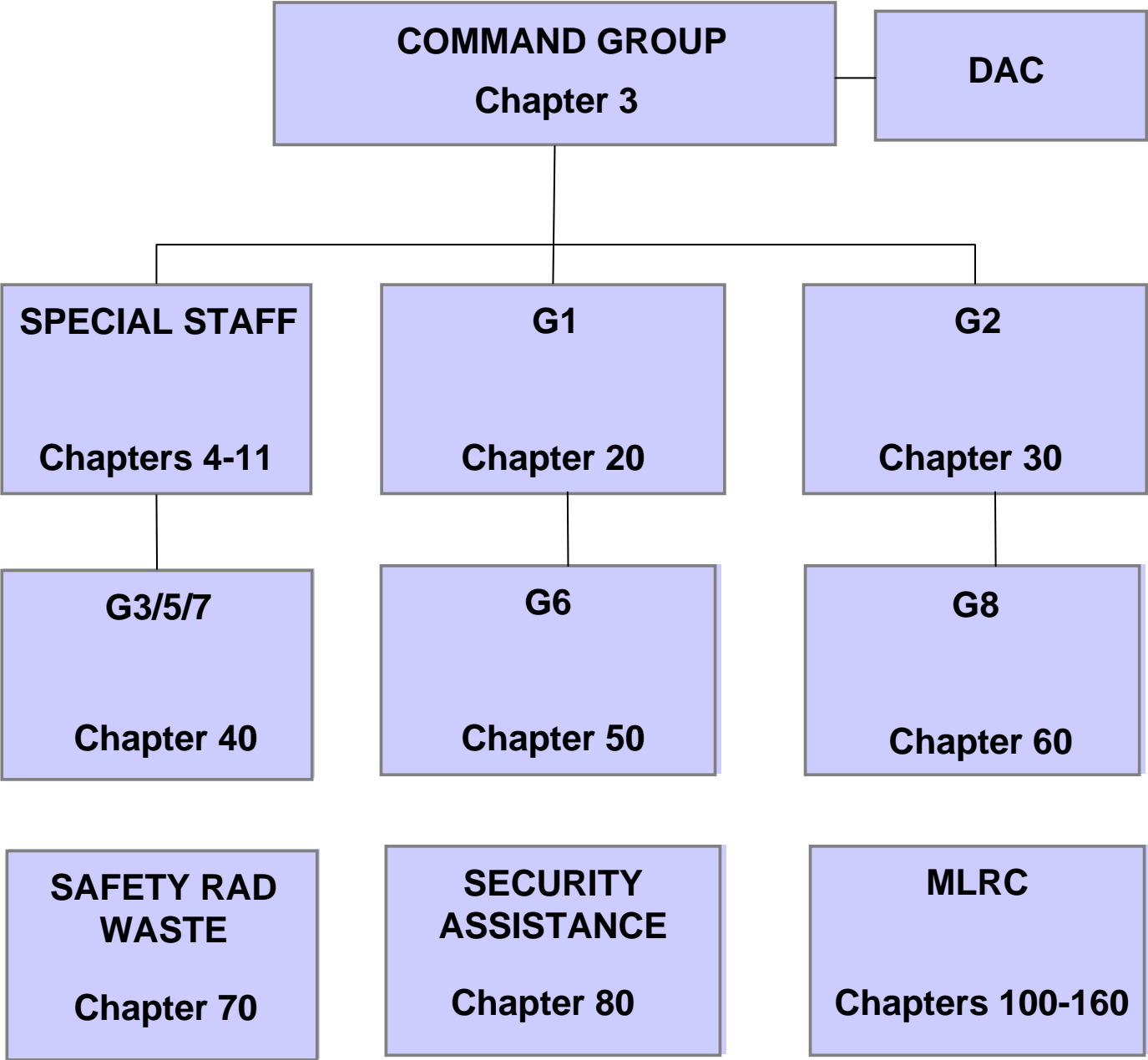
(e) The **Logistics Integration Directorate** executes and manages the SMCA and Army National Inventory Control Point (NICP) missions for ammunition stockpile management, including supply, inventory management, storage, inventory and accountability, demilitarization (demil) and transportation of conventional ammunition. Executes and manages ammunition stockpile management at the retail level, focusing on CONUS training resupply, mobilization training (MOB), ammunition basic load (ABL), and operational load. Develops and manages the Command transportation and traffic management programs for conventional

ammunition items as required by the Defense Transportation Regulation (DTR). Provides headquarters support to the storage installations. Serves as the Command's primary entry point for all customer supply requirements and ammunition logistics issues.

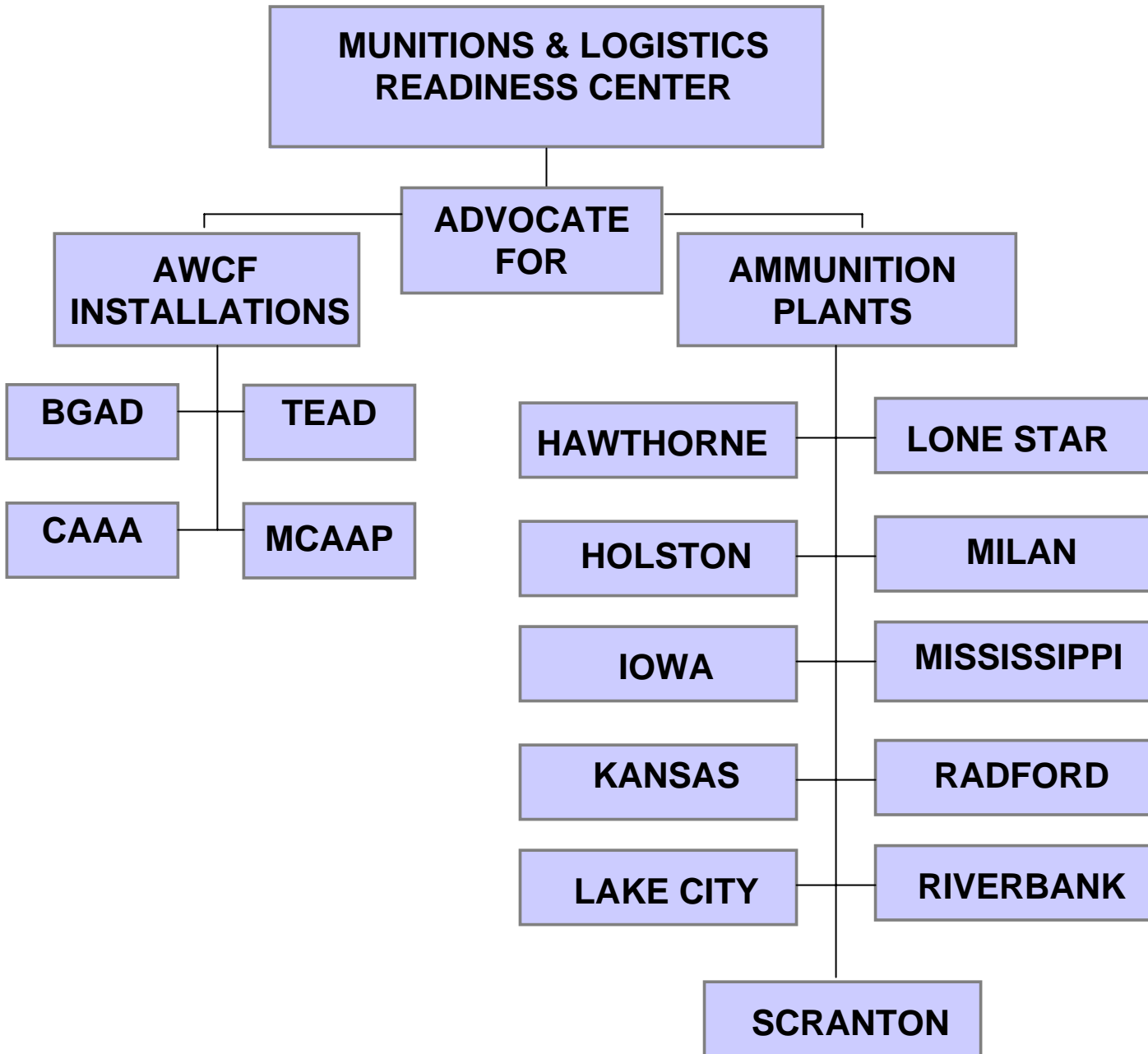
(f) The **Quality Directorate** manages quality assurance issues for JMC. Oversees ammunition quality policy and procedure issues and interfaces with other Government and non-Government activities throughout the entire life cycle. Manages the ASRP for Class V munitions, the Materiel Release Program, and the Malfunction Investigation Program.

(g) The **Munitions Readiness Directorate** provides conventional ammunition logistics support to the Combatant Commands through the assessment and management of the conventional ammunition stockpile. Assists in all facets of ammunition logistics designed to maintain DoD's power projection capability, and war-fighting readiness.

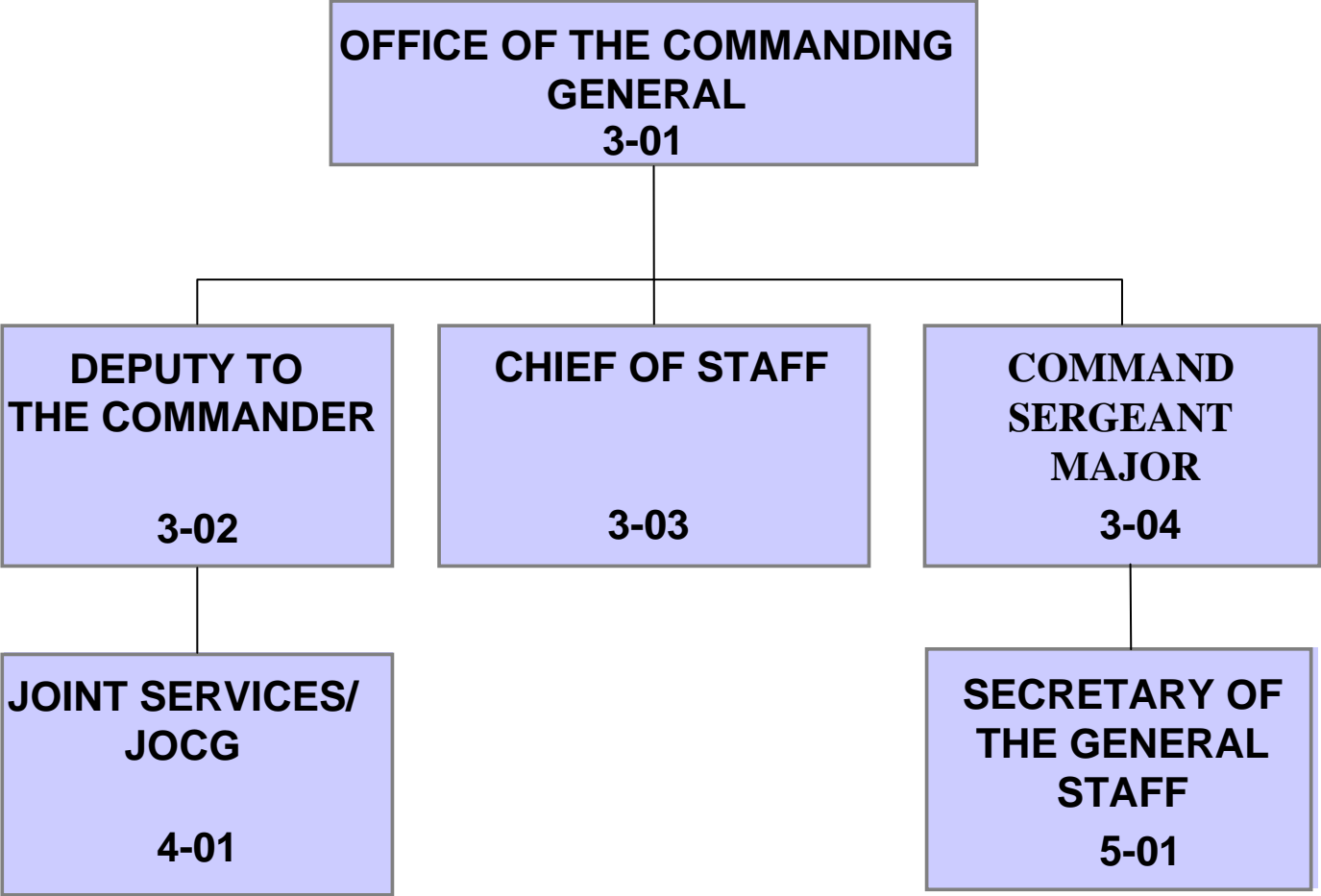
JOINT MUNITIONS COMMAND



MUNITIONS & LOGISTICS READINESS CENTER



COMMAND GROUP



CHAPTER 3**COMMAND GROUP**3-01. OFFICE OF THE COMMANDER (AMSJM-CG).

MISSION: To direct accomplishment of the JMC mission and command all elements, units, and personnel of the Command. To delegate specific and/or extraordinary authority as assigned to ensure performance of appropriate duties as specified in AR 210-10.

3-02. DEPUTY TO THE COMMANDER (AMSJM-DC).

MISSION: To act for the Commanding General (CG) in exercising command authority for Procurement, Readiness, Single Manager for Conventional Ammunition (SMCA) and Joint Munitions Command actions, and act for the CG in his absence. As designated, to exercise and direct specific elements and functions assigned by the CG.

3-03. OFFICE OF THE CHIEF OF STAFF (AMSJM-CS).

MISSION: To act as principal agent of the CG for the coordination and administration of the HQ. To direct, integrate and supervise JMC elements, and ensure continuity of operations at the HQ in event of an emergency. To provide staff leadership and guidance to all JMC elements with respect to the military equal opportunity program, plans and reports.

3-04. COMMAND SERGEANT MAJOR (AMSJM-CSM).

MISSION: To act as principal noncommissioned officer advisor to the CG in matters pertaining to the welfare and morale of enlisted personnel.

JOINT SERVICES/JOINT ORDNANCE COMMANDERS GROUP INTEGRATION OFFICE

JOINT SERVICES/JOINT
ORDNANCE
COMMANDERS GROUP
INTEGRATION OFFICE

4-01

CHAPTER 4**4-01. JOINT SERVICES/JOINT ORDNANCE COMMANDERS GROUP INTEGRATION OFFICE (AMSJM-JS).**

a. MISSION: Provide principal staffing advice to the CG with respect to command management policies and procedures relating to the SMCA. Interpret and implement command-wide SMCA policies and procedures and provide the focal point for day-to-day coordination and control of issues relating to the SMCA mission as a whole. Provide day-to-day direction, coordination and control of JOCG activities. Provide the command focal point for the Office of the Executive Director for Conventional Ammunition (O/EDCA). Provide for JMC participation in senior joint logistics groups, panels and/or studies.

b. FUNCTIONS:

(1) Serve as command focal point to coordinate and facilitate SMCA issues and requirements regarding Joint Services, agencies and/or activities; provide advice, guidance and assistance to the CG and JMC staff.

(2) Serve as external focal point with other DoD components to remain aware of conditions/attitudes that affect the SMCA. Meet with representatives of other DoD components.

(3) Develop input for and coordinate periodic and annual reports of accomplishments of the SMCA.

(4) Prepare or direct preparation of Joint Conventional Ammunition Policies and Procedures (JCAPPs). Review for consistency among JCAPPs and existing DoD/Army regulatory guidance, staff for approval and oversee implementation.

(5) Provide continuity on decisions affecting the JMC portion of the SMCA mission, maintain the office of record pertaining to the JMC portion of the SMCA mission and provide continuity with actions of the O/EDCA.

(6) Provide focal point for command-wide O/EDCA taskings to JMC, initiate/coordinate responses to those taskings and provide status on taskings to JMC and O/EDCA.

(7) Serve as Executive Secretariat of the JOCG and act as principal representative of the JOCG in the conduct of briefings. Participate in meetings and symposiums related to the JOCG mission.

(8) Analyze, evaluate and serve as the focal point for all directives, study proposals and other actions emanating from within Office of Secretary of Defense (OSD), DA, Defense Logistics Agency (DLA), AMC and other Military Services that may affect the operations of the JOCG.

(9) Administer the day-to-day operations of JOCG activities; issue instructions to carry out implementation of the JOCG decisions, policies and procedures.

(10) Establish and maintain direct contact with senior joint logistics groups' staffs, JOCG Executive Committee (EXCOM) and their Staffs, other commands and OSD on matters pertaining to the JOCG mission.

(11) Provide or obtain JMC participation in ammunition activities established under the sponsorship of the senior joint logistics groups. Direct and monitor command performance and assure coordination and control with JMC matters related thereto. Nominate to the CG, JMC, and CG, Joint Munitions and Lethality Life Cycle Management Command (JM&L LCMC), members to serve on studies, panels and groups.

(12) Recommend to the JOCG the functions/activities/tasks for the JOCG subgroup structure.

(13) Ensure preparation of JOCG subgroup program plans, integrate those plans into an Annual JOCG Program Plan and maintain the plan.

(14) Issue operating instructions to subgroup and ad hoc subgroup chairpersons, review results of JOCG subgroup efforts, make recommendations to the JOCG for their approval and schedule JOCG and JOCG EXCOM meetings to review and approve subgroup and/or ad hoc subgroup activities. Schedule and facilitate discussions of unresolved subgroup issues. Notify the EXCOM and JOCG of unresolved subgroup differences.

(15) Represent JMC at SMCA and JOCG meetings with senior logistics groups. Represent and promote SMCA or JOCG at conferences, meetings and symposiums. Prepare and deliver presentations to senior joint logistics groups, Military Service Staffs, OSD and other Government/industry groups.

(16) Keep JOCG EXCOM apprised of discussions with JOCG members.

(17) Administer policies and procedures of the JOCG relating to its activities, and establish and maintain the office of record for the JOCG.

(18) Serve as liaison to OSD, Military Service staffs and secretariats, joint logistics groups and staffs and other joint groups/panels.

SECRETARY OF THE GENERAL STAFF

SECRETARY OF THE
GENERAL STAFF
PROTOCOL
5-01, 5-02

CHAPTER 55-01. SECRETARY OF THE GENERAL STAFF (AMSJM-SGS).

a. MISSION: To act as the executive officer for the Chief of Staff and as office manager for the JMC. To direct AMC/JMC Commanders Conferences, Executive Steering Committee Conferences and periodic in-process reviews (IPRs) by the CG, AMC, and other high ranking officials. To oversee the operation of the Staff Action Control Office (SACO), the Administrative Office, and the Protocol Office.

b. FUNCTIONS:

(1) Oversee Command Group Tasker System. Maintain the JMC database of taskings and actions taken in response for use by the CG.

(2) Provide staff direction for all AMC/JMC Commanders' Conferences and Executive Steering Committee Conferences. Control the agenda, prepare briefings/information summaries, disseminate taskings, and validate required responses. Maintain the JMC database of taskings and actions taken in response for use by the CG.

(3) Provide staff direction for periodic IPRs of JMC performance for CG, AMC, or other General Officers as required. Ensure senior executives/command group review briefings before presentation. Control the agenda and ensure someone records, disseminates, and completes all taskers.

(4) Coordinate command absence calendar and command group travel during the year.

(5) Oversee command group personnel actions, internal operating budget (IOB), property accountability, supplies, computer actions, office space utilization, records management, and automation initiative requirements command-wide.

(6) Oversee typing/reproduction of official mail for command group and filing of official command group signature packages. Maintain office records for the command group. Review/process all official correspondence, both classified and unclassified.

5-02. PROTOCOL (AMSJM-SGS).

- a. MISSION: Oversee the operation of the Protocol Office.
- b. FUNCTIONS: Oversee visits by foreign/US dignitaries to the command, reception of official visitors, major meetings/conferences/ceremonies/official socials. Oversee maintenance of social database, Secretary of the Army Representation Fund and changes of command at HQs and subordinate installations.

OFFICE OF EQUAL EMPLOYMENT OPPORTUNITY

CHAPTER 6**6-01. EQUAL EMPLOYMENT OPPORTUNITY OFFICE (AMSJM-EE).**

a. MISSION: To direct and manage the JMC Equal Employment Opportunity (EEO) Program. To formulate and recommend policies, establish program objectives, develop EEO plans and procedures for implementation of these programs, to analyze the results, and measure progress. Serve as the JMC Command Career Program Manager for Career Program 28, Equal Employment Opportunity.

b. FUNCTIONS:

(1) Act as principal advisor to the JMC Commanding General/Command Group on technical EEO matters regarding the Command EEO Program.

(2) Provide EEO Program policy, guidance and assistance to all JMC activities.

(3) Develop, implement and monitor the command-wide JMC Affirmative Employment Program Plan (AEPP).

(4) Provide policy guidance/staff oversight to JMC activities as they develop and execute AEPPs; directing changes as needed.

(5) Conduct analysis of AEPP accomplishments, and publish and distribute an annual report.

(6) Serve as a clearinghouse for data on JMC special emphasis programs; i.e., Federal Women's Program, and employment programs for Hispanics, Blacks, Asians, American Indians, the disabled, etc.

(7) Provide policy guidance for processing EEO complaints in the JMC. Analyze discrimination complaints JMC-wide, note potential systemic problems or trends, and recommend solutions.

(8) Process discrimination complaints against JMC activity Commanders or EEO officials.

(9) Conduct EEO program evaluations for efficiency, effectiveness, and adherence to regulations at JMC activities. Assist the on-site staff on request or when determined to be necessary.

(10) Provide guidance to JMC activities on EEO automation and electronic communication efforts.

(11) Provide input to activity Commanders on selection of EEO Officer positions. Advise the JMC Command Group and activity Commanders on appropriate EEO staffing levels.

(12) Provide periodic staff assistance visits throughout the command.

COMMAND HISTORIAN OFFICE

CHAPTER 7**7-01. COMMAND HISTORIAN OFFICE (AMSJM-HI).**

a. MISSION: Develop, direct, implement and evaluate history programs for the HQ, JMC and subordinates.

b. FUNCTIONS:

(1) Ensure the use of historical information, insights, and perspective in the decision making process and in other functions and programs.

(2) Maintain the institutional memory of the command. Maintain command archives of historically significant documents, photographs, video, and other items. Maintain the command history library.

(3) Plan and execute the command-wide oral history program.

(4) Prepare the Annual Command History and ensure all subordinates prepare Annual Historical Summaries.

(5) Use military history to strengthen training, support leader development, promote morale and esprit de corps, and foster historical-mindedness among all members of the command. Execute a staff-ride program.

(6) Respond to historical queries from the public and private sectors.

(7) Advise the CG, subordinate commanders and their staffs on historical matters.

(8) Increase awareness in the government and private sectors of the Army History Program.

(9) Assist in lessons learned projects and store final products and all input.

(10) Prepare monographs and special studies on JMC and predecessor command operations.

(11) Be prepared to deploy to support and record command mission and accomplishments during contingency operations. Support training exercises.

(12) Manage heraldry questions for the command and act as the sole interface with the Institute of Heraldry.

(13) Direct and assist in the preservation of documents during installation closure.

OFFICE OF THE INSPECTOR GENERAL

CHAPTER 8**8-01. OFFICE OF THE INSPECTOR GENERAL (IG) (AMSJM-IG).**

a. MISSION: Inquire into and report upon matters pertaining to the performance of mission and the state of discipline, efficiency, economy, and morale within the JMC. Extend the CG's eyes, ears, voice, and conscience throughout JMC. Implement IG policies within JMC and perform such other duties required by law and regulations, or as directed by appropriate authority. Exercise broad proponent inspection policy responsibility to ensure all offices establish and implement appropriate inspection programs at all necessary levels.

b. FUNCTIONS:

(1) Plan and conduct IG inspections, surveys, studies, and special assessments as directed by appropriate authority for HQ, JMC and subordinate activities.

(2) Conduct follow-up of IG inspection findings and deficiencies to establish the effectiveness of corrective actions.

(3) Provide command oversight of the HQ JMC Organizational Inspection Program (OIP). Advise the JMC CG on matters concerning the OIP.

(4) Provide Intelligence Oversight of intelligence activities and components within the JMC per AR 20-1, paragraph 1-4b(8) and AR 381-10.

(5) Teach Army policy, procedures, systems, and processes to JMC employees.

(6) Provide liaison, technical, and administrative functional support to visiting higher HQ IG staff.

(7) Review, evaluate, and disseminate higher HQ IG inspection reports.

(8) Plan and conduct investigations/inquiries as directed by the CG and requested by HQ IGs. Follow-up to ensure the responsible party takes effective corrective action.

(9) Receive, analyze, evaluate, and act on complaints, requests for assistance, or information. Ensure appropriate action is in process to resolve the issue.

(10) Conduct IG assistance visits to JMC installations and activities to identify problems, evaluate morale, assist soldiers and employees, and provide commanders timely feedback.

(11) Coordinate with appropriate JMC legal counsel/ criminal investigation agencies, higher HQ, IG elements, and external criminal investigative authorities on allegations with criminal implications.

(12) Coordinate Acting IG nominations with the AMC IG Activity. Upon approval, ensure that Acting IGs have proper training. Once trained, provide technical support and oversight.

(13) Perform trend analysis of issues that may affect mission performance and/or Army or command goals.

(14) Perform IG information management functions involving the IG Worldwide Network (IGNET) database.

(15) During the normal course of IG inspections, consider internal management controls in the assessment of systemic issues per AR 11-2, address identified problems, and effectively implement requirements.

(16) Provide all IG services to JMC subordinates to include all depots, arsenals, ammunition plants, and activities.

PUBLIC AFFAIRS OFFICE

CHAPTER 9**9-01. PUBLIC AFFAIRS OFFICE (AMSJM-PA).**

a. MISSION: Develop, direct, implement and evaluate public affairs, marketing and Congressional programs for the JMC and its subordinates.

b. FUNCTIONS:

(1) Public Affairs.

(a) Analyze the information needs of the public and JMC associates.

(b) Clear information for public release, to include information posted on public websites.

(c) Inform the public, directly and through the media.

(d) Inform JMC associates and employees throughout the command.

(e) Foster good relations between the command and its many publics.

(f) Advise the CG, subordinate commanders and their staffs.

(g) Lead and train public affairs associates throughout the Command.

(h) Plan for contingencies.

(2) Marketing

(a) Lead POC for Industrial Base Marketing, to include representing the JMC at various Military Trade Shows (Navy, Air Force, Marine Corps and Army), Industry-related Symposia (Demil Symposium. Ammo Summitt etc.), MSC Advanced Planning Briefing to Industry (APBI)s, and other Ammo or military-related events, trade shows, exhibitions and/or expositions.

(b) Lead POC/liaison with AMC concerning JMC's participation at the Annual Meeting of the Association of the US Army, both fall and winter meetings.

(c) Lead POC for all marketing-related publications, i.e., Capability Book, JMC Command Overview Brochure and/or any other marketing tools, videos, correspondence and informational literature.

(d) Develop and implement a comprehensive customer communications program.

(3) Congressional

(a) Serve as the JMC entry point for queries from Congressional offices.

(b) Task JMC installations and offices to provide draft responses to Congressional queries.

(c) Ensure responses to queries are timely and accurate.

(d) Serve as the primary POC/liaison with AMC on Congressional matters.

(e) In coordination with JMC Protocol, track Congressional visits to JMC sites/organizations. Ensure Executive Summary (EXSUM) is completed for each visit.

(f) Develop the Command's Congressional plan.

(g) Provide AMC with the Command's legislative initiatives annually.

TRANSITION OFFICE

CHAPTER 1010-01. TRANSITION OFFICE (AMSJM-BI).

a. MISSION: To serve as the command Program Manager for the management BRAC 05 Transition implementation efforts.

b. FUNCTIONS:

(1) Exercise staff responsibility for the coordination and integration of command BRAC requirements.

(2) Serve as the command primary focal point for the development and assessment of all BRAC/transition actions, strategies, and activities.

(3) Assess, coordinate, and integrate Command BRAC responses to AMC, DA, and DoD BRAC studies/special requirements.

(4) Serve as the key interface with higher headquarters, U.S. Army Corps of Engineers (USACE), Office Chief Army Reserve. (OCAR), National Guard Bureau (NGB), other DoD Services/MSCs, JMC Installations, and Local Redevelopment Authorities (LRAs) on BRAC 05 issues impacting the Command.

LEAN SIX SIGMA PROGRAM OFFICE

CHAPTER 11**11-01. LEAN SIX SIGMA PROGRAM OFFICE (AMSJM-LS).**

a. MISSION: Develop, direct, implement, evaluate and sustain the LSS program for the HQ, JMC and subordinates.

b. FUNCTIONS:

(1) LSS Deployment:

(a) Develop LSS implementation strategy and publicity plan for JMC.

(b) Comply with JMC LSS Executive Steering committee guidance. Follow the JMC Deployment Plan. Ensure JMC LSS efforts are consistent with AMC and DA objectives.

(c) Provide LSS tools and training opportunities for HQ JMC and installations. Insure appropriate number of Green Belts (GBs), Black Belts (BBs) and Master Black Belts (MBBs) are properly certified.

(d) Support LSS efforts at JMC installations through on-site assistance with Value Stream Mapping and Kaizen (rapid improvement) events.

(e) Track progress of all JMC LSS efforts and provide updates to command group as needed.

(f) Use the JMC LSS Deployment Management System (DMS) or Power Steering to record charter development, project toll gate status and all associated benefits.

(g) Record all LSS success stories in the DMS or Army Knowledge Online (AKO) LSS Sites. Ensure that projects are replicated across the command to the extent practicable. Perform similar functions for both the AMC and DA LSS reporting systems.

(2) LSS Sustainment through Continuous Improvement:

(a) Serve as the home base for the command's full time MBBs and BBs. Ensure that all full time MBB and BB manpower resources are thoroughly engaged in continuous improvement.

(b) Provide LSS MBB and BB support to JMC organizations and installations.

(c) Support LSS efforts at JMC installations through on-site assistance visits.

(d) Develop and maintain LSS program metrics for all reporting levels. Support the command's participation in AMC's Weekly Production Updates (WPU) for the LSS program.

(e) Conduct periodic Executive Steering Group (ESG) meetings and maintain the ESG charter.

(f) Coordinate LSS efforts/functions/initiatives with PEO & U.S. Armament and Munitions Research and Development Capability (ARDEC) LSS counterparts to assure a common LCMC approach.

(g) Approve LSS charters and manage the JMC LSS charter Hopper. Resource charters based on the priority matrix. Manage the priority matrix.

(h) Manage LSS support contractor execution and budgeting.

(i) Practice the Define Measure Analyze Improve and Control fact based decision process.

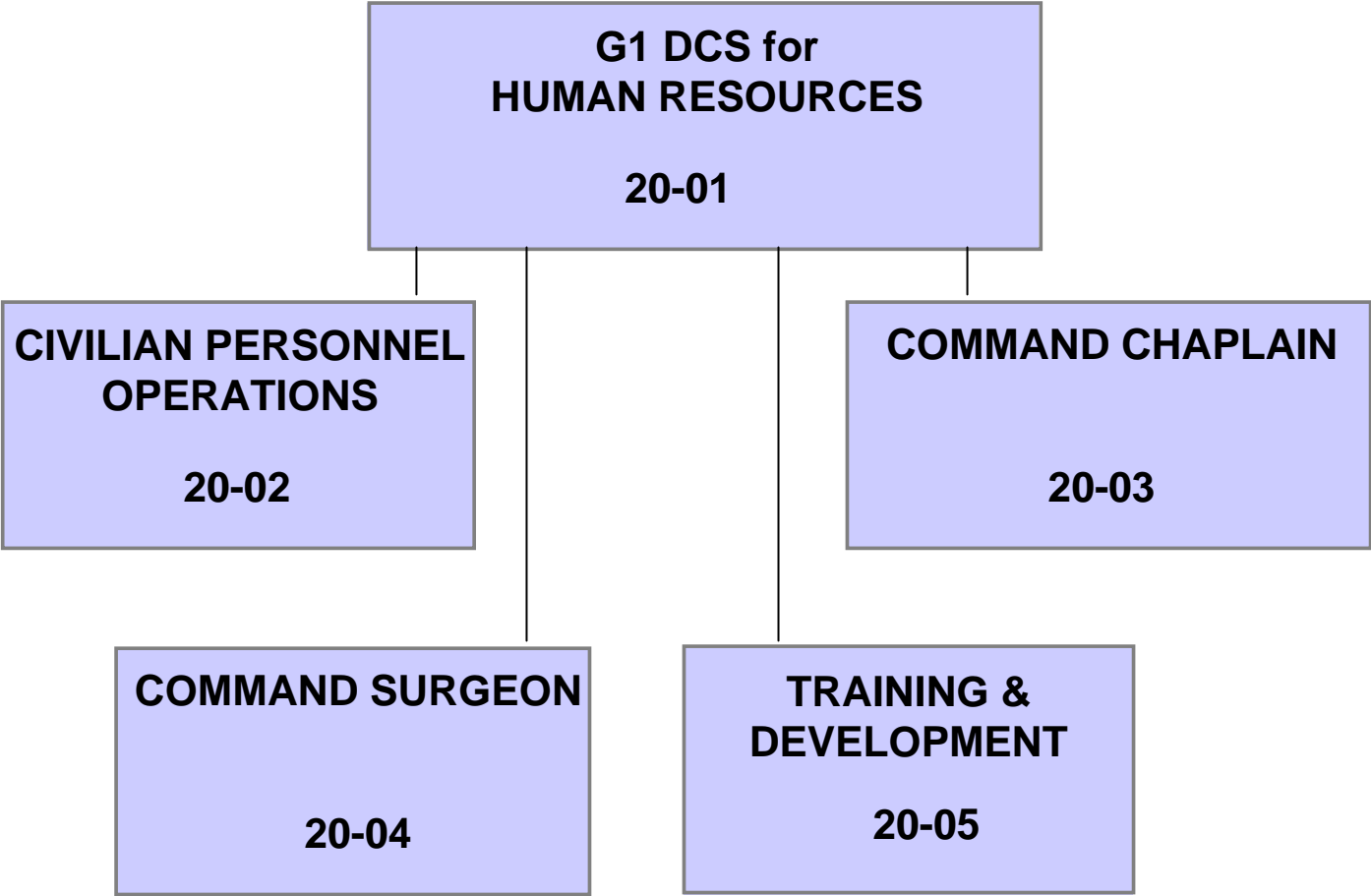
(j) Apply the use of Voice of the Customer, the Voice of the Business and the Voice of the Process throughout the LSS program.

(k) Track cost validated, LSS project benefits (type I, type II, and type III).

(l) Budget for LSS support costs (Mini Tab, training material, reading material, etc).

(m) Manage LSS belt certifications and LSS mementos.

G1 DCS for HUMAN RESOURCES



CHAPTER 20**20-01. G1/DEPUTY CHIEF OF STAFF FOR HUMAN RESOURCE MANAGEMENT (AMSJM-HR).**

MISSION: To plan, manage, administer and evaluate the Command's Human Resource Management programs, including those for civilian personnel, military personnel, career development, leadership development training, Ombudsman, Command Surgeon, and Command Chaplain. Perform personnel related administrative functions for HQ JMC organizations located at the Rock Island site. To provide management/employee liaison on significant matters affecting employees to resolve or elevate issues. Serve as personal advisor to the JMC Command Group on policy/system issues relative to employment matters.

20-02. CIVILIAN PERSONNEL OPERATIONS DIVISION (AMSJM-HRC).

a. **MISSION:** To advise the JMC CG, subordinate commanders, senior leaders and Civilian Personnel Advisory Centers (CPACs) on JMC aspects of civilian personnel management operations throughout the command. Formulate overall command civilian personnel management plans and strategy, goals, and objectives; and coordinate development of policy and guidance pertaining to the commander's program. Provide staff direction, guidance, assistance and support to JMC installations and activities for assigned functions. Manage the command's intern management program.

b. **FUNCTIONS:**

(1) Determine and complete JMC-wide or command group level actions and projects which are complex or politically sensitive subjects.

(2) Develop policy/plans and implement an effective position management and classification program for the JMC.

(3) Develop policy/plans and ensure implementation of an effective/equitable program for recruitment, placement and workforce adjustments.

(4) Develop programs, plans, objectives and evaluation procedures to manage and implement the JMC civilian personnel management evaluation program.

(5) Serve as the JMC action office for the maintenance of Department of the Army (DA)/Department of Defense (DoD)/Office of Personnel Management (OPM) automated civilian personnel data systems.

(6) Advise and coordinate with the JMC EEO/Equal Opportunity Office (EO), on personnel management matters that affect affirmative action and EEO.

(7) Coordinate the selection and appointment of special project action officers such as the JMC savings bond officer.

(8) Coordinate, develop and monitor command civilian personnel involvement in mobilization planning; serve as the directorate's Emergency Planning Officer.

(9) Coordinate and participate in the Emergency Essential/Mobility Management (EE/MM) program for the JMC.

(10) Provide staff assistance on the Joint Travel Regulation (JTR) for permanent change of station and process requests for JTR exceptions.

(11) Serve as the Command focal point for the preparation and approval of civilian personnel delegations/designations/servicing agreements.

(12) Serve as the Command proponent for the DA/AMC/JMC Violence in the Workplace initiative.

(13) Develop, coordinate and implement the JMC Human Resource Strategic Plan.

(14) Provide staff assistance on the Army Benefits Center - Civilian (ABC-C) concerning Civil Service Retirement System (CSRS), Federal Employees Retirement System (FERS), Federal Employees Health Benefits (FEHB), Federal Employees Group Life Insurance, and Thrift Savings Plan.

(15) Develop plans for and provide guidance for implementation and operation of the DA career program.

(16) Provide guidance and assistance to JMC installations.

(17) Coordinate policies and procedures in accordance with established AMC and DA guidelines.

20-03. COMMAND CHAPLAIN (AMSJM-HRR)

a. MISSION: Provides religious support for all US military personnel, DA/DOD civilians and their family members in the command.

b. FUNCTIONS:

(1) Serve as personal staff advisor to the CG, JMC on all matters within the Command pertaining to religion, morals and morale as affected by religion, to ensure free exercise of religion at JMC facilities for all US military personnel, DA/DoD civilians and their family members.

(2) Provide support for religious, morals, and morale as affected by religion for subordinate commanders who do not have assigned Unit Ministry Teams.

(3) Prepare the JMC Command Master Religious Program (CMRP) for each fiscal/training year, which programs comprehensive religious support for all U.S. military personnel, DA/DoD civilians and their family members. The CMRP includes worship, religious education and pastoral counseling/visitation/acts.

(4) Provide ministry to military personnel in the RIA area who do not have assigned chaplains; e.g., recruiters, under the area coverage principle.

(5) As the closest active duty military chaplain, support the Rock Island National Cemetery, Abraham Lincoln National Cemetery, Quincy National Cemetery, Keokuk National Cemetery, Jefferson Barracks National Cemetery, and other facilities.

(6) Administer personnel, financial and property resources in support of the JMC CMRP.

(7) In accordance with the Chief of Chaplains' priorities, actively recruit seminarians, and clergy to serve as chaplain candidates and chaplains within the reserve and active components.

(8) Assist commanders with ceremonies and public observances.

(9) Provide Universal Military Training (UMT) technical supervision, training, and professional development for active duty and reserve component UMTs at JMC facilities.

(10) Maintain positive staff relations with UMTs at parallel and higher HQs.

(11) Maintain liaison with religious leaders in the civilian community.

20-04. COMMAND SURGEON (AMSJM-HRS).

a. MISSION: To develop and oversee the Army Occupational Health Program within the JMC, act as chief medical advisor to the CG, provide guidance involving medical matters to the total command, and formulate and disseminate medical policy to subordinate installations within the command.

b. FUNCTIONS:

(1) Command advisor to JMC community, concerning adequacy of personnel, facilities, supplies and equipment used to support the Occupational Health mission at each installation.

(2) Conduct staff visits to JMC installations to identify problem areas in occupational health and industrial hygiene. Provide staff support and medical advice to other JMC organizations.

(3) Maintain oversight of systems for the early identification of health hazards inherent to the manufacture, testing, storage, use and disposal of JMC commodities and programs of preventive medicine to deal with these hazards.

(4) Integrate medical planning into mobilization, emergency and other readiness programs in the command.

(5) Maintain liaison with the US Public Health Service, state health departments and other Governmental and non-Governmental professional organizations, concerning the impact of JMC activities on community health, preventive medicine and its sub-specialties.

20-05. TRAINING AND DEVELOPMENT DIVISION (AMSJM-HRT).

a. MISSION: Promote the principles of organizational development, to include supporting an organizational culture change and assisting in incorporating that change into command operations. Provide staff, direction, guidance and assistance with civilian training utilizing the Total Employee Development

System. Assist CG, JMC and senior leaders in the development and implementation of a leadership development program.

b. FUNCTIONS:

(1) Develop and implement command training and development policies, relations, goals and objectives.

(2) Develop plans and provide guidance for implementation and operation of the JMC Leadership Program.

(3) Conduct organizational assessments, transitions and/or teambuilding workshops.

(4) Provide program management for the JMC Mentoring and developmental assignment programs.

G-2 DEPUTY CHIEF OF STAFF FOR FORCE PROTECTION

G-2 DEPUTY CHIEF OF
STAFF FOR FORCE
PROTECTION

30-01

CHAPTER 30**30-01. G2/DEPUTY CHIEF OF STAFF FOR FORCE PROTECTION (AMSJM-FP).**

a. MISSION: To serve as the Command Provost Marshal, Security Manager, Antiterrorism Officer, and Senior Intelligence Officer. Provide, formulate, and direct the execution of physical security, law enforcement, force protection, antiterrorism, counterintelligence, special security plans, policy, and programs to protect and support the command's personnel, assets, and operations. Provide staff supervision and assistance for force protection to all HQ JMC elements, subordinate arsenals, plants, depots, and activities.

b. FUNCTIONS:

(1) Force Protection and Antiterrorism.

(a) Manage JMC Antiterrorism/Force Protection Program (AT/FP) and provide technical expertise and assistance to JMC sites.

(b) Support DoD, HQDA, and HQ AMC AT/FP Objectives.

(2) Law Enforcement Operations.

(a) Manage and provide technical expertise on all JMC law enforcement programs, including serious incident reporting, workers' compensation cost reduction, training, use of force, and conduct of investigations.

(b) Maintain liaison with local, state, and federal law enforcement agencies to collect and share criminal information used in the development of threat identification against JMC assets.

(c) Perform criminal and administrative investigations, and act as liaison with other law enforcement agencies performing investigations involving JMC interests.

(d) Serve as the main liaison with the law enforcement agencies for the tracking or history of recovered/stolen ammunition and explosives.

(3) Physical Security Operations.

(a) Manage the JMC physical security program, provide technical expertise, guidance and policy in all areas of physical security operations.

(b) Coordinate evaluations and use of security technologies and physical security equipment.

(c) Provide security oversight/guidance to DoD contractors producing and/or storing arms, ammunition, and explosive items.

(4) Counterintelligence Operations.

(a) Manage, coordinate, and provide staff supervision over all aspects of counterintelligence, information security, industrial security, communications security and support command's operations security programs.

(b) Assist, support and advise JMC installations, activities and other entities concerning personnel security clearance actions.

(c) Establish and maintain procedures for reporting of security incidents or violations throughout the command.

(d) Manage, support and provide advice for all aspects of the foreign disclosure program. Serve as the command point of contact for foreign disclosure.

(e) Establish and maintain command procedures for special access and alternate compensatory control measures programs.

(f) Prepare actions for approval by delegated Original Classification Authorities (OCAs).

(5) Intelligence.

Serve as the command liaison for intelligence requirements.

G-3/5/7 DEPUTY CHIEF OF STAFF FOR STRATEGIC PLANS & INITIATIVES

G-3/5/7 DEPUTY CHIEF OF
STAFF FOR STRATEGIC
PLANS & INITIATIVES

40-01

CHAPTER 4040-01. G-3/5/7 DEPUTY CHIEF OF STAFF FOR STRATEGIC PLANS AND INITIATIVES (AMSJM-PI).

a. MISSION: Provide the Commander's strategic focus, intent, and corporate direction of the JMC. Provides analysis and evaluation to integrate and execute command initiatives and business practices. Interfaces with higher headquarters, other commands, offices and agencies, and JMC installations and activities with regard to command level initiatives and strategic planning matters. Orchestrates the command's strategic/business planning efforts and conducts long range planning requirements based on projected mission or organizational changes.

b. FUNCTIONS:

Strategic Integration & Planning Team:

(1) Provide JMC strategic planning (long term) support and integration consistent with JM&L LCMC, AMC and Army strategic goals and objectives.

(2) Develop JMC Strategic Plan and ensure an integrated command strategic execution framework to assure provisions of JMC Strategic Plan are executed.

(3) Maintain the JMC Strategic Plan and take an active role in command actions associated with the AMC Strategic Plan.

(4) Provide strategic planning support to all JMC elements and Army leadership.

(5) Maintain integrated strategic direction of the updated state of the industrial base and life cycle logistics planning.

(6) Coordinate with and support MLRC commodity and logistics modernization/transformation plan.

(7) Facilitate the synchronization of business group and G staff strategic plans and business plans.

(8) Conduct ad hoc special projects concerning agreements in principle, relationship management, command integration, and strategic focus issues.

Command Analysis Team:

- (1) Provide an integrated path for JMC short term planning and assessment.
- (2) Serve as the focal point for communicating and integrating Army initiatives to the JMC and collaborate with the appropriate office(s) to assure optimal value to the customer.
- (3) Central repository for JMC information required to prepare internal reports to leadership on the value, strategic efforts, and completed initiatives of the JMC.
- (4) Compile Voice of the Customer (VOC) data and provide input to senior leadership for process improvements.
- (5) Prepare, maintain, update, and present the command overview briefing for visitors, customers, new employees and other interested parties.
- (6) Prepare command group briefings for internal and external customers.
- (7) Provide advisory services and prepare the Commander for the CG's town hall sessions.
- (8) Perform studies concerning business operations and organizational climate issues and provide recommendations to the Command Group.
- (9) Perform and/or coordinate reviews/assessments of business operations-related events to determine the impact of resource decisions, and recommend appropriate courses of action to the Command Group.
- (10) Manage the JMC Strategic Management System (SMS) and Command Review and Analysis across all sites and business groups. Coordinate development of qualitative and quantitative local command metrics; develop guidance; ensure data is available for review and schedule/coordinate all JMC CG pre-briefs and AMC CG briefs.
- (11) Perform oversight and control of the Organizational Inspection Program (OIP) which includes the CIP, Staff Assistance Program and IG Inspection Program IAW AR 1-201 Army Inspection Policy.
- (12) Coordinate the CIP. Maintain oversight and control of all command assessments for the Command. Manage centralized funding set aside for command assessment execution.

(13) Serve as the principal POC for external Chemical Surety Inspections. Provides liaison, technical and administrative functional support.

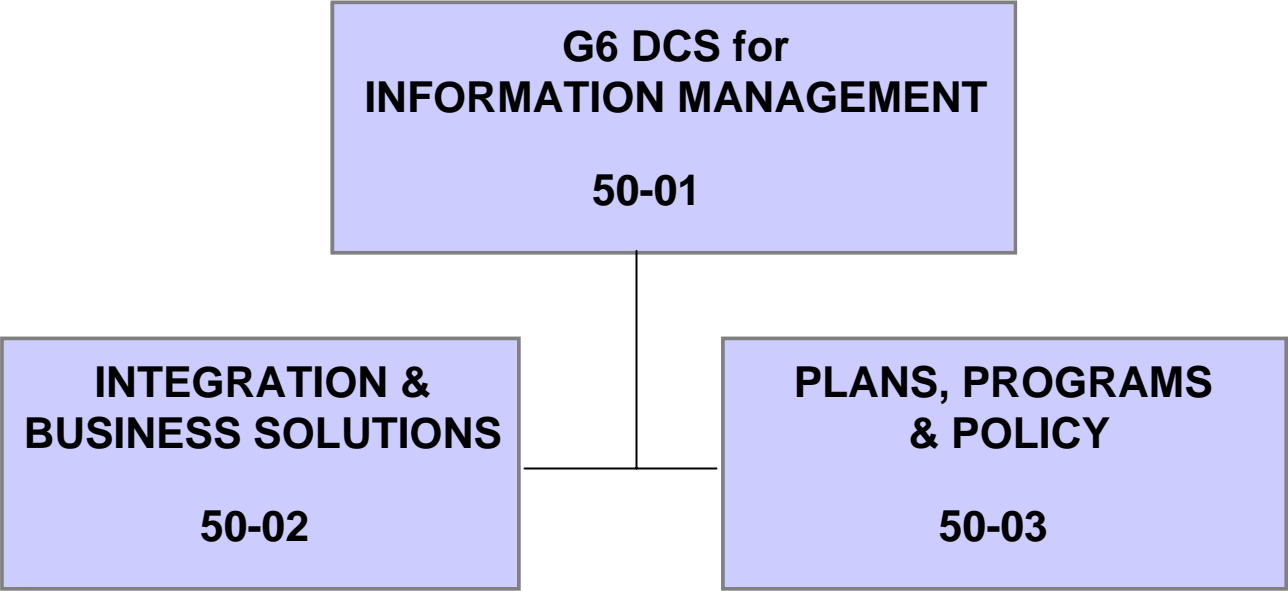
(14) Perform trend analysis of issues generated from inspections and assessments that may affect mission performance and/or Army or Command goals.

ORGANIZATIONAL RELATIONSHIPS:

1. Maintain lines of communication with all HQ, JMC staff offices, the command croup, JM&L LCMC, PEO Ammo, ASC, other LCMCs, and JMC serviced activities in the performance of the above functions.

2. Maintain close interface with organizations noted above in the promotion of JMC's way ahead and in the performance of the above functions on behalf of the Command.

G6 DCS for INFORMATION MANAGEMENT



CHAPTER 50**50-01 G6/DEPUTY CHIEF OF STAFF FOR INFORMATION MANAGEMENT
(AMSJM-IM)**

MISSION: Chief Information Officer (CIO) for the JMC. Implement and ensure compliance with the full scope of statutory, regulatory and management processes as delineated by DoD, DA and AMC applicable regulations. Lead and support JMC information resources and information technology. Serve as JMC executive agent for information management/information technology (IM/IT) direction, priorities, quality control and resource allocation. Develop and maintain JMC IT Strategic Plan and management planning process to support the mission. Lead JMC in orienting IT investments toward strategic business and mission operations. Develop budget-linked capital improvement plans for IT systems. Research, plan, develop and implement JMC information architecture, technology insertion and information systems necessary to support the business processes.

50-02 INTEGRATION & BUSINESS SOLUTIONS DIVISION (AMSJM-IMI)

a. **MISSION:** Responsible for oversight of the integration of JMC automated management systems and emerging technologies with Army ammunition and business management systems requirements. Provide support for all JMC mission applications and systems. Provide G6 liaison services to JMC subordinate installations. Have Command and Control over IT services of Directorate of Information Managements (DOIMs) at JMC subordinate sites. Provide web management services for JMC.

b. **FUNCTIONS:**

(1) Exercise authority over all JMC systems integration, technology insertion, development, and enhancement efforts to prevent system conflicts and ensure interoperability.

(2) Ensure matrix support to accomplish JMC system integration objectives.

(3) Oversee and provide support for all JMC mission applications.

(4) Participate in all proposals for new systems development/enhancement/technology insertions and coordinate among all levels within JMC to ensure successful implementation/integration.

(5) Serve as the JMC focal point for joint service automation initiatives, JOCG, DOD, DA and AMC technical architecture for IT and automation initiatives, technical and administrative management boards.

(6) Facilitate data exchange agreements between organizations.

(7) Facilitate business process reengineering activities for JMC.

(8) Serve as Program Director for Automated Identification Technology (AIT) for JMC.

(9) Oversee insertion of emerging technologies within JMC that support technology baselines.

(10) Assist subordinate installations in developing IT solutions for assigned life cycle logistics mission.

(11) Represent JMC on AMC Information Systems Architecture and Common Operating Environment Configuration Control Board.

(12) Manage JMC Telecommunications Program.

(13) Administer JMC communications review and revalidation.

(14) Provide Communications Security (COMSEC) support for JMC subordinate installations.

(15) Provide command oversight of secure and non-secure Defense Information Systems Agency (DISA) Voice and Data Services.

(16) Provide command oversight of secure and non-secure VTCs.

(17) Serve as Web Master for HQ, JMC.

(18) Manage web page development and utilization for JMC.

(19) Manage development and utilization of the Army Knowledge On-Line (AKO) services.

(20) Manage the execution of capability requests (CAPRs) for all automation requirements.

(21) Serve as G6 liaisons for JMC subordinate installations.

(22) Serve as G6 liaison to ASC for Work Group Manager (WGM), Server, Data Base, and other IT services common to both ASC and JMC.

(23) Server as G6 liaison to the RIA Garrison DOIM for all Single DOIM products and services.

(24) Matrix oversight and support to HQ, ASC for their mission applications.

50-03 PLANS, PROGRAMS & POLICY DIVISION (AMSJM-IMP)

a. MISSION: Responsible for providing program management to all information mission areas; i.e., Enterprise Architecture, Telecommunications, Records Management, and the Information Assurance (IA) Program; Provide IT Capital Planning, Investment Strategies and Information Resource Management for JMC. Develop and maintain a JMC IT Strategic Plan. Establish and maintain JMC IT policies. Provide command oversight the JMC CP-34 Career Program.

b. FUNCTIONS:

(1) Manage JMC IA Program.

(2) Manage JMC Records Management Program (record keeping, records holding, official mail, correspondence, and distribution).

(3) Develop and execute the JMC IT Business Plan.

(4) Perform financial and resource functions for the JMC G6.

(5) Administer JMC IT Metrics Program.

(6) Provide IT Portfolio Management services.

(7) Establish and maintain registries for major services.

(8) Administer the G6 JMC Interservice and Intraservice Support and Installation Support Agreements.

(9) Develop and manage JMC IT Strategic Plan.

(10) Administer the G6 Army Knowledge Management (AKM) program.

(11) Administer the risk management program for G6 services.

(12) Develop and administer the Army Enterprise Architecture for JMC

(13) Perform the Emergency Planning Officer (EPO) responsibilities for JMC G6.

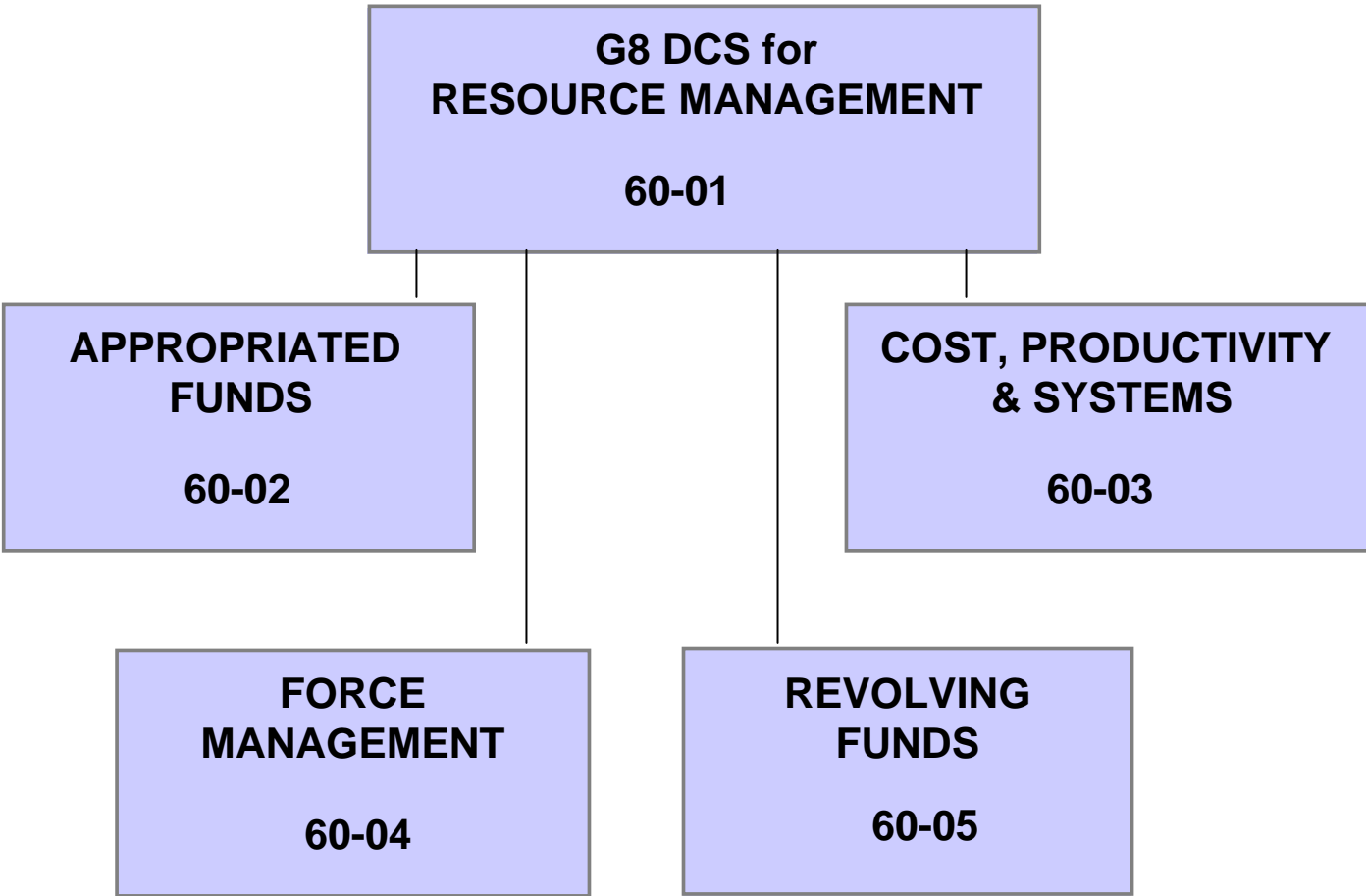
(14) Establish and maintain JMC IT Policies.

(15) Perform JMC assessments for all IT disciplines.

(16) Manage/administer JMC G6 centrally owned software licenses and warranties for centrally purchased automated data processing equipment (ADPE).

(17) Manage/approve all software and operating systems licenses for HQ, JMC and subordinates.

G8 DCS for RESOURCE MANAGEMENT



CHAPTER 60**60-01. G8/DEPUTY CHIEF OF STAFF FOR RESOURCE MANAGEMENT (AMSJM-RM).**

a. **MISSION:** Exercise directional authority for the CG in the determination, appropriation and execution of command resources. Integrate JMC Resource Management (RM) related principles and policies and manage their application throughout the Command. Direct and integrate JMC elements in assigned mission areas of budgeting, execution, managerial accounting, force management, cost/economic analysis, system analysis, productivity management and VE. Intensively manage high visibility resource-related projects, especially those requiring coordination with higher headquarters and other agencies. Serve as the Career Program Manager for the Comptroller and Manpower and Force Management Career Programs.

60-02. APPROPRIATED FUNDS DIVISION (AMSJM-RMA).

a. **MISSION:** Manage JMC Planning, Programming, Budgeting and Execution System (PPBES) for: Operations and Maintenance, Army (OMA), Procurement Appropriation (PA) programs - Missiles and Other Procurement (OPA), Military Construction, Army (MCA) and other miscellaneous appropriations/programs to include: Defense Emergency Relief Funds - (closeout only), Foreign Military Sales (FMS) Admin, HQ Management Fee, BRAC, International Military Education and Training (IMET), Lease of Assets, Disposal of Real Property, Army Family Housing, Defense, O & M, Agricultural/Forestry, and Wildlife, etc. Also, perform program management for missions applicable to: Global War on Terrorism (GWOT) and miscellaneous programs, i.e., base operations and Sustainment, Restoration, and Modernization (SRM) (closeout only). Provide required support to PEO for Ammunition.

b. **FUNCTIONS:**

(1) Develop and issue command policy, guidance and direction for all phases of PPBES for OMA, Missiles, and miscellaneous appropriations/programs.

(2) Develop and issue guidance on all aspects of the JMC budgeting system to include IOBs (for central pay, discretionary, and mission), reports, and automation used in preparing budget and execution data.

(3) Provide authoritative input for budget-related issues in command strategic long-range planning.

(4) Develop guidance and procedures on Command Pay to include establishing Standard Operations & Maintenance, Army Research & Development System (SOMARDS) Job Order numbers, issuing notifications of erroneous charging, cost transfer requests, award and Permanent Change of Station fund cites.

(5) Formulate, analyze, submit and defend JMC OMA, PA (Missiles and OPA budgets/submissions) to include Program Objective Memorandum (POM) and Resource Summit submissions.

(6) Analyze budgetary planning data Program Budget Guidance (PBG) and prepare and present required briefings/data to the JMC Command Group and to higher HQ.

(7) Defend JMC budgets through analysis, preparation and submission of justifications, data, or reklamas as necessary for any OSD Program Budget Decision (PBD) or other decrements.

(8) Develop, distribute, and analyze JMC IOBs applicable to central pay, discretionary and mission, and the processes, systems, and reports for executing them. Maintain official budgetary databases, e.g., 1-N (prioritization of any list from one to infinity) and Unfunded Requirements (UFR) systems.

(9) Distribute and adjust as required, obligation authority (OA), and Continuing Resolution Authority (CRA) for OMA funds. Distribute and adjust as required program authority, CRA.

(10) Formulate, analyze and defend OMA, PA and OPA obligation and execution plans.

(11) Analyze budgetary execution of OMA and PA (Missiles and OPA) programs. Provide required budget execution reports to higher HQ. Provide command OMA

Execution Reviews to JMC Command Group and represent JMC in budget execution presentations to higher HQ to include Midyear Execution Reviews.

(12) Develop and maintain audit trails for funding distribution (received via Funding Allowance Documents).

(13) Maintain liaison with the Defense Finance and Accounting Service (DFAS) to ensure receipt of accurate and appropriate budget execution data.

(14) Interpret, develop, and disseminate funding guidance with milestones to JMC organizations in support of major budget efforts such as the POM, Resource Summit, Mid-Year Review, and obligation plans.

(15) Coordinate with all essential organizational levels to develop, integrate, analyze, prioritize, allocate, and balance requirements to program budget guidance assuring allocation IAW the Commander's intent.

(16) Interpret, develop, and issue policies and procedures for execution of programs and budgets for assigned missions.

(17) Formulate, analyze, and defend budget submissions and execution plans.

(18) Provide analyses of resource execution by coordinating with JMC budget offices off-sites to assure timely and effective execution of annual budgets and evaluate monthly obligations against the planned obligations.

(19) Ensure program accuracy, consistency, and compliance to established plans, procedures, Army regulations and public law.

(20) Develop, maintain, and distribute resource management systems for use in analyzing assigned missions, allocating funding, and tracking execution.

(21) Manage the JMC's inter-service support agreement (ISA) program for assigned missions. Provide policy and guidance to all assigned units and resolve ISA issues.

60-03. COST, PRODUCTIVITY AND SYSTEMS DIVISION
(AMSJM-RMC).

a. MISSION: Manage the Cost Analysis, Systems Analysis and Economic Analysis programs for JMC and its subordinate activities. Solve analytical problems and provide information to improve JMC outputs at all levels of the Command. Perform and validate Cost/Economic/Business Case Analyses. Perform Modeling and Simulations. Conduct and analyze assessment surveys. Manage the Command Activity-Based Costing Management (ABC-M) Program. Perform Operations Research/Systems Analysis and statistical studies. Provide analytical support to the LSS Program. Develop guidance and implement DoD/DA/AMC/JMC Management and Productivity Improvement Programs.

b. FUNCTIONS:

(1) Prepare life cycle cost estimates; develop cost estimating methodologies; and provide cost analysis expertise to the JMC. Participate as Cost Experts on Source Selection Evaluation Boards.

(2) Perform objective studies and analyses to provide timely, relevant, and unbiased information and recommendations for managerial problems and decisions at all organizational levels to include higher HQS, PEO's and PM's, and subordinate activities. Develop methodologies to evaluate mission area processes and support resource assessments.

(3) Provide point of registration for Command cost data. Validate the documentation prepared in support of cost/economic/business case analyses before submission to appropriate level of decision-making.

(4) Develop command models to support ammunition production base, transportation, and logistical support.

(5) Develop and analyze assessment surveys in response to specific managerial questions.

(6) Serve as the Command proponent for the implementation and maintenance of the command ABC/M system.

(7) Perform objective studies and analyses to provide timely, relevant and unbiased assessments and recommendations for managerial problems and decisions at all organizational levels.

(8) Perform independent research in Operations Research/Systems Analysis (ORSA) related fields to ensure analytical tools and techniques are current.

(9) Provide analytical support to the LSS Program for the Command.

(10) Develop policy and guidance for the JMC Army Suggestion Program (ASP).

(11) Manage and direct the Commercial Activities (CA) program for the JMC CA Program. Act as principal advisor to the CG and as the POC to higher HQ on CA and Office of Management & Budget (OMB) Circular A-76 policy and guidance.

(12) Develop, implement, and maintain JMC policy and guidance for Conference Controls.

(13) Develop, implement, and maintain JMC policy and guidance for Labor and Production (L&P) Reporting. Assist the Army Work Loading and Performance System (AWPS) Program Office by ensuring accurate L&P reporting at the JMC installations.

(14) Develop, implement, and maintain JMC policy and guidance for the Management Controls process.

(15) Manage a comprehensive, JMC-wide VE program.

(16) Plan, develop, and conduct the JMC Methods and Standards Program.

(17) Conduct management studies to find and evaluate new management techniques, practices, and systems, including those developed in industry and other Government activities.

(18) Coordinate, conduct, and manage other internal/external management analysis and productivity improvement efforts.

(19) Develop, implement, and maintain JMC guidance for the Defense Travel System (DTS).

(20) Operate the DTS help desk for the JMC.

60-04. FORCE MANAGEMENT DIVISION (AMSJM-RMM)

a. MISSION: Manage the JMC Force Management program. Represent the JMC in all manpower and workyear deliberations with internal and outside organizations.

b. FUNCTIONS:

(1) Develop and issue command policy, guidance and direction for all phases of military and civilian manpower planning, programming, budgeting, and execution.

(2) Develop and issue command guidance and documentation procedures for organizational structures.

(3) Analyze and provide manpower recommendations based on manpower execution reporting or mission requirements.

(4) Develop and issue policy for local manpower resource programs; i.e. 1-N (prioritization of any list from one to infinity) priority listing.

(5) Develop and issue JMC civilian and military manpower PBG to all JMC elements.

(6) Determine manpower resource allocation levels for the POM and AWCF budgets.

(7) Develop and submit command positions to installations/higher HQ concerning manpower increases, reductions and shortages relative to mission accomplishment.

(8) Develop and recommend workyear distribution to the command group.

(9) Analyze, recommend and document mission assignments, organization structure and functional alignment for the Command.

(10) Develop and submit JMC Force Management requests and documentation for HQ JMC and subordinate organizations to higher headquarters; i.e., Tables of Distribution and Allowances (TDAs) and concept plans.

(11) Prepare, consolidate and submit JMC manpower reports to higher headquarters echelons, internal JMC staff organizations, and other elements who request information.

60-05. REVOLVING FUNDS DIVISION (AMSJM-RMR)

a. MISSION: Manage the JMC Planning, Programming, Budgeting, and Execution System (PPBES) for Working Capital Funds (WCF). Manage the JMC ISA program. Develop and issue guidance on all aspects of the JMC budgeting and execution system, including automation used in preparing budget and execution data. Manage the JMC Capital Investment Program CIP. Provide liaison to the Budget and Execution Modules of the Logistics Modernization Program (LMP). Manage IMA funding requirements and issues for AWCf installations.

b. FUNCTIONS:

(1) Formulate, analyze, submit and defend working capital fund operating budgets for all JMC installations.

(2) Formulate, analyze and submit reclamation as necessary for any Office of the Secretary of Defense (OSD) PBD or decrements affecting JMC working capital funds.

(3) Develop and control the WCF fixed price/stabilized rate program, to include validation, renegotiations and oversight of the installations' rate setting process, including analysis of the data in the Budget Analysis and Rate Development System (BARDS).

(4) Develop policy and analyze the JMC ISA program to include cost review and policy compliance.

(5) Submit and defend JMC ISAs to customers.

(6) Distribute and Manage Operating Cost Authority by installation.

(7) Formulate, analyze and defend WCF operating budget execution plans.

(8) Maintain liaison with the DFAS to ensure receipt of accurate and appropriate budget execution data.

(9) Formulate, analyze, submit and defend JMC CIP fund budgets.

(10) Develop and distribute obligation authority for the CIP.

(11) Formulate, analyze and defend JMC CIP fund execution plans.

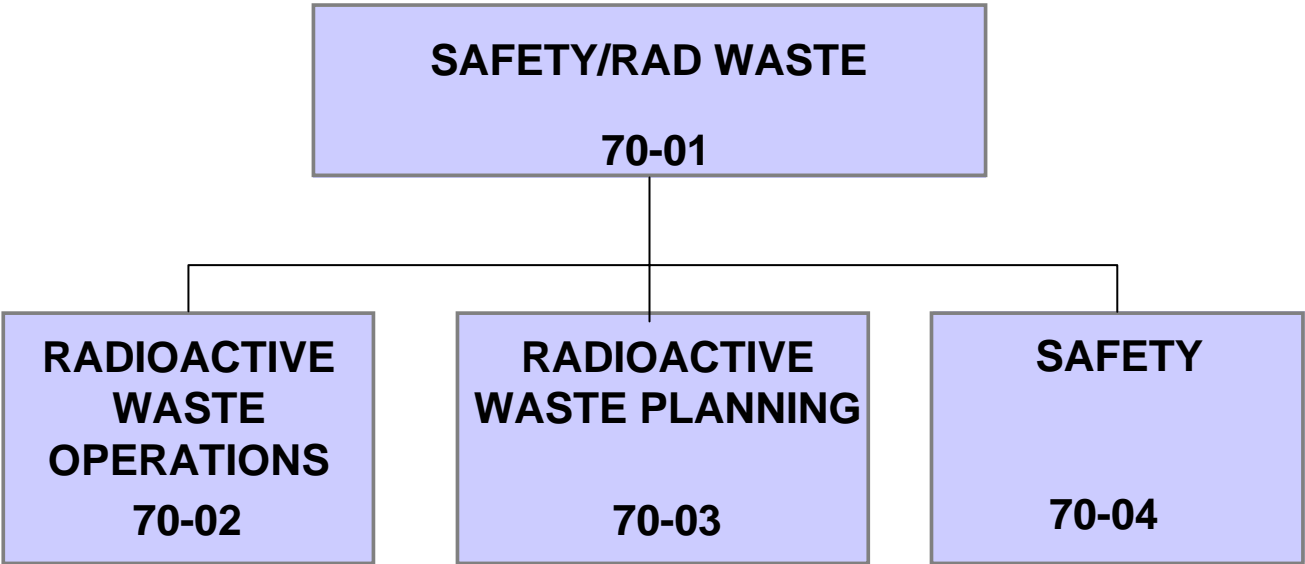
(12) Maintain liaison on the implementation of the LMP to ensure appropriate and complete testing of working capital fund budget modules for the JMC.

(13) Ensure appropriate and complete testing of working capital fund execution modules for JMC.

(14) Provide assistance to AWCF installations on IMA funding issues.

(15) Coordinate with AMC, IMA HQ and IMA regions on IMA funding requirements and shortfalls at AWCF installations.

SAFETY/RAD WASTE



CHAPTER 7070-01. SAFETY/RAD WASTE DIRECTORATE (AMSJM-SF).

a. MISSION: To direct and manage the Army's LLRW Disposal Program and the JMC and the ASC Command Safety Program.

b. FUNCTIONS:

(1) Act as the Designated Safety and Occupational Health Official for JMC and ASC.

(2) Serve as the Career Program Manager for the Safety Management (CP-12) Career field.

(3) Serve as the Army representative on the DoD LLRW Disposition Advisory Committee.

(4) Provide an annual report to the Assistant Deputy Under Secretary of Defense (Environmental) on the status of DoD's LLRW program.

70-02 RADIOACTIVE WASTE OPERATIONS DIVISION (AMSJM-SFO).

a. MISSION: Execute the disposition of DoD (other than Nuclear Navy and special weapons materials) LLRW, naturally occurring and accelerator-produced radioactive material, and mixed waste disposition program for the DoD worldwide safely, compliantly, and cost effectively.

b. FUNCTIONS:

(1) Act as the technical executing arm of the DoD Executive Agent for LLRW disposal.

(2) Manage the technical Army LLRW disposal program.

(3) Act as DoD representative to foreign, Federal, State, and local governments on unwanted radioactive material, storage, transport, recycle, reuse, and/or disposal.

(4) Provide LLRW technical project management of disposition services on a cost-reimbursable basis for DoD components and other Federal agencies.

(5) Foster relationships with the states' licensing agencies on behalf of the DoD LLRW program.

(6) Provide technical guidance to Army installations for management, storage, recycle, reuse, and disposal of LLRW.

(7) Maintain a current compilation of federal and state LLRW disposal requirements.

(8) Maintain records to demonstrate properly disposing of DoD LLRW.

(9) Maintain a central inventory of all LLRW disposed of through the DoD program.

(10) Coordinate the LLRW project management program activities with the Contracting Center and other JMC organizations.

(11) Review life cycle technical controls for disposal costs of LLRW for adequacy and cost effectiveness.

(12) Receive, review, and respond to LLRW generator requests. Determine the best method of disposition.

(13) Develop the technical aspects of Scopes of Work (SOWs) and perform on-site evaluations of radioactive decontamination projects.

(14) Maintain the Army Contaminated Equipment Retrograde Team (ACERT), an emergency response team for LLRW incidents or accidents. Develop deployment and training plans to enable ACERT to accomplish the retrograde mission worldwide.

(15) Evaluate and inspect LLRW contractor facilities IAW the Contracting Center requirements. Perform compliance audits of DOD generators of LLRW, as required.

(16) Approve or coordinate on all LLRW disposition actions other than recycle/reuse taken by DoD components.

70-03 RADIOACTIVE WASTE PLANNING DIVISION (AMSJM-SFP).

a. MISSION: Provide planning services including funds management for DoD (other than Nuclear Navy and special weapons materials) LLRW, naturally occurring and accelerator-produced radioactive material, and mixed waste disposal/disposition program for the DoD worldwide including the execution of support agreements with other agencies related to the disposition of LLRW materials.

b. FUNCTIONS:

(1) Act as the project management and program administrator of the DoD Executive Agent for LLRW disposal.

(2) Plan, program, budget, and execute the direct Army OMA program for LLRW disposal.

(4) Provide project cost, schedule, and performance LLRW disposition services on a cost-reimbursable basis for DoD components and other federal agencies. Manage reimbursable customer funds.

(5) Foster relationships with the compacts on behalf of the DoD LLRW program.

(6) Develop and administer the budget for the Army's LLRW disposal program and act as the Program Manager.

(7) Develop and staff Memorandums of Understanding (MOUs) and ISAs as required.

(8) Coordinate the LLRW program project cost, schedule, and performance activities with the Contracting Center, Resource Management, and JMC organizations.

70-04 SAFETY DIVISION (AMSJM-SFS).

a. **MISSION:** Provide Commanders and staff safety services that enable the command to safely deliver safe products and services to the Warfighter, and assist the CGs for ASC and JMC to fulfill responsibilities as command safety officers. As matrix support, manage the ASC Safety Program. Accomplishes the following major program elements to ensure maximum safety and minimum risk consistent with mission requirements:

- (1) Accident reporting
- (2) Workplace safety
- (3) Transportation safety
- (4) Family and off-the-job safety
- (5) Range safety
- (6) Explosives safety
- (7) Radiation safety
- (8) System safety (for JMC-managed commodities)

Develop risk management tools for the safe conduct of command operations. Identify and work to eliminate systemic risk from commodities and processes, develop risk management tools for protection of personnel and property, comply with public laws and regulations regarding safety, and protect the public from hazardous operations.

b. FUNCTIONS:

(1) Work to integrate safety risk management throughout command plans, operations, and processes by:

(a) Facilitating risk management awareness and training.

(b) Reviewing and evaluating risk assessments and control methods, and advising risk decision makers.

(c) Monitoring and evaluating effectiveness of risk management decisions and actions.

(2) Establish safety policy for ammunition, explosives, propellant, pyrotechnic, radiation, and industrial operations.

(3) Provide technical guidance for process fire protection issues involving ammunition and other hazardous materials.

(4) Represent command interests and influence DoD, HQDA, and AMC safety policies.

(5) Establish guidance for decontamination and disposal of government/private property exposed to ammunition, explosives, propellant, or pyrotechnics.

(6) Provide hazard classification for storage and transportation of items containing ammunition, explosives, propellants, or pyrotechnics.

(7) Support the viability of the JOCG Subgroup for Ordnance Safety. Execute subgroup responsibilities for safety initiatives and sharing lessons learned.

(8) Serve as Command Radiation Safety Officer.

(9) Conduct preoperational surveys of hazardous operations at subordinate elements and selected contractor locations.

(10) Review and provide Major Army Command (MACOM)-level approval of subordinate unit safety site submissions and construction plans for ammunition, explosives, and other energetics.

(11) Write and serve as executive agent for the DoD Explosives Safety Board (DDESB) DoD 4145.26M, the Contractor's Safety Manual for Ammunition and Explosives.

(12) Manage a safety waiver and exemption program. Assess and recommend action on requests for deviation from mandatory safety requirements.

(13) Evaluate and work to improve subordinate safety programs.

(14) Perform and manage accident investigations for the command, including sharing lessons learned and tracking recommendations to closure.

(15) Provide HQDA safety approval of APE and Depot Maintenance Work Requirements (DMWRs) for ammunition operations.

(16) Provide HQDA approval for safe separation distance test plans and test results for ammunition and explosives.

(17) Design and evaluate tests and experiments to establish safety criteria for hazardous industrial operations, ammunition and explosives.

(18) Manage safety elements of the Civilian Resource Conservation Program, and assist G1 in managing the Command Federal Employee Compensation Act (FECA) Program.

(19) Develop and implement a safety educational and promotional campaign to address on - and off - duty risks.

(20) Establish the command safety position on all activities that affect the form, fit or function of command-managed commodities.

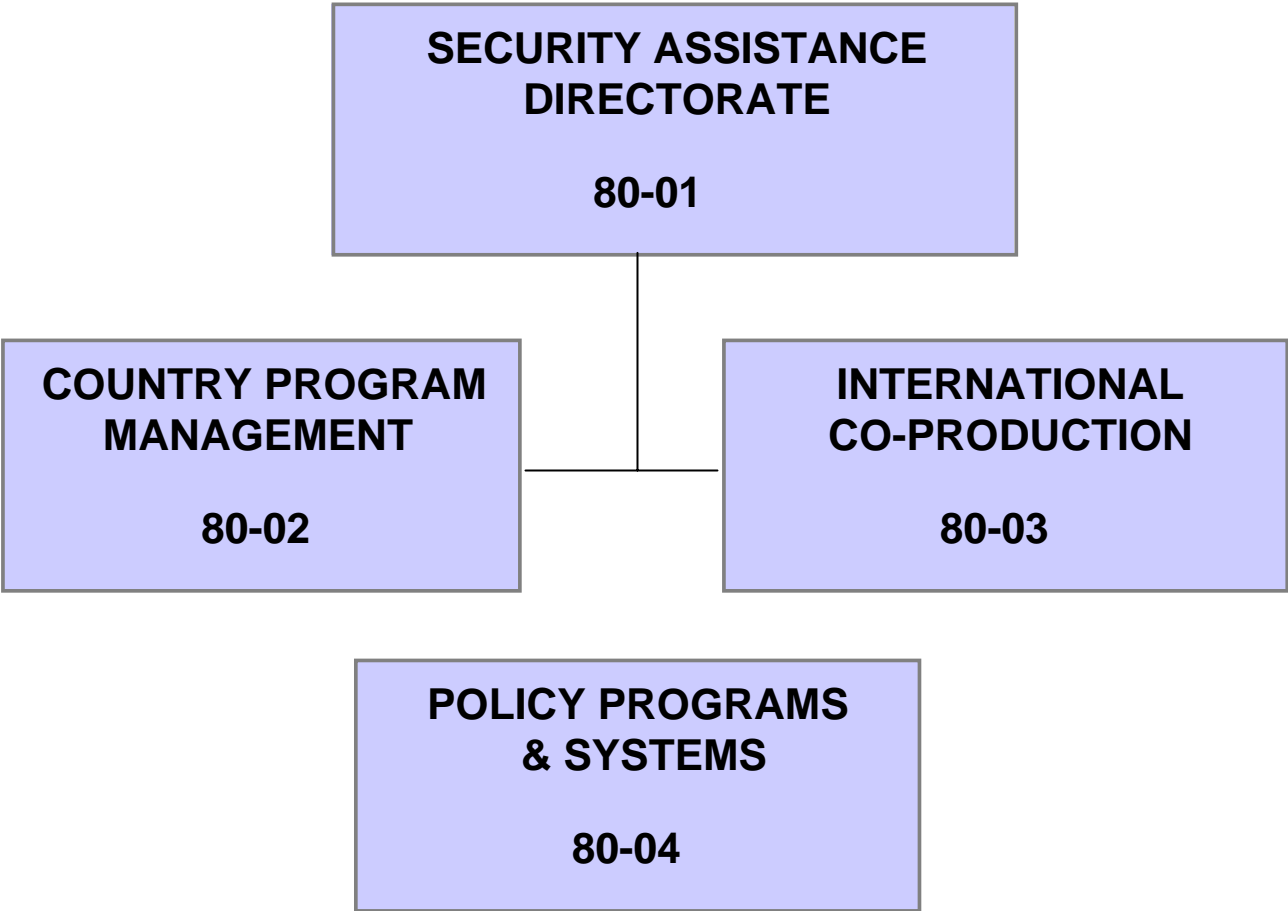
(21) Apply risk management principles to command acquisition processes by developing safety standards for solicitations, supporting source selection efforts, pre- and post-award surveys, and contract closeout.

(22) Support AMC Forward elements by supporting collateral duty safety managers in obtaining training, resources, and technical support.

(23) Manage and support deployment safety efforts on behalf of AMC.

(24) Manage Nuclear Regulatory Commission (NRC) licenses for depleted uranium (DU) ammunition and light antitank weapon rocket sights containing promethium-147.

SECURITY ASSISTANCE DIRECTORATE



CHAPTER 80**80-01. SECURITY ASSISTANCE DIRECTORATE (AMSJM-SA).**

a. MISSION: Provide responsive management of JMC SA programs under direction and guidance from the Executive Agent for SA and in accordance with the PEO Ammunition/JMC Memorandum of Agreement, enabling foreign countries and international organizations to acquire timely and quality conventional ammunition, non-standard ammunition, and related logistics support in furtherance of National Security Strategy and US foreign policy objectives.

80-02. COUNTRY PROGRAM MANAGEMENT DIVISION (AMSJM-SAA).

a. MISSION: Plan, execute, manage, and deliver all JMC Army FMS cases in conjunction with the JMC/PEO Commodity Integrated Process Teams (IPTs). Serve as the Army lead for coordinating and processing FMS requirements with appropriate organizations for all standard and non-standard ammunition, related equipment, services and support.

b. FUNCTIONS:

(1) Receive, review, and analyze foreign customer Letters of Request (LOR) for completeness and validity of items requested.

(2) Request, receive and analyze source of supply, price and availability in coordination with the JMC/PEO IPTs as appropriate, for items requested on the LOR.

(3) Prepare rough order of magnitude data, planning data (P&A), Letters of Offer and Acceptance (LOAs), and amendments and modifications to cases utilizing JMC/PEO IPT guidance and the total package approach for military articles, services, ammunition peculiar equipment, non-standard items, technical data and publications.

(4) Develop and coordinate actions with representatives of foreign governments and/or US Military Security Assistance Organization personnel in foreign countries on matters pertaining to potential and implemented FMS cases.

(5) Arrange appropriate representation on technical teams to serve as advisors to the foreign customer on potential or implemented programs.

(6) Assist FMS customers with program planning, to include type of contract, source of supply, and procurement planning for their ammunition needs to deliver FMS customer program requirements on time.

(7) Prepare and submit notification of possible controlled items based on review of Missile Technology Control Regime guidelines for review by the Army, DoD and the State Department.

(8) Develop customer payment schedules and termination liability worksheets and modify them as required to align collections from customer with disbursements to contractors.

(9) Develop, prepare and submit program management line and case funded direct manpower worksheets to support the requirement, use and budgeting of case funds.

(10) Develop, prepare and submit Statutory Notification and other supporting documents for LOAs meeting Arms Export Control Act Section 36(b) dollar thresholds.

(11) Manage FMS LOAs and other SA programs, including lines on other command's cases, until delivery and billing of all items/services is complete.

(12) Initiate financial and supply actions upon notification of implemented FMS LOAs.

(13) Coordinate and oversee the movement of all materiel on security assistance programs, including special actions supporting urgent requirements.

(14) Analyze selected countries' programs for preparation of special reports and/or follow-on reviews conducted with JMC/PEO Ammunition IPT, PEO Ammunition/PM, higher HQ, other LCMCs, other armed services and country representatives.

(15) Provide and ensure appropriate representation at necessary customer, PEO Ammunition, PM, DoD or contractor review and meetings.

(16) Receive, review and analyze customer country requests for information, staff and coordinate with appropriate DA elements, and provide a technical response.

(17) Coordinate and provide direction to other offices or commands to ensure all actions associated with SA programs are completed within commitment dates and funding limitations.

(18) Resolve conflicts in priorities when SA orders compete with Army requirements for available assets. Resolution of conflicts involving JMC/PEO Ammunition managed items will be in accordance with procedures set forth in the MOU between JMC and PEO Ammunition. Prepare and submit diversion consideration requests as appropriate.

(19) Initiate actions to review Commodity Command Standard System (CCSS) output products for rejects of FMS requisitions and coordinate corrective actions.

(20) Analyze, process and respond to Supply Discrepancy Reports received.

(21) Obtain, analyze, and submit termination costs on proposed or firm foreign customer requests for termination of items on procurement.

(22) Initiate closure actions for supply/service complete FMS LOAs.

(23) Reconcile shipped/unbilled and other discrepancies on FMS requisitions between the Commodity Command Standard System (CCSS) Document Control File and the United States Army Security Assistance Command (USASAC) Centralized Integrated System - International Logistics (CISIL).

(24) Implement actions required for presidential directed draw downs, and excess inventory of DoD ammunition resources for FMS, Foreign Military Finance (FMF) and special State Department cases.

(25) Develop and coordinate with the appropriate JMC/PEO Ammunition IPT, the command position for purchase or transfer of technology and technical data.

(26) Develop and maintain web based metrics reflecting all aspects of case development, execution and closure as well as other related activities.

(27) Develop input and maintain data for ammunition items in Military Articles and Services List (MASL). Provide response to MASL reviews as required.

80-03. INTERNATIONAL COPRODUCTION DIVISION (AMSJM-SAC).

a. MISSION: Manage, direct, coordinate, and execute all aspects of JMC coproduction and licensed production programs as the US Government Project Office. Prepare JMC and/or SMCA

position regarding proposed coproduction projects or implementation of approved projects in coordination with the JMC/PEO Ammunition IPT.

b. FUNCTIONS:

(1) Plan, coordinate, and conduct coproduction programs and technical testing in support of International Military Rationalization, Standardization and Interoperability.

(2) Develop scopes of work covering program execution for inclusion in implementing documentation. Participate, when requested, in negotiations with private contractors, other LCMCs and military Services on technical/management support survey teams. Establish survey teams for potential coproduction programs.

(3) Develop the JMC position regarding all aspects of coproduction; MOUs, fiscal and legal memorandums, and implementation plans.

(4) Develop justification and support worksheets for coproduction program management lines and case funded direct manpower lines for submission with the LOA to USASAC and Defense Security Cooperation Agency (DSCA).

(5) Plan and lead IPR/Procurement Management Review (PMR) meetings with US Government and representatives of foreign governments during case execution.

(6) Direct and participate in technical assistance activities to assist foreign countries with manufacturing problems/investigations.

(7) Develop, implement, and execute coproduction programs for other LCMCs in accordance with established memorandums of agreements.

80-04. POLICY, PROGRAMS AND SYSTEMS DIVISION (AMSJM-SAM).

a. MISSION: Provide policy implementation, operational funding requirements determination and program management support to all SA functional areas.

b. FUNCTIONS:

(1) Manage the SA Command Personnel Accountability and Visibility Reporting System requirements.

(2) Develop and coordinate all audit and inspection actions for SA.

(3) Develop SA positions concerning surveys and studies of staffing, mission function alignments and operational issues impacting SA performance.

(4) Develop and manage the JMC Security Assistance Workforce Development Program (Intern, Student Career Experience Program, developmental assignment activity).

(5) Manage SA Defense Institute of Security Assistance Management (DISAM) training requirements program.

(6) Manage the SA credit card (IMPAC) purchase actions for equipment and supplies.

(7) Develop data on FMS programs and measure accomplishments for inclusion in various mission reports, such as SA SMS and Review & Analysis (R&A), and PEO/PM business activity reports.

(8) Develop and maintain SA procedures IAW DSCA and USASAC policy directives and regulations.

(9) Develop and maintain Defense Security Assistance Management System (DSAMS) SA case preparation procedures. Manage the quality review program.

(10) Provide training and technical assistance on the utilization of SA computer applications to all elements of the office.

(11) Develop SA requirements for the design and implementation of improved logistics systems as applicable to FMS (Conventional Ammunition Plan (CAP), Logistics Modernization Program (LMP), Security Cooperation Information Portal (SCIP), Production Status System (PROD-STAT), etc.). Coordinate systems development efforts and resolve problems with hardware/software.

(12) Develop, implement and maintain SA specific databases (DSAMS, Ammunition Program Status Management Report (APSMR), etc.).

(13) Establish and maintain item identification, and logistical status in the Document Control File for nonstandard ammunition items.

(14) Provide support to SA users for Automated Data Processing (ADP) hardware and software needs; maintain and implement SA-unique ADP applications; and develop and maintain SA web pages.

(15) Develop, manage, and integrate overall SA automation requirements, submit budgetary requirements and arrange acquisition of equipment.

(16) Monitor the FMS standard ammunition requirements supply status and maintain an accurate contract award and shipment history through the use of APSMR and updates to the CISIL.

(17) Initiate action to inform FMS customers of Ammunition Information Notices, Safety of Use Messages, and Notices of Ammunition Reclassification.

(18) Manage the SA Missile Technology Control Regime (MTCR) program. Develop and maintain a list of required and completed MTCR reviews.

(19) Manage the FMS Excess ammunition program. Develop requirements for use in customer surveys and submit USASAC Excess Defense Articles (EDA) report. Develop, coordinate and submit DSCA 1118 report (Quarterly Report of EDA Sold Under Foreign Military Sales). Obtain current status of potential excess cases from USASAC and initiate action to reserve/retain allocated munitions.

(20) Prepare data input relating to foreign customer requirements in support of meetings of the Total Army Ammunition Authorization and Allocation Conference (TA4AC), formerly the Committee for Ammunition Logistics Support (CALS).

(21) Manage the Cartridge Actuated Device/Propellant Actuated Device (CAD/PAD) program. Develop requirements by end item. Initiate requirements list by airframe for the annual customer survey.

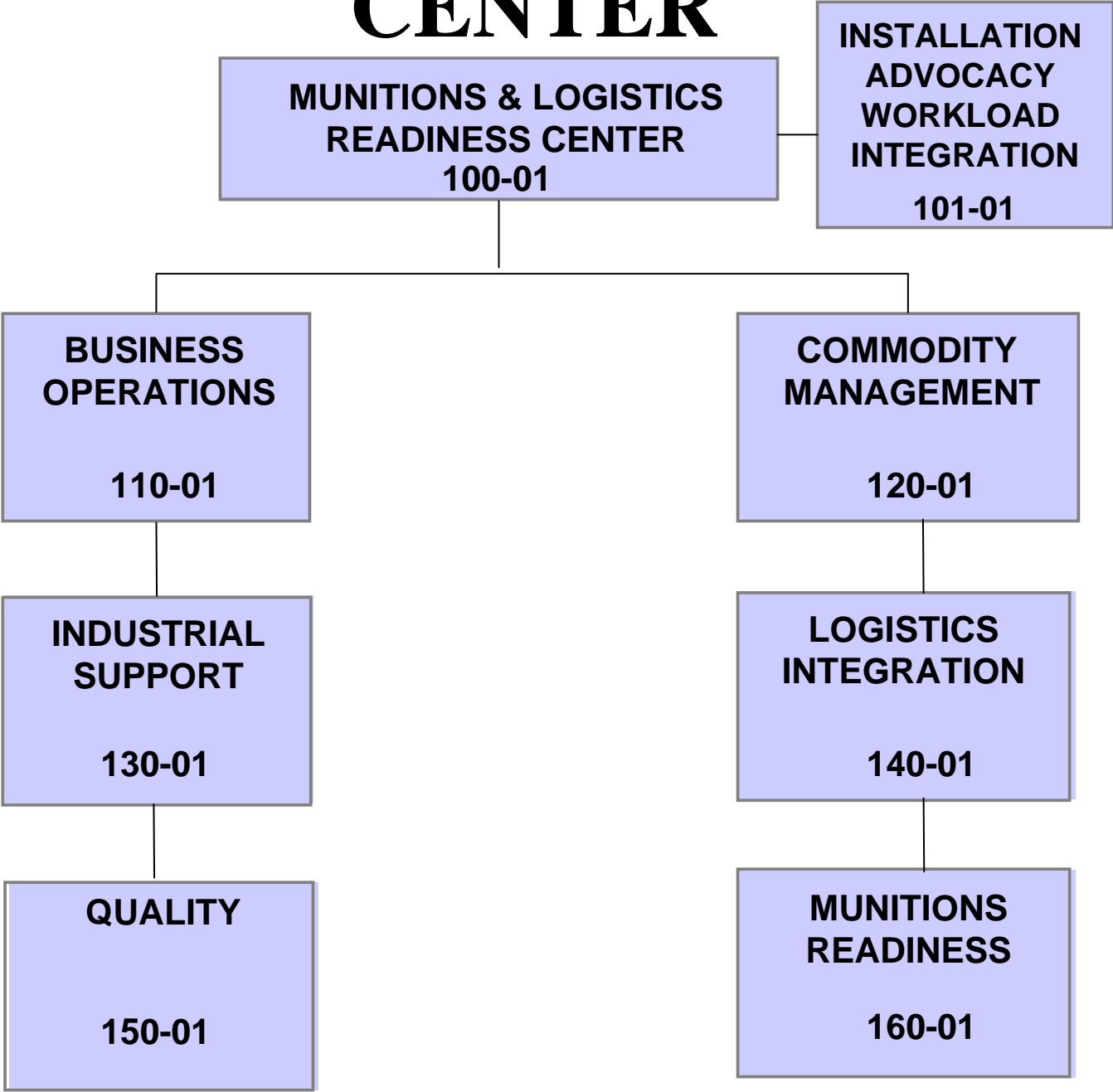
(22) Develop and maintain the basic load Total Package Support requirements.

(23) Represent SA in meetings of Configuration Control Boards as necessary.

(24) Manage the Nonrecurring Cost program. Develop and submit the DSCA quarterly 1112 report (Recoupment of Nonrecurring Costs on Sales of US Government Products and Technology). Develop and coordinate biennial review of nonrecurring cost charges.

- (25) Perform EPO duties.
- (26) Develop, coordinate and submit DSCA quarterly 1137 Report (Security Assistance Surveys).
- (28) Monitor application of the FMS Ammunition Logistics Management Fee (ALMF) to pricing and execution documents.
- (29) Prepare the FMS POM using Performance Based Budget (PBB) procedures.
- (30) Develop and execute the JMC FMS Admin budget.
- (31) Develop the Army Contract Administrative Services (CAS) budget and the Army CAS standard rate IAW guidance.
- (32) Manage the SA operational funding requirements program. Allocate FMS funding among organizations; ensure accurate reporting of FMS and SA manpower and funding expenditures and perform variance analyses on FMS workload, manpower and funding.
- (33) Develop and execute the SA IOBs. Track all SA expenditures; issue Procurement Work Directives (PWDs) and Military Inter-departmental Purchase Requests (MIPRs); and maintain the 37-1 financial Security Assistance Operating Procedure (SAOP).
- (34) Report JMC FMS budget execution IAW Performance Based Costing (PBC) requirements. Provide guidance on FMS labor reporting and performance metrics, and evaluate the relationship of labor charges to workload.
- (35) Initiate and participate in LSS projects to obtain efficiencies and cost savings in the SA work processes.
- (36) Prepare instructions for the JCAPP, Chapter 15, Security Assistance. Chapter 15 of the JCAPP details procedures for managing Joint Military Services Security Assistance requirements for conventional ammunition.

MUNITIONS & LOGISTICS READINESS CENTER



CHAPTER 100100-01. DEPUTY FOR MUNITIONS & LOGISTICS READINESS CENTER (MLRC) (AMSJM-MC).

a. MISSION: Provide joint conventional munitions support through an acquisition confederation, readiness assessments, inventory management, storage operations and distribution for training operations in war and peacetime. Provide mission support to the JMC Commander, PEO Ammunition/Program Managers, other services, commercial producers and product line managers. Manage and execute the SMCA Field Operating Activity (FOA) mission for the production, supply, storage, maintenance, and demilitarize (demil) of conventional ammunition and provide customer support.

b. FUNCTIONS:

(1) Serve as the JMC focal point as the NICP and National Maintenance Point (NMP) providing advice for all matters pertaining to the JMC.

(2) Provide acquisition support to PEO Ammunition/Program Managers; Act as principle advisor to the JMC Commanding General for all matters pertaining to acquisition support, readiness and logistics sustainment.

(3) Provide JMC munitions readiness assessment and field support through a network of ammunition liaisons, Senior Command Representatives and Logistics Assistance Representatives (LARs). Integrate for single ammunition common operating procedure.

(4) Manage wholesale and retail ammunition stocks as a unified whole under the Centralized Ammunition Management (CAM) process. Develop and manage the Command transportation and traffic management programs for conventional ammunition item.

(5) Coordinate actions for the execution of JMC's missions/functions with all subordinate organizations and customers.

(6) Program Management function for all ammunition systems required for support of MLRC functions to include AWPS.

(7) Execute BRAC law.

(8) Provide mission support to JMC installations and coordinate with Installation Management Activity (IMA).

INSTALLATION ADVOCACY & WORKLOAD INTEGRATION

CHAPTER 101101-01. INSTALLATION ADVOCACY & WORKLOAD INTEGRATION OFFICE
(AMSJM-MCA).

a. MISSION: Serve the JMC installations and plants as their voice and presence at HQ JMC. Provide the commanders a reliable feel for the HQ perspective on issues and assure representation of the sites' perspectives in HQ actions.

b. FUNCTIONS:

(1) Provide a Cadre of Advocates who represent the interests of JMC installations and plants.

(2) Maintain awareness of and positively influence:

(a) All major activities/issues at the site.

(b) Workload conditions and projections.

(c) NOR (Net Operating Result) status, where applicable, and all programs that emanate from sources within and outside the JM&L LCMC.

(d) Diverse matters that effect operations and management.

(3) Participate in and influence major decisions within HQ JMC with respect to workload, production, storage, maintenance, surveillance, out loading, and demil performed at the installations or plants.

(4) Assist assigned sites in resolving problems by analyzing the root issues, determining appropriate involvements, and providing the catalyst among responsible elements to accomplish results.

(5) Maintain a database of installation/plant statistics. Apply familiarity with characteristics and capabilities to provide an informed source of accurate information.

(6) Participate in and integrate workload planning for installations. Coordinate with installations and responsible HQ JMC functional elements to insure development of a realistic execution plan for the upcoming fiscal year based on forecasted/funded/historic workload and emerging requirements.

(a) Coordinate with workload sources and the installations to validate workload via the Workload Performance & Forecasting System (WPFS).

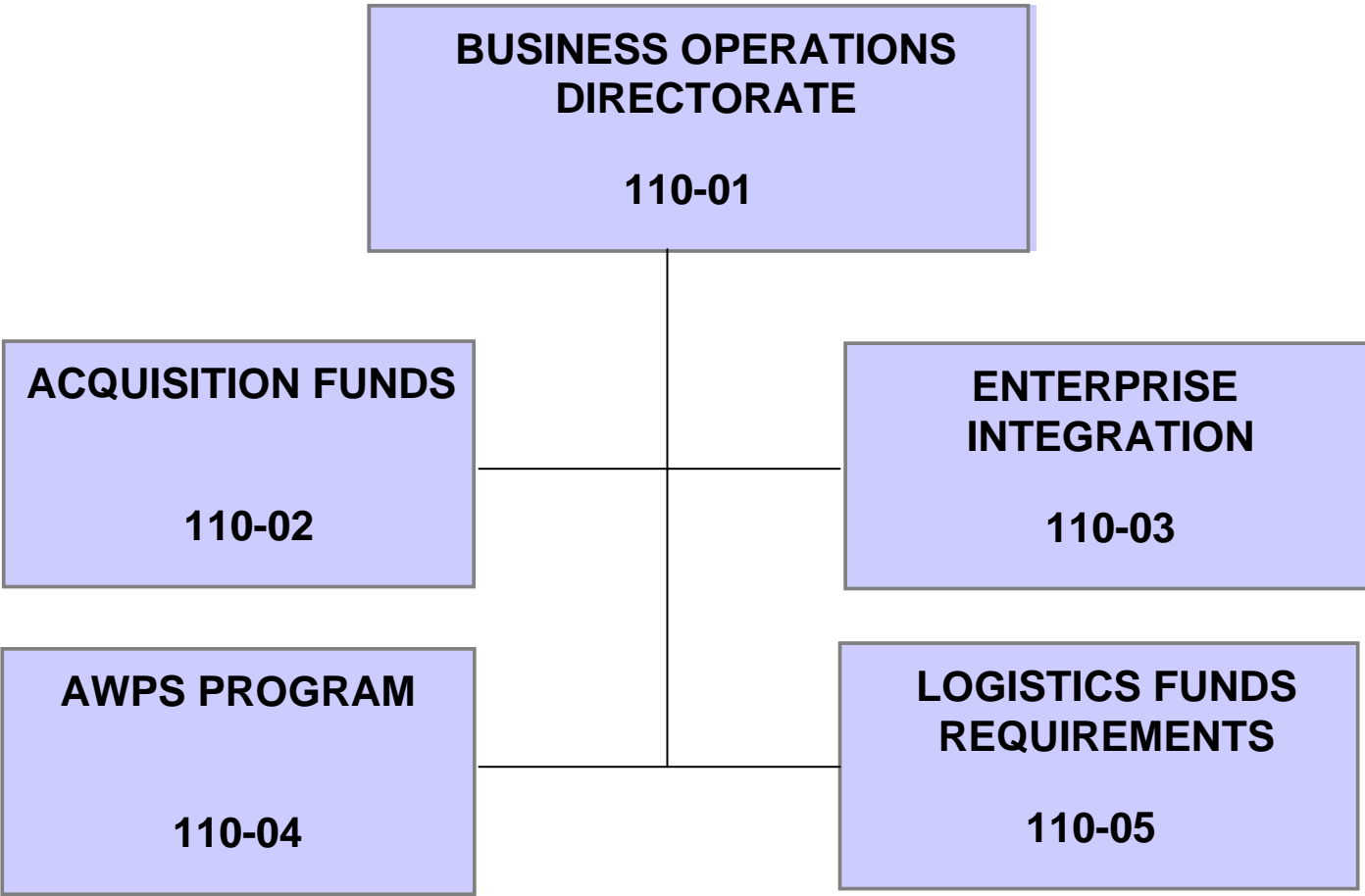
(b) Monitor installation staffing levels and program status utilizing the AWPS.

(c) Assist in review of rates/prices for services/products via the BARDS.

(d) Maintain awareness of the status of PRONs at installations; size/quantities; age, expected completion/customer Required Delivery Dates (RDDs); and performance against schedule/cost targets as measured by AWPS.

(7) Coordinate HQ JMC participation in the AMC WPU. Maintain schedules, distribute guidance, and assemble regular, periodic briefings by the JM&L LCMC and its installations on workload performance Support installation WPU briefings with guidance, analysis, and recommendations. Review workload/financial performance data to identify problem areas and provide recommendations to support development of installation get-well actions.

BUSINESS OPERATIONS DIRECTORATE



CHAPTER 110110-01. BUSINESS OPERATIONS DIRECTORATE (AMSJM-BD).

a. MISSION: Integrate MLRC business functions to support development, acquisition, and sustainment of Army and other customer munitions systems.

b. FUNCTIONS:

(1) Serve as the logistics and acquisition resource requirements advisor to the Director, MLRC and JMC Commander.

(2) Represent the MLRC in business, resource, and management reviews.

(3) Document and proliferate ammunition readiness solution core mission processes reflective of the integrated MLRC process-centric environment.

(4) Advise and support MLRC managers on all aspects of manpower management, civilian personnel management, and workforce development.

(5) Integrate MLRC business processes and interface with JMC G-staff organizations (G1, G2, G3/5/7, G6 and G8) to ensure linkage of strategic and operational initiatives.

110-02. ACQUISITION FUNDS DIVISION (AMSJM-BDA)

a. MISSION: Serve as the field operating business office for PEO Ammo performing requirements coordination, budget development/execution, and financial management for all conventional ammunition customers. Coordinate actions with PEO Ammo/Project Managers (PMs), ARDEC, ASC/JMC resource management offices, JMC commodity divisions and SMCA customers to ensure a focused ammunition enterprise approach.

b. FUNCTIONS:

(1) Determine/assist in fund propriety determinations and develop/issue/interpret financial policy guidance.

(2) Member of SMCA Procurement Steering Council and SMCA Pricing IPT.

(3) Subject matter expert for audits relating to Conventional Army Working Capital Fund (CAWCF)/Procurement Appropriation Army (PAA)/FMS pricing, budgeting, and execution.

(4) Develop metrics applicable to the various financial operations and monitor performance for reporting to management and higher headquarters.

(5) Issue policy, guidance, and direction for planning Procurement Request Order Numbers (PRONs), Short of Award Authority, and CRA requests.

(6) Develop policy and provide guidance for budgeting, executing, and tracking customer funds for Engineering in Support of Items in Full Scale Production (ESIP).

(7) Manage the overall CAWCF closeout and provide quarterly reports to DA/OSD on CAWCF financial status.

(8) Manage the pricing homeroom with responsibility for all analysts co-located with JMC Commodity Teams in support of all PEO/PM requirements.

(9) Focal point for automated data systems; i.e., CAP supporting budget development, electronic Military Inter-departmental Purchase Request (eMIPR) supporting MIPR submission and acceptance, and Cost to Complete (CTC) providing financial status of customer orders.

(10) Support OSD/Office of Management & Budget (OMB) PAA budget hearings. Coordinate and host OSD Summer Price Review.

(11) Provide guidance and coordinate PAA budget submissions and develop input for the Integrated Conventional Ammo Procurement Plan (ICAPP).

(12) Focal point for price and availability requests, MIPRs, and federal customer Purchase Orders (POs) for conventional ammunition (except Army FMS).

(13) Monitor the progress of MIPRs/Project Orders from receipt until final delivery, billing, and final cost audits.

(14) Conduct quarterly financial reviews for all conventional ammunition programs and identify projected excesses/shortfalls to customers.

(15) Provide program guidance for Title 10, FMS, other Federal customers, APE, and Components for Renovation. Issue and track funding documents for APE and Components for Renovation program requirements.

110-03. ENTERPRISE INTEGRATION DIVISION (AMSJM-BDP)

a. MISSION: The mission of the Enterprise Integration Division (SFSJM-BDP) is to work in a collaborative, matrix environment with JMC elements and installations, HQ, AMC Deputy for G3, the Lead AMC Integration Support Office (LAISO), the Logistics Support Activity, (LOGSA), HQ DA G3 and G4, the Program Executive Officer, Enterprise Information Systems (PEO-EIS), and other DoD Enterprise Transformation Agents and Offices to transform, integrate and modernize the munitions logistics automation environment. Also designated as the Ammunition Domain Manager and the Ordnance Manufacturing Business Team Lead (BTL) the JMC Business Operations Directorate Enterprise Integration Division serves as the munitions business area advisor to the LAISO and AMC for the entire enterprise integration of all munitions logistics automation and Business Process Reengineering (BPR), to include financial interface, acquisition, sustainment and migration of legacy systems functionality and reengineering of that functionality, and technical and product data.

b. FUNCTIONS:

(1) Serve as the JMC Ordnance BTL/Business Advisor (BA) across the Core functions of the Enterprise by maintaining an organization that is staffed using JMC government and contractor support personnel through the Single Army Logistics Enterprise (SALE).

(2) Identify functional and solution requirements for all munitions logistics modernization efforts for Army and non-Army modernization efforts and integration across all enterprise transformation initiatives.

(3) Ensure synchronization of legacy sustainment and transition plans (sustainment, Engineering Change Proposal (ECP) and retirement) with modernization logistics initiatives.

(4) Exercise staff responsibility and liaison for actions related to the LMP. This includes interfacing with Product Life Cycle Management - Plus (PLM+) program, Global Combat Support System - Army Tactical (GCSS-A/T) program, Installation Fixed Base Management (IFBM) program, and other DoD enterprise initiatives, munitions Enterprise Resource Program (ERP) Business Rules, munitions Process Flows, Blueprinting, Business Transformation, process reengineering, functional/technical/design specifications, System Architecture under the SALE, Future Logistics Enterprise (FLE) and the Total Life Cycle System Management (TLCSM).

(5) Serve as the JMC Data Czar with emphasis as the MLRC lead office on all matters dealing with data cleansing, data management and data migration.

(6) Serve as the JMC lead on Interfaces, Bridges and Uniques (IBU's) with emphasis on minimizing and standardizing non-standard software applications.

(7) Coordinate with DA, AMC, PEO Ammo, Defense Logistics Information Services (DLIS), Installations, LAISO, LOGSA and the Program Director (PD)/PM LMP office on priorities, requirements and solution development.

(8) Provide guidance/direction for acquisition, funding, training, scheduling and staffing requirements to ensure full integration and interoperability of logistics automation modernization initiatives are met.

(9) Provide for munitions functional requirements development. Provide advice, assistance and recommendations to the Systems Review Board (SRB)/Configuration Control Board (CCB) on issues regarding program oversight support; resolution of issues with all stakeholders; and adherence to the JMC Ammunition Systems Review Board (ASRB)/CCB Investment Review and Change Management Processes.

(10) Effect liaison with the AMC, Army, and other organizations within DoD on logistics modernization funding requirements, priorities, timelines, and allocation.

(11) Provide the MLRC, JMC, AMC, and DA with required updates and metrics on the status of munitions projects and tasks.

(12) Analyze, maintain and sustain MLRC/Munitions LCMC legacy systems and DoD/DA/AMC standard systems. Provide support to PEO Ammunition in prototyping and testing or modifications and redesign of MLRC/Munitions LCMC systems. Provide Contracting Officer's Representative (COR)/Contracting Officer Technical Representative (COTR) support for automation initiatives.

(13) Manage the daily operations of the Worldwide Ammunition Reporting System - New Technology (WARS-NT) and the missile portion of Unique Item Tracking (UIT) IAW AR 700-19. This includes management of the WARS-NT web site, product distribution, interfaces and database for Army visibility.

(14) Serve as the central database for Category I missiles in conjunction with UIT in accordance with AR 700-19.

(15) Manage the daily operations of the Program Budget Execution System (PBE); which is made up of systems that are linked together under the PBE umbrella. The PBE systems consist of: CAP, ICAPP, CTC, PROD-STAT, 37-2 and eMIPR.

(16) Manage the daily operations of the Ammunition Demand Automated Process (ADAP) that process NICP ammunition demands for all Services.

(17) Provide customer support for all DODAAC/PROJECT CODE/UIC/SAD FILE inquiries.

(18) Perform Information Assurance Security Officer (IASO) functions for the MLRC to include: Requesting new LOGON IDs and passwords for Terminal Server Access Controller System (TSACS), Commodity Command Standard System (CCSS) mainframe, Standard Depot System (SDS), Electronic Design Automation (EDA), Secure Internet Protocol Router Network (SIPRNET), and Worldwide Ammunition Reporting System (WARS) and in assisting MLRC personnel when passwords are locked up or expired.

(19) Perform MLRC Administrative support to include: purchase requirements, property receipts, facilities work orders, communications work orders, move coordination, conference room scheduling, audio-visual requests, records management, distribution list/mail room maintenance, employee roster, purchase forms and publications, and MLRC CAPR approval.

110-04. ARMY WORKLOAD AND PERFORMANCE SYSTEM (AWPS) DIVISION
(AMSJM-BDS)

a. MISSION: Implement and maintain the AWPS at Government-owned, Government-operated (GOGO) installations.

b. FUNCTIONS:

(1) Identify requirements to satisfy installation needs and directives from higher authority for the management of workload and manpower through the AWPS. Develop budget requirements to support AWPS development, implementation and system maintenance.

(2) Administer computer and communications interfaces required for support of AWPS.

(3) Manage system development and enhancements and conduct Configuration Control Board meetings and In Process reviews with AMC AWPS users, Naval Sea Logistics Center (NSLC) and Contractor personnel.

(4) Develop and approve training plans, functional user documentation and SOWs for the development and implementation of AWPS modules.

(5) Provide overall AMC program directions and manage Naval Sea Logistics Center priorities for AWPS program execution.

(6) Manage the AMC AWPS HELPDESK providing customer support to AWPS users AMC-wide.

110-05. LOGISTICS FUNDS REQUIREMENTS DIVISION (AMSJM-BDW)

a. MISSION: Serve as DoD's FOA for SMCA for all Military Services. Functions include planning, programming, budgeting, and execution of assigned OMA ammunition programs, as well as management of all funds that support OMA requirements at GOCOs.

b. FUNCTIONS:

(1) Serve as focal point for programming, budgeting, and execution of OMA funds to support ammunition programs.

(2) Coordinate the development of ammo OMA budget requirements, prioritizing workload with functional managers of ammo stockpile reliability, shipping, receiving, surveillance, inventory, maintenance, automation, and engineering support.

(3) Coordinate the development of OMA GOCO requirements, which include ammunition and environmental requirements, as well as OMA discretionary (travel, supplies, and awards) requirements for government staff at GOCOs.

(4) Continually manage execution of assigned programs by maintaining close liaison with JMC depots, plants, Major Army Commands (MACOMs), and performing activities. Analyze program workload, status and cost data.

(5) Compile, track, prioritize and defend unfunded requirements (UFRs). Assure assigned OMA priorities and UFR statements accurately assess operational impacts.

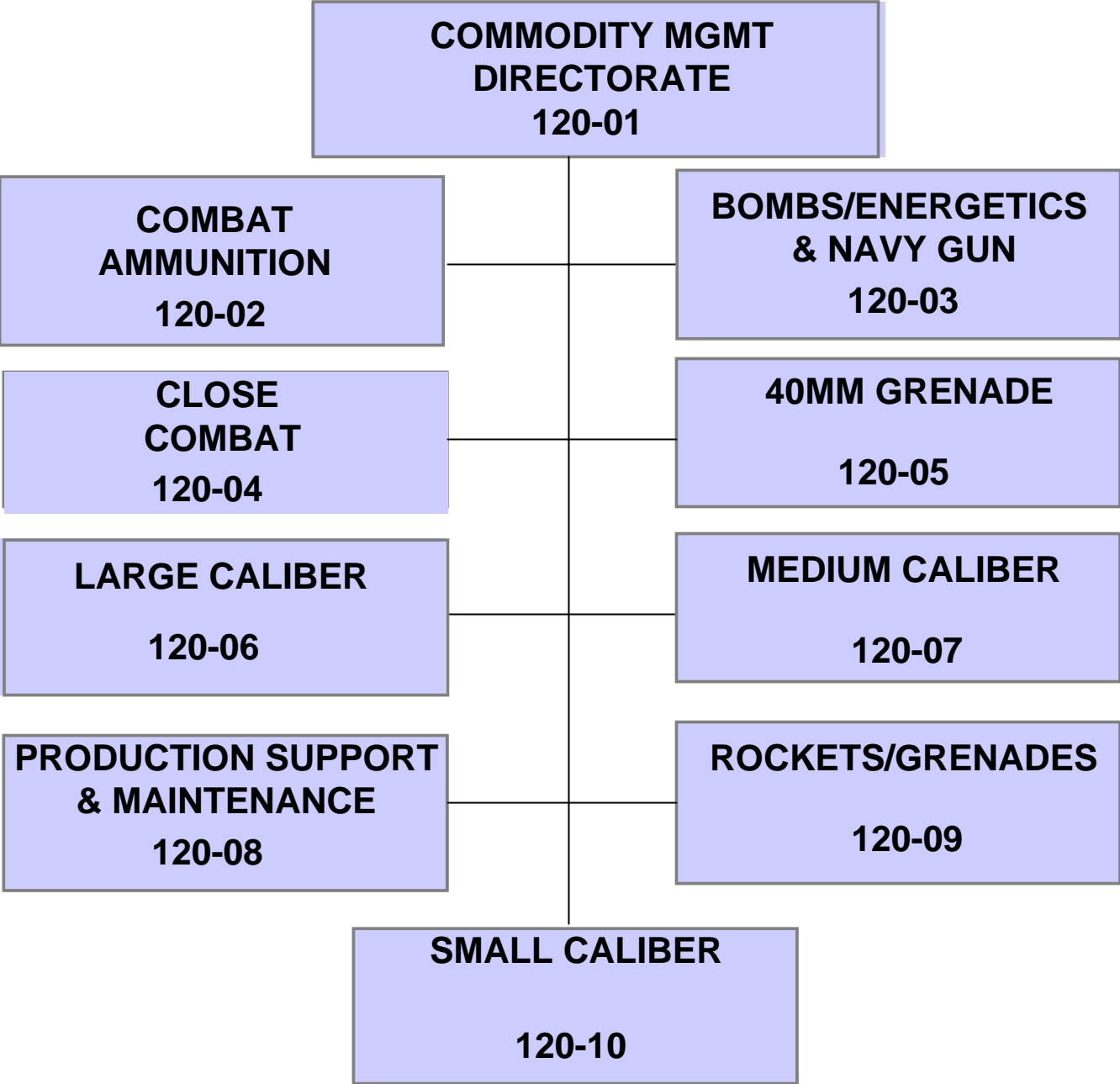
(6) Develop metrics applicable to the various financial operations and monitor performance for reporting to higher headquarters.

(7) Participate in various IPTs established for financial process development and/or process improvement efforts.

(8) Coordinate, consolidate, and validate workload requirements for JMC AWCF installations.

- (9) Develop and monitor GOCO's IOBs.
- (10) Provide support to JMC installations.

COMMODITY MANAGEMENT DIRECTORATE



CHAPTER 120120-01. COMMODITY MANAGEMENT DIRECTORATE (AMSJM-CD)

a. MISSION: Perform program management functions for all ammunition systems assigned to the JMC. Manage and execute transition program for JMC under DoD 5160.65. Provide acquisition support to PEO Ammo/PMs and customer services for assigned programs (including planning, programming, budgeting, execution, problem resolution and associated analysis). Provide an ammunition readiness solution to the warfighter that is accurate, timely and reliable.

120-02. COMBAT AMMO DIVISION (AMSJM-CDA)

a. MISSION: Serve as single coordinating activity within JMC to execute program management function for assigned artillery and mortar commodities. Perform all processes and analysis required to manage and execute an acquisition from the issuance of the planning through the delivery of product to the customer, utilizing LSS processes.

b. FUNCTIONS:

(1) Perform commodity management integration of activities within the Ammunition Enterprise for customers, command staff and PEO Ammo/PM CAS.

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess material/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of Department of Defense regulation 5160.65 and DoD Instruction 5160.68.

(5) Participate in the formulation, coordination, and implementation of acquisition strategies for assigned items through IPTs.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, contractors, users, and other services representatives.

(7) Lead/participate in IPTs to address technical, logistical, and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned material for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, requisitioning, analysis of customer requirements, and support of maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology, and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned commodities.

(12) Prepare Procurement Exhibit Forms (P-Forms) and budget submissions. Develop pricing data and cost rational for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPR for Artillery and Mortar programs.

(15) Prepare customer status reports, TA4C, CALS, WARS input, and other requirement determination studies.

(16) Provide data and personnel to support PEO/PM, AMC, and DA or other Service Customer directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

(17) Interface with private industry and government research and development communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved systems.

(18) Participate in Configuration Control Boards (CCBs) as voting members for assigned commodities.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new or modified material releases to Quality Engineering Division.

(21) Establish a production/acceptance "line of balance" by programs to analyze the overall status of any program which provides the ability to recognize potential trouble areas to allow us to be proactive and resolve problems before they appear. Coordinate with matrix support on the distribution of assigned materiel for all services to include readiness requirements, issue material, direct distribution of commodity, asset stock status, analysis, process requisitions, analyze customer requirements and support maintenance efforts.

120-03. BOMBS, ENERGETICS & NAVY GUN DIVISION (AMSJM-CDB)

a. MISSION: Serve as single coordinating activity within JMC to execute program management function for assigned Bombs, Energetics & Navy Gun commodities. Perform all processes and analysis required to manage and execute an acquisition from planning through the delivery of product to the customer, utilizing LSS processes.

b. FUNCTIONS:

(1) Perform commodity management integration of activities within the Ammunition Enterprise for customers, command staff and PEO Ammo/PM Joint Services.

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess material/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of DoD regulation 5160.65 and DoD Instruction 5160.68.

(5) Participate in the formulation, coordination, and implementation of acquisition strategies for assigned items through IPTs.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, contractors, users, and other services representatives.

(7) Lead/participate in IPTs to address technical, logistical, and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned material for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, requisitioning, analysis of customer requirements, and support of maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology, and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned commodities.

(12) Prepare P-Forms and budget submissions. Develop pricing data and cost rational for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPR for Bombs, Energetics & Navy Gun programs.

(15) Prepare customer status reports.

(16) Provide data and personnel to support PEO/PM, AMC, and DA or other Service Customer directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

(17) Interface with private industry and government research and development communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved systems.

(18) Participate in CCB as voting members for assigned commodities.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new or modified material releases to Quality Engineering Division.

120-04. CLOSE COMBAT DIVISION (AMSJM-CDC)

a. MISSION: Serve as single coordinating activity within JMC to execute program management function for assigned Close Combat Caliber commodities. Perform all processes and analysis required to manage and execute an acquisition from planning through the delivery of product to the customer, utilizing LSS philosophies, where practical.

b. FUNCTIONS:

(1) Perform commodity management integration of activities within the Ammunition Enterprise for customers, command staff and PEO Ammo/PM Close Combat Systems (CCS).

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess material/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of Department of Defense regulation 5160.65 and DOD Instruction 5160.68.

(5) Participate in the formulation, coordination, and implementation of acquisition strategies for assigned items through IPTs.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, Contractors, Users, and other services representatives.

(7) Lead/participate in IPTs to address technical, logistical and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned material for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, requisitioning, analysis of customer requirements, and support of maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology, and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned facilities and commodities supplied to or produced by those facilities.

(12) Prepare P-Forms and budget submissions. Develop pricing data and cost rationale for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPR for Close Combat/Demolition and Pyrotechnic Programs.

(15) Prepare customer status reports, TA4C, CALS, WARS input, and other requirement determination studies.

(16) Provide data and personnel to support PEO/PM, AMC, and DA or other Service Customer directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

(17) Interface with private industry and government research and development communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved systems.

(18) Participate in CCBs as voting members for assigned commodities.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new or modified material releases to Quality Engineering Division.

(21) Prepare for and participate in monthly Procurement Planning Reviews with PM CCS for assigned items that are in the contract award process.

120-05. 40MM GRENADE DIVISION (AMSJM-CDG)

a. MISSION: Serve as single coordinating activity within JMC to execute program management function for assigned 40MM grenade commodities. Perform all processes and analysis required to manage and execute an acquisition from planning through the delivery of product to the customer, utilizing LSS processes, where practical.

b. FUNCTIONS:

(1) Perform commodity management integration of activities within the Ammunition Enterprise for customers, command staff and PEO Ammo/PM-Maneuver Ammunition Systems (MAS).

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of DoD regulation 5160.65 and DoDI 5160.68.

(5) Participate in the formulation, coordination and implementation of acquisition strategies for assigned items.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, contractors, users and other service representatives.

(7) Lead/participate in IPTs to address technical, logistical and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned materiel for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, perform "line of balance" analysis, requisitioning, analysis of customer requirements and support maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned facilities and commodities supplied to or produced by those facilities.

(12) Prepare P-Forms and budget submissions. Develop pricing data and cost rationale for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPRs for 40MM programs.

(15) Prepare customer status reports, TA4C, CALS data, WARS input, and other requirement determination studies.

(16) Provide data and personnel to support PEO/PM, AMC, and HQDA or other Service Customer directed Program Reviews, Review and Analysis, WPUs, Material Readiness Reviews/Balcony Briefs, etc.

(17) Interface with private industry and Government research and communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved weapon systems.

(18) Participate in CCBs as a voting member for 40MM programs.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new/modified materiel releases to the Quality Engineering Division.

120-06. LARGE CALIBER DIVISION (AMSJM-CDL)

a. MISSION: Serve as single coordinating activity within JMC to execute program management function for assigned Large Caliber commodities. Perform all processes and analysis required to manage and execute an acquisition from planning through the delivery of product to the customer, utilizing LSS philosophies, where practical.

b. FUNCTIONS:

(1) Perform integration of commodity management activities within the Ammunition Enterprise for customers, command staff and PEO Ammunition/PM MAS.

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess material/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of DoD regulation 5160.65 and DoD Instruction 5160.68.

(5) Participate in the formulation, coordination, and implementation of acquisition strategies for assigned items through IPTs.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, Contractors, Users, and other services representatives.

(7) Lead/participate in IPTs to address technical, logistical and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned material for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, requisitioning, analysis of customer requirements, and support of maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology, and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned commodities.

(12) Prepare Procurement Exhibit Forms (P-Forms) and budget submissions. Develop pricing data and cost rational for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPR for Large Caliber Programs.

(15) Prepare customer status reports, TA4C, CALS, WARS input, and other requirement determination studies.

(16) Provide personnel and data to support PEO/PM, AMC, and DA or other Service Customer directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

(17) Interface with private industry and Government research and communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved weapon systems.

(18) Participate in CCBs as voting members for assigned commodities.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new or modified material releases to Quality Engineering Division.

120-07. Medium Caliber Division (AMSJM-CDM)

a. MISSION: Serve as single coordinating activity within JMC to execute program management function for assigned Medium Caliber commodities. Perform all processes and analysis required to manage and execute an acquisition from planning through delivery of product to the customer, utilizing LSS philosophies, where practical.

b. FUNCTIONS:

(1) Perform integration of commodity management activities within the Ammunition Enterprise for customers, command staff and PEO Ammo/PM MAS.

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess material/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of DoD regulation 5160.65 and DoDI 5160.68.

(5) Participate in the formulation, coordination, and implementation of acquisition strategies for assigned items through IPTs.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, Contractors, Users, and other services representatives.

(7) Lead/participate in IPTs to address technical, logistical, and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned material for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, requisitioning, analysis of customer requirements, and support of maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology, and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned commodities.

(12) Prepare P-Forms and budget submissions. Develop pricing data and cost rational for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPR for Medium Caliber programs.

(15) Prepare customer status reports, TA4C, CALS, WARS input, and other requirement determination studies.

(16) Provide data and personnel to support PEO/PM, AMC, and DA or other Service Customer directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

(17) Interface with private industry and government research and development communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved systems.

(18) Participate in CCBs as voting members for assigned commodities.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new or modified material releases to Quality Engineering Division.

120-08. PRODUCTION SUPPORT AND MAINTENANCE DIVISION
(AMSJM-CDP)

a. MISSION: Serve as the Commodity Management Directorate Home Room for Production Managers, the Army's National Maintenance Point for Conventional Ammunition and support the Directorate by being the central focal point for the collection, analysis, and reporting of production status of assigned conventional ammunition programs.

b. FUNCTIONS:

(1) Serve as the Production Managers' Homeroom for the Commodity Management Directorate. Maintain and update Standard Operating Procedures and Production Manager's Handbook to provide the Production Managers and JMC leadership with contemporary direction, guidance and techniques required to meet customer expectations during

the production process. Establish a training plan to prepare incoming employees with the skills, knowledge and abilities required to function as successful Production Mangers. Conduct training and experience building events for all Production Managers as well as maintaining a professional dialogue through monthly Production Manager's meetings, newsletters and other forums as appropriate. Maintain resident expertise in order to respond to production managers' technical problems as well as other execution issues that arise during the performance of their assigned duties. Maintain a positive and proactive dialogue with the Ammunition Commodity Division Chiefs and Installation Advocates to maximize efficiencies and effectiveness in overall mission accomplishment.

(2) Serve as Commodity Management Directorate proponent for system development, automation initiatives, and transition to LMP. Serve as the functional proponent and configuration manager for PROD-STAT working with the COR for system maintenance and enhancements as well as fielding technical inquiries.

(3) Conduct qualitative and quantitative evaluations of ongoing and proposed production programs to identify significant trends, imbalances, critical program areas, and report corrective actions. Support the Commodity Management Directorate in all metric analyses including EDCA and SMCA metrics, AMC's SMS, R&A as well as other Directorate and JMC internal metrics relative to Directorate mission.

(4) Provide consulting and analytical services, requests for assistance, or data mining to JMC leadership, Program Manager and Program Executive Officer for Ammunition as required. Provide the lead and/or assign any problems to the appropriate functional element(s) for action. Ensure the appropriate management level provides the proper emphasis and resolution.

(5) Serve as command focal point for Defense Priorities and Allocations Systems (DPAS) matters and act as the HQ JMC DPAS Officer. Advise the JMC CG on DPAS matters and furnish guidance to JMC installations, defense contractors, and Government activities. Implement the DoD Emergency Priorities and Allocations System in the event of mobilization.

(6) Assign defense ratings, contractual special DPAS provisions, clauses, and data requirements in order for acquisition to include in purchase orders, contracts, and other procurement contracts (GOCO), procurement work directives, and procurement planning documents.

(7) Serve as Command focal point for Diminishing Manufacturing Sources and Material Shortages (DMSMS) matters. Proactively manage time-sensitive readiness issues relating to parts and materials cancellation/obsolescence and critical material shortages, such as Urgent Data Requests (UDRs), Defense Supply Center Columbus (DSCC)/Defense Logistics Agency (DLA) Initial Alerts, and Identification, Notification, and Flagging Operations (INFO).

(8) Conduct special studies and surveys on critical materials to support JMC procurements.

(9) Provide Cost Estimates for various items as requested by the Commodity Management Divisions.

(10) Provide support to the JOCG Acquisition and Transition Subgroup for updating and maintaining the JCAPP.

(11) Serve as Commodity Management Directorate focal point to staff and integrate actions within the JMC on transition of items from the Services to the SMCA.

(12) Serve as MCA for Ammunition for Government Furnished Material (GFM) of both JMC and TACOM-RI managed items provided in support of commercial contracts. Maintain the ammunition MCA database, process MCA requisitions, and monitor consumption.

(13) Perform analysis of ammunition program to support production and financial accounting and contract closeout. Provide system support to production and item managers to track customer deliveries. Provide guidance to and coordinate policy with production managers, contract specialists, and contractor representatives pertaining to the material management of industrial stock.

(14) Analyze and direct redistribution of termination inventories of critical and controlled materials between terminated and producing contractors.

(15) Analyze the weapons and spare parts forecast by the plant personnel. Requisition weapons and weapon spare parts for use in ammunition testing. Receive and monitor funds to assure that funding is adequate to requisition the required weapons and parts. Interface with the appropriate government and contractor/plant personnel to identify the weapons and parts, delivery dates, priorities, funding, and shortages. Chair a weekly IPT with the appropriate government and plant personnel.

(16) Develop policy relating to ammunition maintenance.

(17) Direct and manage the Mobile Ammunition Renovation Inspection and Demilitarization Team.

(18) Plan, coordinate, schedule and track maintenance programs for all Services.

(19) Budget funding and direct execution of Army maintenance program requirements and resources. Receive Other Service funding and direct execution of maintenance program requirements.

(20) Develop disposition instructions for assets submitted for disposition on Ammunition Condition Reports IAW DA Pamphlet (PAM) 750-8. This process includes verification of defect classification, identification of appropriate disposition, coordination and closeout.

(21) Serve as the Army member of the Joint Ordnance Commander's Group JOCG Maintenance subgroup.

(22) Develop, publish and maintain the Integrated Conventional Ammunition Maintenance Plan (ICAMP).

(23) Serve as the principle agent for maintenance workload at SMCA interservice meetings, workgroups and workload conferences.

(24) Participate in Integrated Logistics IPTs to support the development of new ammunition items relative to the maintenance function.

(25) Establish and maintain liaison with USARPAC to ensure and effective Pacific ammunition maintenance program.

(26) Monitor Commodity Management Directorate responsibilities for proposed management systems or changes to existing management systems, as directed by higher authority. Analyze and evaluate regulations, directives, policy statements, procedures, and management systems for the applicability to the production management mission and objective accomplishment.

120-09. ROCKETS, GRENADES DIVISION (AMSJM-CDR)

a. MISSION: Serve as single coordinating activity within JMC to execute program management functions for the assigned commodities of Shoulder Launched and 2.75-Inch Rockets, Cartridge Assisted/Propellant Assisted Devices, Hand Grenades, Non-Lethal Grenades and Armor Tiles. Perform all processes and analysis required to manage and execute an acquisition from planning through the delivery of product to the customer, utilizing LSS philosophies, where practical.

b. FUNCTIONS:

(1) Perform commodity management integration of activities within the Ammunition Enterprise for customers, command staff, PEO Ammo, PEO Missiles & Space, and PEO Ground Combat Systems.

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess material/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of DoD regulation 5160.65 and DoDI 5160.68.

(5) Participate in the formulation, coordination, and implementation of acquisition strategies for assigned items through IPTs.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, Contractors, Users, and other services representatives.

(7) Lead/participate in IPTs to address technical, logistical and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned material for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, requisitioning, analysis of customer requirements, and support of maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology, and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned facilities and commodities supplied to or produced by those facilities.

(12) Prepare P-Forms and budget submissions. Develop pricing data and cost rationale for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPR for Close Combat Programs.

(15) Prepare customer status reports, TA4C, CALS, WARS input, and other requirement determination studies.

(16) Provide data and personnel to support PEO Ammo/PM, AMC, and DA or other Service Customer directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

(17) Interface with private industry and government research and development communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved systems.

(18) Participate in CCBs as voting members for assigned commodities.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new or modified material releases to Quality Engineering Division.

120-10. SMALL CALIBER DIVISION (AMSJM-CDS)

a. MISSION: Serve as single coordinating activity within JMC to execute program management function for assigned Small Caliber commodities. Perform all processes and analysis required to manage and execute an acquisition from the issuance of the planning through the delivery of product to the customer, utilizing LSS processes, where practical.

b. FUNCTIONS:

(1) Perform commodity management integration of activities within the Ammunition Enterprise for customers, command staff and PEO Ammo/PM MAS.

(2) Plan and execute all aspects of program management to include new procurement and production, maintenance programs, cross leveling, and identification of excess material/demil requirements.

(3) Serve as the command focal point for PMs and other program/system managers for the Army and other services.

(4) Plan, coordinate and execute the transition of programs to JMC under authority of Department of Defense regulation 5160.65 and DoD Instruction 5160.68.

(5) Participate in the formulation, coordination, and implementation of acquisition strategies for assigned items through IPTs.

(6) Perform technical/engineering interface with Developmental Centers/Engineering Centers, Contractors, Users, and other services representatives.

(7) Lead/participate in IPTs to address technical, logistical and production issues that impact deliveries of assigned items.

(8) Budget and direct execution of program requirements and resources. Direct and control issuance of program funds and PWDs.

(9) Manage and execute distribution of assigned material for all services to include readiness requirements, direct distribution of commodity, stockpile assessment analysis, requisitioning, analysis of customer requirements, and support of maintenance efforts.

(10) Maintain commodity expertise, awareness of applicable supporting research, state of the art technology, and facilitate product improvement initiatives.

(11) Exercise operational authority over execution of JMC quality assurance mission for assigned facilities and commodities supplied to or produced by those facilities.

(12) Prepare P-Forms and budget submissions. Develop pricing data and cost rational for assigned items.

(13) Manage and maintain production delivery schedules through the use of automated systems such as PROD-STAT, CTC, and CAP.

(14) Control and direct the acceptance/rejection of customer orders and MIPR for Small Caliber Programs tracking to the application Small Caliber Plan coordinated with PM, MAS.

(15) Prepare customer status reports, TA4C, CALS, WARS input, and other requirement determination studies.

(16) Provide data and personnel to support PEO Ammo/PM, AMC, and DA or other Service Customer directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

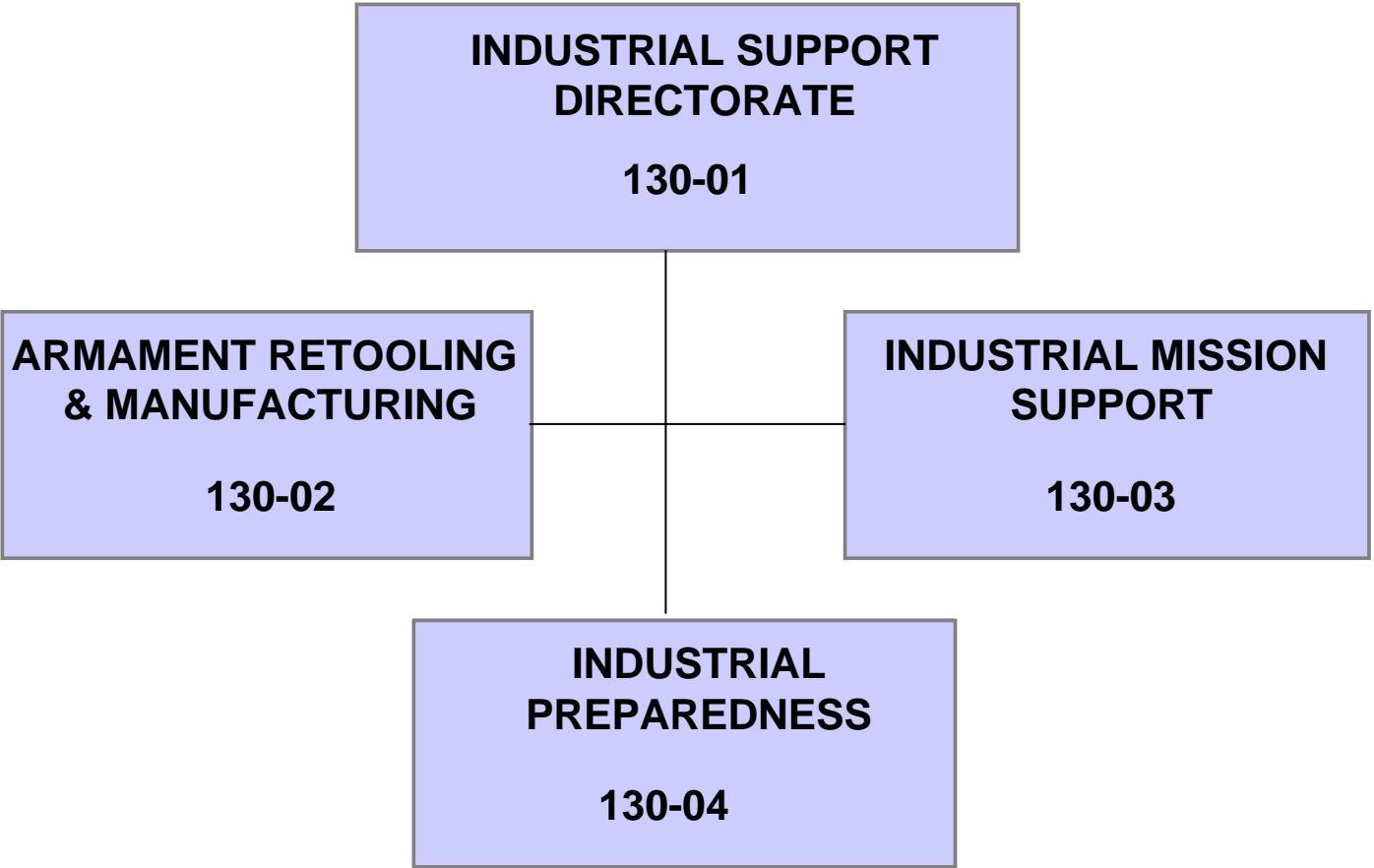
(17) Interface with private industry and government research and development communities to maintain visibility of new or advanced technology to meet future equipment requirements for new or improved systems.

(18) Participate in CCBs as voting members for assigned commodities.

(19) Review/negotiate ESIP requests for approved level of effort.

(20) Provide information on new or modified material releases to Quality Engineering Division.

INDUSTRIAL SUPPORT DIRECTORATE



CHAPTER 130130-01. INDUSTRIAL SUPPORT DIRECTORATE (AMSJM-IS)

MISSION: To provide conventional ammunition logistics support to the Joint Services and Unified Combatant Commands through the assessment and management of the conventional ammunition industrial base. To act for the CG, JMC, as the principal staff office for the following command-wide missions: facilities engineering/property management; industrial preparedness planning; management of MCA and CIP; planning/execution of the PBS program, planning/execution of the ARMS program and control of the JMC environmental program. This directorate is the JMC interface point for the IMA.

130-02. ARMAMENT RETOOLING AND MANUFACTURING SUPPORT DIVISION (ARMS) (AMSJM-ISA).

a. MISSION: To provide comprehensive management of the ARMS program for the US Army to include all budgeting activities and development of all policies relating to the execution of the program.

b. FUNCTIONS:

(1) Serve as the Program Director for coordination, direction and execution of the program.

(2) Foster and promote the legislated purposes of the ARMS program: foster commercial and small business use of idle facilities and capacities, use innovative business practices and acquisition reform to serve as model and laboratory for future Defense conversion, reduce ownership and product costs, leverage private investment at our facilities, support/maintain re-employment and retraining of skilled workforce, etc.

(3) Develop budget requirements and justifications.

(4) Execute the programs received through centralized management of the overall acquisition strategy.

(5) Develop, maintain and execute an overall strategic plan for the program and metrics to measure program effectiveness.

(6) Manage, arrange and execute all ARMS related functions, reports, and meetings.

(7) Prepare annual reports to the Secretary of the Army and Congress.

(8) Perform periodic program reviews for PEO Ammunition, IMA, AMC, and DA.

(9) Develop and submit financial/manpower requirements to accomplish assigned program. Use efficient oversight measures.

(10) Perform centralized management of other programs as assigned by AMC, to include expansion of the program to other Government installations and the application of facilities use contracts at other Government installations.

(11) Maintain and improve the ARMS web site.

130-03. INDUSTRIAL MISSION SUPPORT DIVISION (AMSJM-ISM).

a. MISSION: The Installation Mission Support Division manages and provides expert technical assistance on matters pertaining to the environment, facilities, and property at JMC installations.

b. FUNCTIONS:

(1) Manage environment, facilities, and property functions in support of reviews and inspections to support command mission. Reviews and inspections are incorporated with all life cycle functions - production, environment, property management, corrective actions, command & control, and regulator requirement coordination.

(2) Develop, establish, and implement policy and provide guidance to JMC Installations for environment, facilities, and property missions.

(3) Manage, oversee, and provide technical assistance on all Environmental Programs applicable to JMC Mission to assure compliance with all Federal, state, DoD, Army, and local environmental laws/regulations. Environmental program areas include compliance, pollution prevention, restoration, and conservation.

(4) Manage, oversee, and provide technical assistance on all JMC mission assigned Facilities Engineering programs for sustainment, restoration, and modernization of real property facilities and equipment.

(5) Manage, oversee, and provide technical assistance on the Army Modernization Program for AWCF funded Installations to include the MCA and CIP.

(6) Manage, oversee, and provide technical assistance on the JMC Real and Personal Property Accountability for all JMC subordinates.

(7) Provide input to Resource Management for the POM funding pertinent to SFSJM-ISM Programs and Initiatives.

(8) Act as the Command's technical focal point and liaison with IMA for all JMC Special Installations.

(9) Monitor the Installation Status Report, Utility Privatization Programs, and other centrally managed Assistant Chief of Staff for Installation Management (ACSIM) programs to ensure mission support. Provide staff coordination between Army Environmental Center (AEC), IMA, AMC, PEO-AMMO and other higher HQs and JMC installations.

(10) Review and provide technical expertise on contracting issues regarding environment, facilities, and property to include ARMS, procurement, and facilities use contracts.

130-04. INDUSTRIAL PREPAREDNESS DIVISION (AMSJM-ISP).

a. MISSION: Serve as the munitions production base manager/subject matter expert for JMC. Lead all ammunition production base matters regarding industrial preparedness planning, special studies, policies, and overall strategies. Plan and execute the PBS Program (less the ARMS Program). Provide production base input and support to acquisition and policy matters.

b. FUNCTIONS:

(1) Serve as the JMC representative to the ammunition enterprise on production base matters. Work closely with and provide support to the PEO Ammunition Industrial Base Office.

(2) Serve as the source within the command for production base inquiries and presentations. Represent the command in matters regarding the production base and special studies performed by organizations outside the command.

(3) Lead efforts/serve as JMC focal point for overall ammunition production base strategy.

(4) Perform all industrial preparedness planning functions for all munitions end items and components managed under the JMC and PEO Ammunition. Manage associated data and make it available for use within the ammunition enterprise through the Industrial Base Assessment Tool (IBAT) (see (15) below).

(5) Conduct production base studies/analyses to ensure the ammunition production base maintains the capabilities and capacities required to be responsive to peacetime production demands and does so in a cost effective manner.

(6) Serve as the production base representative to AIPTs. Provide input and influence to acquisition strategies and contract awards. Conduct market surveys/research. Prepare Section 806 documentation and serve as the focal point/administrator for the command for status of all such documentation.

(7) Be a responsive and reliable source for production base input to production issues/challenges. Support product contract negotiations.

(8) Serve as the source for development, review, and implementation of policies that impact the production base.

(9) Conduct on-site capability assessment reviews and publish associated reports for ammunition producers.

(10) Provide the "B" base rating input to the Munitions Readiness Reporting System.

(11) Serve as the Chairman for the JOCG Industrial Base Management Subgroup.

(12) Supports Transition Office in BRAC implementation. Responsible JMC office for implementation of BRAC 05 equipment/capability relocations.

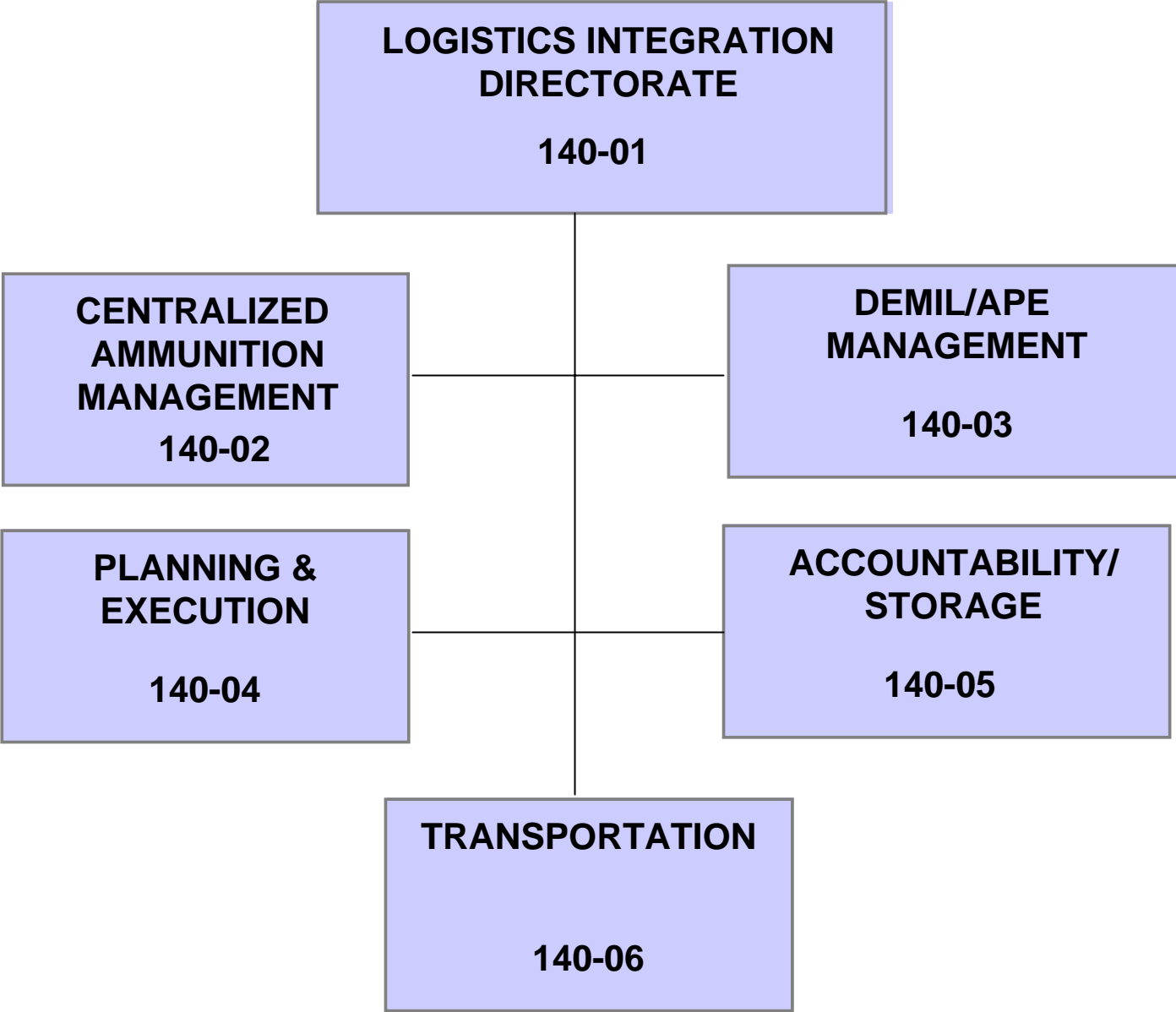
(13) Serve as the JMC lead for the planning and execution of the Production Base Support projects program.

(14) Perform Financial Viability Analysis of production base producers.

(15) Manage the planning and development of the IBAT for the entire Ammunition Enterprise. Collect, analyze and enter all data into the system. Prepare supply chain maps for all ammunition end items managed.

(16) Serve as the JMC lead for production equipment disposition issues.

LOGISTICS INTEGRATION DIRECTORATE



CHAPTER 140140-01. LOGISTICS INTEGRATION DIRECTORATE (AMSJM-LI)

a. MISSION: To execute and manage the SMCA and Army NICP missions for ammunition stockpile management, to include supply, inventory management, storage, inventory and accountability, demilitarization (demil) and transportation of conventional ammunition. To execute and manage ammunition stockpile management at the retail level, focusing on CONUS training resupply, MOB, ABL, and operational load. To develop and manage the Command transportation and traffic management programs for conventional ammunition items as required by the DTR. To provide headquarters support to the storage installations. To serve as the command's primary entry point for all customer supply requirements and ammunition logistics issues.

140-02. CENTRALIZED AMMUNITION MANAGEMENT (CAM) DIVISION (AMSJM-LIA)

a. MISSION: To execute and manage the SMCA missions for ammunition stockpile management at the retail level, focusing on CONUS training, resupply, MOB), ABL, and operational load.

b. FUNCTIONS:

(1) Develop, analyze, manage, and execute supply control studies for ammunition supply points to include re-supply, mobilization training, ammunition basic load, operational load, trans-shipments, and excess ammunition management.

(2) Maintain accurate accountable records for Class V ammunition assets and assure supply logistics readiness for CONUS units.

(3) Serve as JMC installation representative for all issues relating to supply installations. Additionally, provides supply chain oversight and guidance for all stockpile supply installations.

(4) Serve as CONUS Munitions Management Center (MMC).

(5) Receive, process, and upload accountable Standard Army Ammunition System-Modernization (SAAS-MOD) transactions.

(6) Provide system assistance to CONUS SAAS-MOD operators.

(7) Research and resolve accountable record discrepancies.

(8) Provide Pseudo Department of Defense Identification Code (DODICS) and National Stock Numbers (NSN) for non-standard items.

(9) Investigate CAT I asset recording discrepancies for the WARS office.

(10) Coordinate the standardization of recording accounts for CONUS SAAS-MOD reporting elements.

(11) Analyze on-hand assets

(12) Perform analysis of excess on-hand assets.

(13) Direct trans-shipments to optimize the cross-leveling of assets among all CONUS ASPs.

(14) Ensure asset availability for CONUS training requirements needed within the upcoming 90 day cycle.

(15) Act as command representative for installations and an avenue of communication between soldiers, IMA, MACOMs, AMC and HQ DA to:

(a) Provide training on automated systems.

(b) Provide guidance on resupply, MOB, forecasting, excess, redistribution, ammunition basic load, operational load, and transship procedures and policies.

(c) Troubleshoot issues identified by the units.

(d) Identify/resupply ammunition affected by suspensions.

(e) Coordinate and process actions for emerging resupply.

(f) Support the Command LSS Program

(g) Lead or participate on teams working on LSS projects relating to CAM.

(h) Provide ad hoc support to other LSS projects as required.

140-03. DEMILITARIZATION, AMMUNITION PECULIAR EQUIPMENT MANAGEMENT
DIVISION (AMSJM-LID)

a. MISSION: Manages all Demilitarization to include unserviceable, excess and obsolete assets and APE and Gage stockpile.

b. FUNCTIONS:

(1) Establish management policy for excess/obsolete/defective munitions in the broad areas of operations, environment, security, contracting, safety and quality.

(2) Develop excess/obsolete/defective munitions long range planning and publish a Demilitarization Master Plan.

(3) Serve as the DoD/SMCA agent for planning and management of the conventional ammunition demilitarization program worldwide.

(4) Develop individual statement of work and perform technical reviews and evaluations for demilitarization of ammunition.

(5) Establish priorities for the demilitarization of items in the Resource Recovery and Disposition Account (RRDA) and direct DoD demilitarization program disbursements.

(6) Reduce reliance on treatment and disposal processes and increase focus on resource recovery and recycling technologies.

(7) Manage the RRDA stockpile to include providing recommended storage locations and demilitarization sites. Act as the final approval authority for placing items in or removing items from the RRDA stockpile.

(8) Identify demilitarization technology shortfalls and assist in the prioritization of research and development technology projects. Monitor progress of technology development to allow for successful integration into demilitarization operations.

(9) Represent the JMC/SMCA on DoD technical workgroups established to address demilitarization technology, private industry and environmental issues. Develop applicable legislation and regulations relative to ammunition demilitarization as required.

(10) Serve as the DoD/JMC Designated Disposition Authority (DDA) in support of the Environmental Protection Agency Military Munitions Rule. Direct and coordinate all actions dealing with the disposition of waste military munitions.

(11) Provide the recommended position on Level 1 CCB actions to the JMC and represent the JMC in all ammunition maintenance and demilitarization matters of Level 1 CCB.

(12) Develop equipment policy relating to ammunition operations, maintenance/demil engineering, APE and gages.

(13) Serve as the principle agent for demilitarization workload at the SMCA inter-service meetings, work groups and workloading conferences. Serve as the JMC member of the JOCG Demilitarization/Disposal Subgroup.

(14) Participate in the evaluation of any ECPs, Request for Deviation, Request for Waiver, Value Engineering Program, Value Engineering Change Proposal or salvage procedure.

(15) Serve as the Army focal point for Conventional Ammunition Conditions Reports (ACR's). Develop disposition instructions for assets submitted for disposition on ACRs IAW DA Pamphlet (PAM) 738-750. This process includes verification of defect classification, identification of appropriate disposition, coordination and closeout.

(16) Participate in Integrated Logistics Support (ILS) to develop new ammunition items.

(17) Maintain a central source of standard, modern, safe, efficient, reliable and environmental acceptable equipment for ammunitions operations.

(18) Project Management oversight of the design agencies in the preparation of equipment concepts, feasibility studies and design, develop, re-engineer, test and evaluate the equipment for use in a variety of munitions operations.

(19) APE Project Managers monitor program activity/updates in the monthly project status APE Project Managers Monitor Program (APEMAN) report to assure milestones accomplishment.

(20) Manage and execute two primary sources of appropriated funding for APE - PAA and OMA. In addition, FMS and direct sales fund APE production and support on a case-by-case basis

-PAA funding is provided for long-range APE engineering studies, hardware production and engineering in support of production requirements.

-OMA provides funding support for three major functions - update of manuals/drawings, rebuild of APE and customer technical support.

(21) Prepare and justify APE program requirements to the Program Manager for Demil.

(22) Identify APE PA and OMA budget requirements for proposed engineering and hardware projects for support of Maintenance, demilitarization, surveillance, prepositioned assets, toxic chemical munitions, and necessary productivity enhancements for wholesale and retail customers.

(23) Control and maintain configuration management of APE. Establish, approve and maintain a modification work order program for APE.

(24) Approval authority on all requests for locally developed and modified non-standard APE. Obtain engineering and safety approvals, and assign identifying numbers to the equipment.

(25) Establish requirements for APE FMS cases in the APE Management Information System, the CCSS, and the document control file for automatic status reporting and billing.

(26) In coordination with the technology directorate, develop policy, criteria and procedures for transitioning applicable equipment from Research and Development into the APE program.

(27) Perform assigned APE NICP logistical functions in support of ammunition operations worldwide; Maintain ownership of all APE in Army locations, direct all movement of all APE worldwide, maintain records of status and location of APE worldwide and determine, forecast and budget for all future APE requirements.

(28) Identify and prioritize requirements for the preparation of ammunition DMWRs and LOI.

(29) Serve as the Army agent for planning, managing, contracting, tracking, executing and analyzing the entire commercial demil program.

(30) Serve as the Army representative on Government/Private Industry panels, teams, working groups relating to the commercial demil of conventional ammunition.

(31) Plan, manage, task, track and evaluate the efforts of the commercial demil system support contractor(s).

(32) Serve as the worldwide Army representative on US Government, North Atlantic Treaty Organization (NATO), foreign government, private industry panels, teams and working groups relating to the demilitarization of conventional ammunition.

(33) Serve as the primary demil proponent for the Army's annual Functional Area Analysis (FAA).

(34) Fulfill all reporting requirements on accomplishments and significant activities relative to the conventional ammunition demil program.

(35) Determine all conventional ammunition demil program funding requirements, justify requirements and identify shortfalls.

(36) Direct disbursements of all demil funding for organic and commercial programs, CONUS and Outside Continental United States (OCONUS), technology transition and prove-out and technical and system support.

(37) Serve as primary government lead for the Industrial Committee of Ammunition Producers (ICAP) Demilitarization Subcommittee.

(38) Establish OCONUS demil objectives, priorities and deadlines to accomplish Command goals.

(39) Coordinate and approve OCONUS financial programs. Provide funding and direct disbursements for the demil program.

(40) Provide OCONUS demil program guidance and establish a long-term strategic plan.

(41) Provide OCONUS demil support and technical assistance.

(42) Establish and maintain liaison with USARPAC to ensure an effective Pacific demil program.

(43) Serve as a member of the Republic of Korea (ROK)/US Combined Ammunition Demil Executive Council (CADEC).

(44) Input Demil Project data for the Workload Planning and Forecasting System (WPFS).

140-04. PLANNING AND EXECUTION DIVISION (AMSJM-LIM)

a. MISSION: Perform the SMCA NICP mission for conventional ammunition worldwide. Provide intensive management of conventional ammunition to ensure dominant capability for the war fighter and our allies. Responsive to the full spectrum of SMCA stockpile management to support the Enterprise (JMC/PEO) Vector of CAM. Single focal point for ammunition logistics readiness for the Army and the Services. Develops policies to solve and improve munitions readiness and the execution of conventional ammunition logistics operations. Conduct studies and comprehensive management analysis for Army senior leadership. Develops statistical data to illustrate challenges within the ammunition community regarding requirements development, go-to war capability, asset stratification, and serviceability, modernization, and acquisition strategies.

b. FUNCTIONS:

(1) Perform all processes to manage centralized munitions management. Functions include requirements determination, item management, analysis of supportability of operations and training evolutions, development of acquisition strategies for the ammo enterprise, establishment of maintenance priorities, storage of munitions, and all financial management functions directly related to munitions management, determine/execute training and Ops allocations for critically short munitions, depot workload forecast to support programming and budgeting for OMA funding, provide detailed item information, asset balances and line of balance projections to HQDA to assure establishment and supportability of yearly training authorization.

(2) Manage and have responsibility for the inventory management division office staff and the five branch chiefs and their inventory manager's matrixed to G3 commodity teams in support of all HQDA and PEO/PM requirements.

(3) Manage and execute all distribution requirements of assigned materials for all services to include analysis of requisitions and supply actions for accuracy and regulatory conformance, reset, direct trans-shipments, manage call forward and retrograde plan and programs worldwide, and provide distribution management of all CONUS and OCONUS stocks down to the installation level.

(4) Act as principle advisor to the JMC for all matters pertaining to ammunition stockpile, supply, maintenance, inventory, demilitarization, pricing, customer support, and SMCA management.

(5) Assist in the development of Army ammunition requirements, coordinate contingency missions, distribute and process requisitions, and perform the accompanying logistics data management functions to include readiness requirements. Direct distribution of commodity, stockpile assessment analysis, requisitioning, and analysis of customer requirements and support of maintenance efforts.

(6) Maintain and manage inventory of all ammunition in the wholesale accounts worldwide, to include training and war reserve ammunition.

(7) Act as the command focal point and serve as a liaison with CAM on the ammunition basic load requirements contained in the Department of Army Ammunition Requirements Tool (DAART) and the Ammunition Basic Load Computation System (ABLCS).

(8) Prepare and Administer the CALS data to manage Worldwide Distribution of Short Supply Ammunition Items.

(9) Purify the ammunition stockpile by performing annual stratification of assets versus requirements and cross leveling munitions with other service and FMS customers.

(10) Provide detailed item information, asset balances, and line of balance projections to HQDA G3 to assure establishment and supportability of yearly training authorizations at the Training Ammunition Authorization Conference (TAAC).

(11) Establish Army maintenance priorities for ammunition.

(12) Coordinate with Munitions Readiness Directorate, HQDA, PEO and PM to establish near term and out year ammunition budget requirements. Prepare P-Forms and budget submissions.

(13) Maintain and publish the Conventional Ammunition Substitutability and Interchangeability List for distribution worldwide.

(14) Via the Centralized Ammunition Management Concept of Logistics, provide distribution management of all CONUS stocks down to the installation level.

(15) Develop JMC receipt and issue tonnage forecast to support programming and budgeting for OMA funding. Establish policy guidance regarding ammunition pricing and budgeting questions.

(16) Serve as the recorder for the JOCG for Munitions supply.

(17) Manage the yearly call forward and retrograde plans for ammunition to determine the distribution of the worldwide stockpile. Includes Europe, the Pacific and War Reserve for Selected Allies (WRSA).

(18) Function as the focal point for monitoring ammunition requirements for operational projects. Monitor and coordinate JMC/ASC requirements with inventory managers for Army prepositioned stock.

(19) Coordinate with the Transportation Division to ensure input of the transportation networks and depot out loading capabilities into readiness assessments.

(20) Lead for determination of Stryker Brigade Combat Team ammunition requirements for Class V ammunition.

(21) Coordinate ammunition requirements in support of Prepositioned Stocks (PREPO) aboard ships/vessels.

(22) Serve as the Army's ammunition configured load (CL) NICP coordinating activity for theater ammunition managers, ammunition depots/plants and the Army Aviation and Missile Command.

(23) Active participant in program review to support commodity teams in providing updates and timelines to resolve issues on assigned items

(24) Lead/participate in family IPTs to address technical and logistical issues that impact deliveries of assigned items.

(25) Provide information on new or modified material releases to Quality Engineering Division.

(26) Provide data and personnel to support PEO/PM, AMC, and DA directed program reviews, Review and Analysis, WPU, Material Readiness Reviews/Balcony Briefs, etc.

(27) Participate as active members on LSS initiatives that improve distribution processes.

140-05. ACCOUNTABILITY/STORAGE DIVISION (AMSJM-LIS)

a. MISSION: To maintain accurate accountable records for Class V Army ammunition assets for CONUS, OCONUS, and PREPO ships. To serve as the accountable source for accountability and inventory management for Class V material during wartime and peacetime. To assert single point processing and control of requisitions and accurate maintenance of the document control file. To serve as the focal point for the administration, implementation, and management of wholesale conventional ammunition storage policy and practices at government and contractor operated installations.

b. FUNCTIONS:

(1) Establish, review, interpret, and disseminate policy for inventory, accountability, requisitioning, and storage. Provide technical assistance and guidance concerning the inventory program, accountability process, requisitioning, and storage policies and practices

(2) Direct, coordinate, and control special projects related to the stockpile.

(3) Complete special studies, prepare special and recurring briefings, and coordinate actions in support of the Command Group and higher HQ. Investigate and respond to inquiries and follow-ups from Congressional sources, Treasury Department, Justice Department, other services, government officials, agencies, and customers. Provide support to the GAO, AAA, Command Assessment Program, and other reviews and inspections.

(4) Prepare and coordinate Inventory, Accountability, and Storage Contractor Data Requirements Listings (CDRLs) for GOCO and COCO contracts and Scopes of Work.

(5) Provide expert assistance and support to all customers, internal and external. Serve as subject matter experts for accountability, inventory, requisition processing, and storage issues.

(6) Establish and maintain performance metrics for accountability, inventory, requisitioning, and storage functions. Develop performance indicators and systematic methods for tracking performance status, progress, problems, and program effectiveness. Develop trending and analysis capabilities to measure installation performance on a monthly basis.

(7) Efficiently and effectively employ automation tools, systems, and interfaces. Include commercial office automation software, proprietary software, and emerging technologies (Microsoft Office, CCSS, SDS, LMP, etc.). Maintain complete and organized electronic and hardcopy historic files necessary to document and substantiate executed actions in support of G3 operations.

(8) Assist in the development of MOUs concerning Class V items within all areas of accountability, inventory, requisitioning, and storage (i.e. third party storage missions). Reviews and/or develops data for input to ISAs, and ensures accountability compliance with approved agreements.

(9) Participate in command assessments and review the ammunition stock control function (receipt, storage, inventory, and shipment/issue) for compliance with established policies, procedures, and regulations.

(10) Review, on an annual basis, Army installations for compliance with established Supply Depot Operations (SDO) policies, procedures, and regulations.

(11) Serve as the JMC Class V Accountable Property Officer. Maintain Class V material asset accountability. Research, reconcile, and adjust, JMC Class V stock record balances.

(12) Initiate special inventories and related actions affecting the accountable stock records. Provide stock status and analysis. Ensure custodial and accountable records reflect current asset postures. Determine each investigation's level and action(s) when a shortage, a gain, or the situation warrants such. Review and accept or reject the investigation results.

(13) Perform logistics data management functions for JMC. Identify Class V items, NSN, DoD ammunition code assignment, item name, and Federal Supply Class (FSC).

(14) Coordinate accountability issues such as record imbalances with the respective military Services inventory control points and higher HQ. Provide the owning military Service with asset data to include service-managed assets quarterly reconciliation.

(15) Maintain Category I sensitive munitions accountability through point of transfer to the requisitioning activity.

(16) Analyze documentation to reconcile imbalances through the Monthly Ammunition Reconciliation Process (MARF). Perform annual reconciliation for non-SDS storage locations. Perform causative research affecting the accountable stock records. Investigate discrepancies between the accountable record and the custodial record. Determine the cause of discrepancy, assign cause codes to adjustments, correct transaction records, and/or notifies the Accountable Property Officer. Determine the need for special physical inventory.

(17) Initiate Inventory Adjustment Reports (IAR) and Reports of Surveys (RS) and AR 15-6 investigations affecting Class V accountable stock balances.

(18) Develop and monitor budgets associated with depot inventory program.

(19) Process field requests for return, exchange, and replacement of excess munitions items (Document Identifier Code FTE/FTR).

(20) Serve as the command coordination point for Supply Discrepancy Reports (SDR) for Class V material. Resolve shipping discrepancies involving overages, shortages, receipts of erroneous material, or misdirected shipments.

(21) Serve as requisition processing source and the focal point for all assigned SMCA managed items.

(22) Analyze requisitions and supply actions for procedural accuracy and regulatory conformance regarding Military Standard Transaction Requisitioning & Issue (MILSTRIP) transactions, to include initial input, rejects, denials, and closeouts. Control, review, and analyze computer rejects affecting the Document Control File (DCF). Research causes, take corrective action and re-input reject or return to preparing activity.

(23) Support special material movements, CAM, Golden Cargo, BRAC, contingencies, and mobilization training through associated requisitioning activities.

(24) Research, adjust, correct, and coordinate maintenance of the DCF through Material Release Order (MRO) processing.

(25) Perform phone-outs, input emergency requisitions, and maintain an emergency requisition phone-out log. Verify input execution and accuracy within 48 hours.

(26) Perform queries on Required Delivery Date (RDD), Priority, Supp Address, NSN verifications, and MRO status in support of customer requests.

(27) Provide technical support and guidance to all agencies regarding JMC storage capabilities, space utilization, policies, and practices.

(28) Serve as focal point for initiation of ammo storage related research, development, maintenance, and distribution of reports or data calls involving ammunition storage functions.

(29) Develop policies and procedures for storage of joint service ammunition, other DoD and law enforcement assets in JMC facilities.

(30) Determine feasibility and prioritizes storage improvement programs from JMC installations. Provide budget input and pursue funding avenues for projects and direct distribution of available funding in concert with prioritization. Monitor programs for goal accomplishment and financial expenditures.

(31) Research and analyze customer requests for storage support, select appropriate storage location for customer assets, notify customer and storage site. Perform staffing actions and technical studies to include storage space utilization and surveys.

(32) Develop written policy guidance of selecting and storing customer assets in JMC installations.

(33) Execute and maintain storage composition in accordance with asset distribution plan. Analyze retrograde programs and select appropriate storage location for customer assets.

(34) Participate, as an active member, on groups and committees providing policy and guidance on all storage initiatives, to include software development, hardware acquisition, and storage practice studies.

(35) Develop overall JMC storage plan in conjunction with the appropriate logistics activities.

(36) Coordinate efforts and apply subject matter expertise to the systematic accomplishment of overarching mission of the Division.

(37) Serve as command POC and Coordinator for Army Reserve/JMC logistics training activities, i.e., Golden Cargo, etc.

140-06. TRANSPORTATION DIVISION (AMSJM-LIT).

a. MISSION: Develop and manage the command transportation and traffic management programs for conventional ammunition items as required by the Defense Transportation Regulation (DTR). - Develop and operate the Containerized Ammunition Distribution System (CADS). Develop transportation programs to meet customer delivery requirements. Establish and direct the JOCG Transportation and Loading Working Group. Develop and manage transportation and traffic management plans, programs, systems, production, modernization, and transportability, including integrated logistics support of the defense conventional ammunition, JMC mission, and in transit security. Provide traffic analysis and document transportation costs and cost factors for use in assessing the transportation planning options in determining the optimum delivery method of JMC-managed materiel to meet customer requirements. Administer First and Second Destination Transportation (FDT/SDT) programs for ammunition.

b. FUNCTIONS:

(1) Develop distribution plans for ammunition from production into and from storage activities.

(2) Initiate transportation planning and movement execution actions designed to result in the lowest overall cost to the customer. Review requirements and monitor surface movement of SMCA and non-SMCA munitions of the Army, Navy, Marine Corps and Air Force customers.

(3) Develop cost data and alternative movement options for distribution panel actions in support of all Services.

(4) Develop logistical plans and forecasts for worldwide movement of SMCA and non-SMCA munitions IAW assigned Joint Munitions Transportation Coordinating Activity (JMTCA) responsibilities.

(5) Develop movement plans for export surface transportation of DoD munitions. Develop and maintain liaison relationships. Monitor shipment status for SMCA conventional ammunition, missiles and munitions items of other services managed elsewhere, and not by the SMCA (JMTCA function).

(6) Coordinate, as appropriate, to ensure compliance with Military Standard Transaction Requisitioning and Issue Practices and Military Standard Transportation and Movement Procedures.

(7) Provide transportation and traffic management functional system support. Improve processes, which enhance the JMTCA interface with the U.S. Transportation Command (USTRANSCOM), Surface Deployment and Distribution Command (SDDC), Combatant Commanders and Services under SMCA assignment in DoDD 5160.65.

(8) Oversee transportation initiatives for optimum direct delivery to customers from production sources.

(9) Develop, coordinate and manage in-transit visibility system to reflect munitions status from time of planned movement and actual movement from origin to first port of discharge. Provide in-transit status data to the WARS.

(10) Analyze munitions movement requirements and provide volume movement requests to SDDC for carrier rate negotiations for transportation of munitions.

(11) Manage transportability aspects related to carload, truckload and containerization of conventional ammunition. Review carload, truckload and container drawings.

(12) Develop and provide transportation capability assessments of conflict planning in support of the Office of the Joint Chiefs of Staff (OJCS), USTRANSCOM, Combatant Commanders, and Services IAW assignment in Chairman, Joint Chiefs of Staff (CJCS) 3110.03.

(13) Consolidate munitions movement requirement, identify container type(s) for movement and coordinate distribution of munitions certified container to applicable sources of supply.

(14) Coordinate with Air Mobility Command, SDDC, other appropriate DoD, other Government and commercial agencies to determine and assess movement capability.

(15) Manage the FMS transportation program. Develop export surface movement plans for all FMS munitions. Develop movement plans for airlift of all SMCA managed munitions.

(16) Develop transportation cost data and rationale for movement of JMC managed materiel and SMCA ammunition.

(17) Provide traffic management instructions for the worldwide shipment of non-nuclear classified items.

(18) Maintain liaison with research and development centers.

(19) Monitor all transportation Discrepancy in Shipment Reports, and Carrier Performance actions as received and requested.

(20) Coordinate transportation airlift requirements and develop movement plans to support OJCS and command-sponsored exercises.

(21) Design and implement the Munitions Transportation Management System/Automated Information Technology (MTMS/AIT) throughout HQs and other installation levels. Ensure connectability with the Global Transportation Network and Joint Total Asset Visibility systems.

(22) Manage the Procurement and Traffic Management Programs through participation in pre-solicitation and solicitation review boards.

(23) Support acquisition mission requirements in the review and development of all policies and procedures relating to the transportation aspects of procurement and management of awarded contracts.

(24) Perform life cycle transportation cost studies in support of the acquisition mission to include reviewing new or changed explosives and other hazardous commodities.

(25) Manage the Freight Classification Guide System for mission items, including developing freight and hazardous materiel classifications.

(26) Maintain liaison with Research and Development centers.

(27) Submit volume movement reports to SDDC for carrier rate negotiations on movement of conventional ammunition based on contract delivery schedules to CONUS destinations and foreign materiel sales customers.

(28) Provide assistance to ensure contract delivery schedules meet production line requirements.

(29) Review transition plans to identify transportation requirements and apply the provisions of the Code of Federal Regulations.

(30) Determine the requirement to waivers and/or Department of Transportation exemptions essential for movement of conventional ammunition.

(31) Review operations, organization, and acquisition plans providing transportation and transportability input. Address all shipment considerations.

(32) Support CCB requirements to review possible transportation impact of changes to items dimensions, hazardous characteristics and packaging requirements.

(33) Accurately identify transportation and transportability impacts and take appropriate action to correct problems. Provide matrix management transportation support.

(34) Conduct traffic studies, direct redistribution, process customer requirements and expedite and monitor movement of equipment for all DoD.

(35) Manage Command FDT and SDT funds to ensure uninterrupted movement of ammunition. Review completed Government/Commercial Bills of Lading for funding application accuracy and initiate action to correct inordinate differences.

(36) Monitor the in transit visibility system for command managed materiel, and other major items, from origin to CONUS customers and to the first port of discharge for outside OCONUS customers.

(37) Act as a focal point for transportability. Manage the JMC transportability in coordination with DAC, SDDC Transportation Engineering Agency, and R&D and engineering centers.

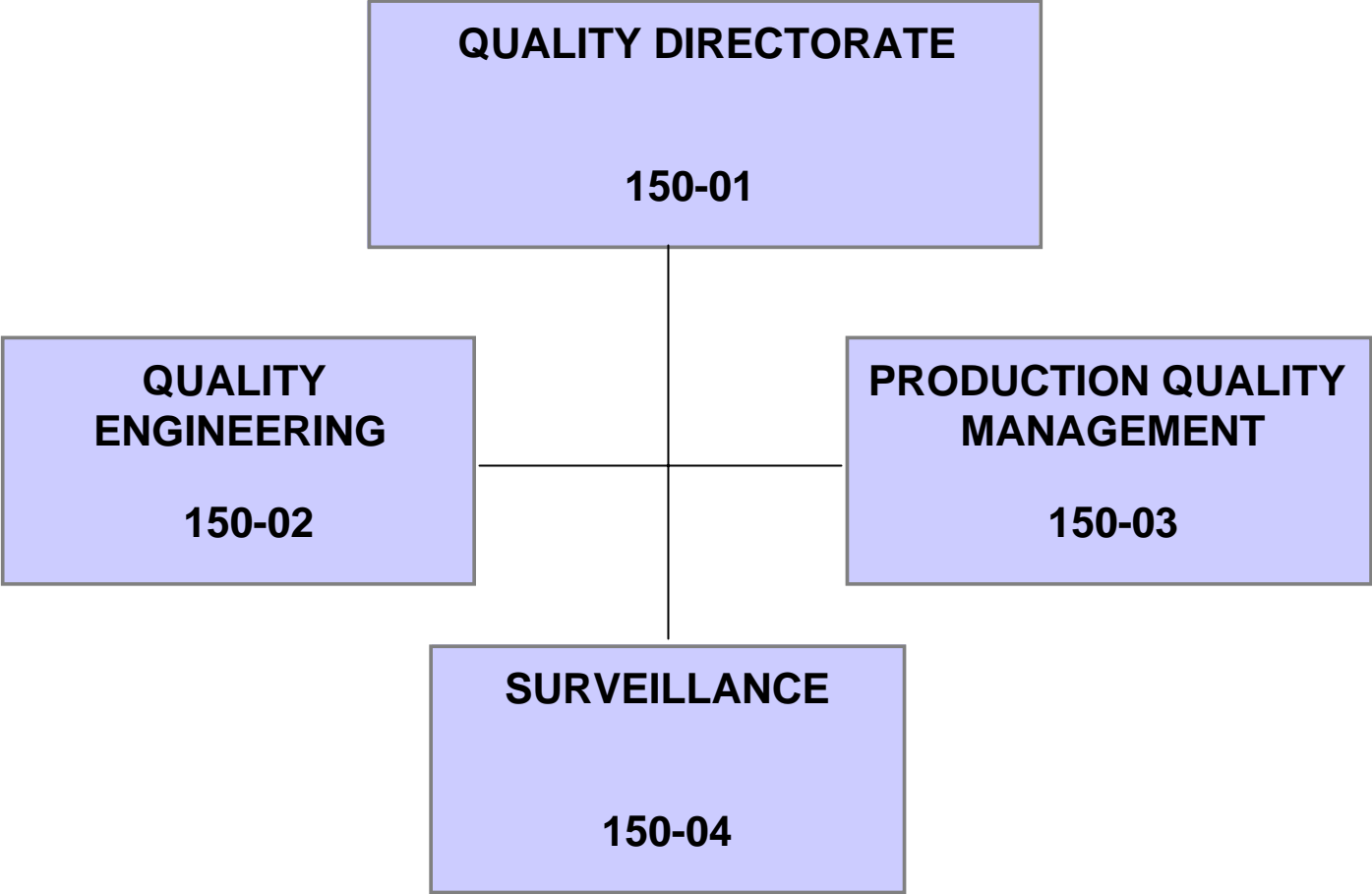
(38) Provide command focal point for risk categorization of command-managed materiel, including policies relating to the implementation of JMC programs for securely transporting sensitive items.

(39) Manage the in-transit accident and incident reporting system for all JMC-managed materiel and installations.

(40) Perform installation transportation office and traffic management functions for those installations not staffed with a transportation officer on an as needed basis. Provide staff assistance to the remaining ammunition plants, arsenals and depots.

(41) Manage and control DoD Activity Address Codes (DoDAACs), Routing Identification Codes (RICs), and Project Codes Management for G3. Assign new DoDAACs when requested from Acquisition/Production. Maintain Data Base for DoDAACs and RICs. Maintain Project Code records for G3.

QUALITY DIRECTORATE



CHAPTER 150150-01. QUALITY DIRECTORATE (AMSJM-QA)

a. MISSION: Manage all quality assurance issues for command. Oversee Ammunition Quality policy and procedure issues and interface with other government and non-government activities throughout the entire life cycle. Manage the ASRP for Class V munitions, the Materiel Release Program, and the Malfunction Investigation Program. Support higher HQ and DoD on issues relating to the mission. Promote LSS methodology as a continuous improvement measure. Serve as Activity Career Program Manager for CP-16, Engineers and Scientist (NC).

150-02. QUALITY ENGINEERING DIVISION (AMSJM-QAE)

a. MISSION: To establish command-wide policies and compliance procedures for ASRP programs within JMC. Plan and execute the ASRP for fielded Class V munitions and manage the Malfunction Investigation and Materiel Release Programs. Provide quality engineering technical support to contracting and production. Act as the Command Standardization Executive.

b. FUNCTIONS:

(1) Manage, direct, and execute the Army's ASRP for ammunition in the worldwide inventory and the associated resources.

(2) Develop new methodologies using statistical principles for application to quality engineering and assessment and provide statistical reliability and quality analysis support to the command. Provide stockpile quality analysis regarding stockpile management decisions including stockpile disposition and allocation recommendations.

(3) Manage and provide administrative, policy and technical support to the Command's Malfunction Detailed Investigation Program.

(4) Serve as the command Standardization Executive to promote the standardization program and implement specifications and standards reform initiatives.

(5) Provide quality engineering support to the production and commodity divisions. Evaluate product configuration management changes and represent the Quality Directorate on CCBs.

(6) Manage and direct the materiel release program.

(7) Assist and advise the Activity Career Program Manager on overall guidance and actions for CP-16, Engineers and Scientist (NC).

(8) Develop "Q" rating criteria for the MRR process and evaluate and update individual ratings as required.

150-03. PRODUCTION QUALITY MANAGEMENT DIVISION (AMSJM-QAP)

a. MISSION: To provide the JMC Quality Assurance (QA) interface within the JMC, with other commands, higher HQ other Government and non-Government activities, and to promote quality initiatives. To establish command-wide policy and compliance procedures for QA programs within JMC. Manage statistical process control activities. To provide QA matrix support to the ASC. Serve as Activity Career Program Manager for CP-15, Quality and Reliability Assurance.

b. FUNCTIONS:

(1) Perform all processes necessary to manage quality of product during manufacturing process in munitions production of munitions from point of production to delivery at first destination. Functions include: conduct program review/on-site audits, perform specifications and standardization coordination, perform procurement quality functions throughout production cycle, conduct life cycle management for product quality, and develop instruction/guidance/directives. Perform material release coordination, and provide statistical analysis for product management.

(2) Champion the use of continuous improvement initiatives in acquisition, production and logistics processes.

(3) Review and analyze quality requirements for both the organic and inorganic base.

(4) Establish and maintain quality assurance policies and procedures for the JMC.

(5) Manage Section E procurement packages, functioning as proponent for QA designated Section E contract clauses and Section C Statements of Work.

(6) Develop and justify new Section E clauses and maintain current quality clauses in the Procurement Automated Data and Documents System database.

(7) Maintain the Army master repository for ammunition data cards, ballistic firing records, lot technical data sheets and propellant acceptance description sheets.

(8) Perform product data management planning and execution.

(9) Provide matrix support to the ASC in developing QA policy and procedures.

(10) Provide QA support to Acquisition Integrated Product Teams and CCBs throughout the acquisition life cycle.

(11) Represent the Command on the JOCG QA Subgroup.

(12) Develop and maintain QA metrics.

(13) Develop and maintain a critical characteristics defect database

(14) Serve as the Defense Contract Management Agency (DCMA) interface

(15) Serve as the Proving Ground Liaison

(16) Manage the Electronic Deficiency Reporting System (EDRS) database interface and repository for PEO Ammo

(17) Maintain Directorate's Customer Satisfaction Survey

150-04. SURVEILLANCE DIVISION (AMSJM-QAS)

a. MISSION: To establish command-wide policies and compliance procedures for Ammunition Surveillance Programs within JMC. Develop and establish guidance, policy, and instruction for use by Army commands worldwide in conducting local Ammunition Surveillance Programs IAW Ammunition Stockpile Reliability Program, AR 702-6.

b. FUNCTIONS:

(1) Manage and direct the Ammunition Surveillance Program functions at depots, ammunition plants and installations within JMC purview.

(2) Provide ammunition surveillance support to the Malfunction Detailed Investigation program.

(3) Manage the Army Malfunction Program and maintain malfunction records and munitions management files.

(4) Manage and maintain the Ammunition Surveillance Information System (ASIS) to include the Munitions History Program (MHP).

(5) Manage the Ammunition Surveillance Modernization Program, as directed by AR 740-1 and provide innovative customer support through on-line services.

(6) Provide Quality Assurance Stockpile/Ammunition Surveillance support to production and commodity Divisions. Evaluate product configuration management changes and provide Quality Assurance Stockpile/Ammunition Surveillance support to CCBs.

(7) Provide command support in the management of Ammunition Surveillance policy, guidance, and instruction relating to conventional ammunition and non-lethal chemical munitions worldwide.

(8) Manage the Class V ammunition functional reliability clearances required for non-SMCA customers and for Army Prepositioned Ships (APS)

(9) Manage Overhead fire clearances for Army assets worldwide IAW AR and DA Pam 385-63.

(10) Manage the Army Ammunition Suspension, Restriction and Release program including publication of TB 9-1300-385 and the SMCA managed Suspension and Restriction Program for other services' stocks.

(11) Provide stockpile quality assurance and logistics support to the Material Release program and Conventional Ammunition material fielding plans.

(12) Manage functional clearances and provide surveillance technical assistance for the Security Assistance Program.

(13) Serves as the command focal point for joint services and countries on fielded ammunition quality and surveillance.

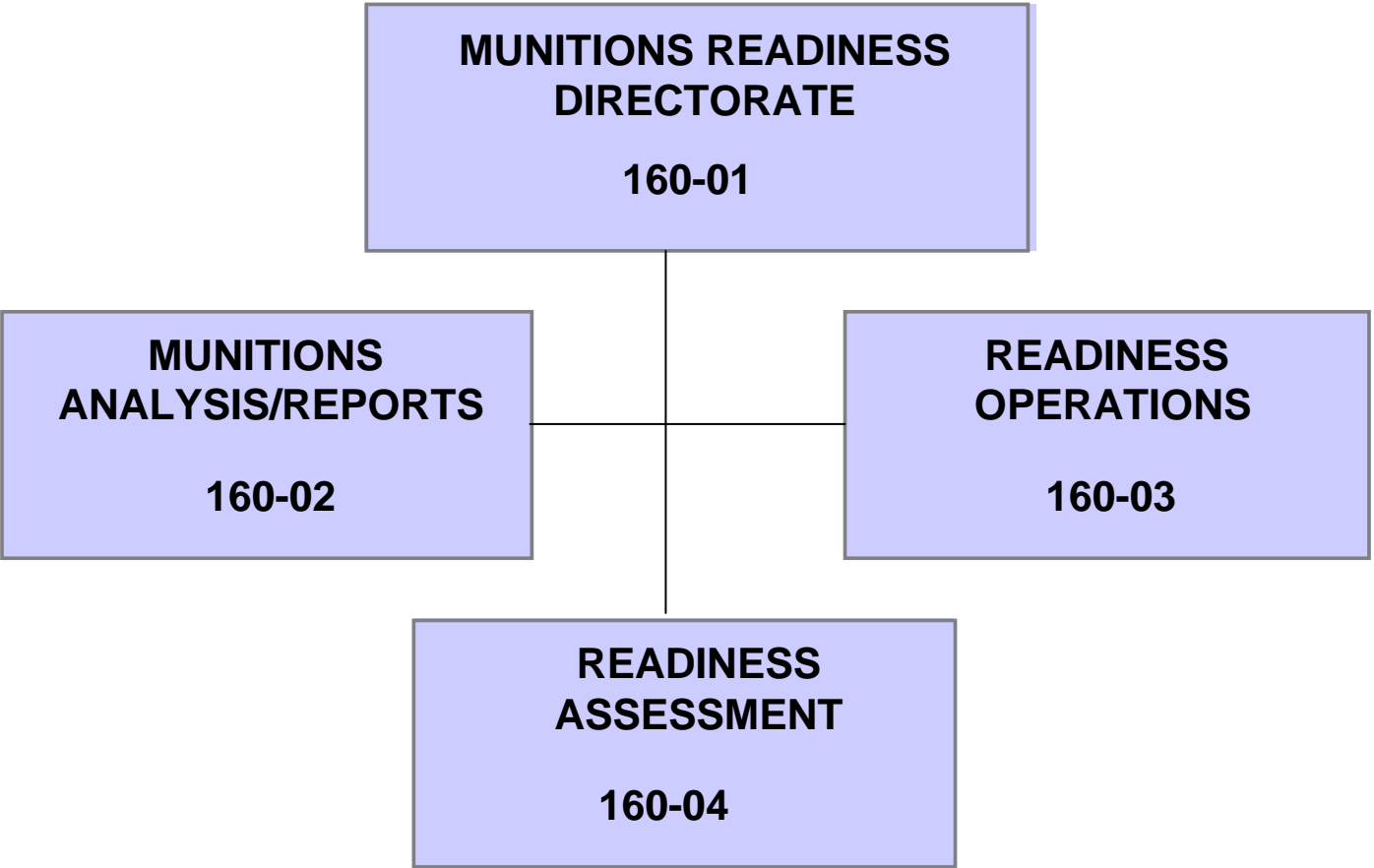
(14) Manage assignment of lot suffixes worldwide for SMCA managed items IAW SB 742-1.

(15) Manage Ammunition Information Notice Program, which disseminates technical information worldwide on ammunition related safety, surveillance and logistics functions.

(16) Manage the Army Propellant Stability Program and Propellant Reassessment Program, Deterioration Check Tests, and maintenance-related test requirements.

(17) Serve as command advisor on Quality Assurance Ammunition Surveillance Program matters.

MUNITIONS READINESS DIRECTORATE



CHAPTER 160160-01. MUNITIONS READINESS DIRECTORATE (AMSJM-RD)

MISSION: Provides conventional ammunition logistics support to the Combatant Commands through the assessment and management of the conventional ammunition stockpile. Assists in all facets of ammunition logistics designed to maintain DoD's power projection capability, and war-fighting readiness.

160-02. MUNITIONS ANALYSIS/REPORTS DIVISION (AMSJM-RDM)

a. **MISSION:** Conduct readiness and logistics assessments to improve the sustainment of munitions, affect programming decisions, assist with prioritization of OMA support funding, provide predictive data to support war fighter needs, and support attainment of command strategic objectives. Integrate ammunition sustainment with other life cycle management functions, including production and industrial base activities. Support data management and reporting activities across the ammunition enterprise.

b. **Functions:**

(1) Develop logistical analyses of munitions, to include assessments of readiness and the end-to-end supply chain.

(2) Conduct requirement assessments of ammunition programs, in support of Army and Munitions and Lethality LCMC objectives.

(3) Serve as JMC focal point to improve munitions data management and reporting procedures and policies.

(4) Conduct analyses to support the life cycle management of munitions.

(5) Provide analytical expertise in support of Command special studies or initiatives.

(6) Automate and standardize reports throughout the Ammo Enterprise.

(7) Identify optimal use of available ammunition systems/data to develop predictive reports.

(8) Track trends in training consumption, operational expenditures, basic load, and troop deployments.

160-03. READINESS OPERATIONS DIVISION (AMSJM-RDO)

a. MISSION: To act for the CG, JMC as the principal JMC staff office for operational planning, exercise and contingency oversight, and logistics information dominance.

b. FUNCTIONS:

1) Perform all functions in support of theater-wide logistic assistance program to include development of directives, identification and deployment of personnel requirements, training of personnel to support Combatant Commander in-theater requirements, budget development, and direct support to the Active, Reserve and National Guard units supported.

(2) Perform all functions in support of theater-wide logistic requirements in support of Combatant Commanders in-theater emergent requirements. Requirements identified via Operations Center process and have limited response times. Interface with DoD elements to ensure logistical requirements are all appropriate echelons. Provide analysis on operations issues and input to final orders. Maintain all classified material for JMC operations center logistics management.

(3) Provide exercise support through the operations center for support/managerial control of emergency planning, exercises and operational activities.

(4) Link with the warfighter through Senior Command Representatives (SCR) to CONUS and OCONUS AMC LSEs.

(5) Link with the Reserve Component through the Deputy Commander for Mobilization.

(6) Serve as JMC focal point for development of strategic intelligence communications. Integrate relevant information and intelligence from both the global and military information environments in order to achieve information dominance and sustain a common operational picture for the JMC CG and subordinate commanders.

(7) Integrate and synchronize AMC related logistics information, derived from a variety of sources, to provide the command and its customer operational and logistical situational awareness on a real-time basis.

(8) Ensure all customers obtain the full range of logistics support and services available within AMC.

(9) Support Army wide logistics management initiatives requiring integration/synchronization for the JMC command group.

(10) Serve as JMC's Emergency Operations Center and designated command portal for field information, notification of all serious incidents and all issues and actions related to the subordinate commands, installations and AMC/JMC LSE.

(11) Serve as the Deployment Coordinator for the Command.

(12) Serve as the JMC Notification Agent for the AMC Treaty Notification System.

(13) Synchronize Reserve Component Combat Services Support capabilities required by AMC for peacetime and wartime logistics support as part of a JMC Force Integration and Development Plan/Program utilizing the Army National Guard (ARNG) Training and Logistical Advisor (to the JMC Commander and Staff). Recommend initiatives that enhance support to ARNG units. Review with National Guard Bureau (NGB) and JMC staff the development of policies of mutual impact. Provide liaison between NGB and JMC activities for the dedicated procurement, force modernization, depot and readiness programs. Maintain direct interface with US Army Forces Command (FORSCOM), Office Chief Army Reserve and US Army Reserve Command (USARC).

(14) Develop and maintain the JMC's mission map, strategic objectives, and measures in support of the Army's Strategic Readiness System.

(15) Reporting Organizations:

SCR PACOM, CAMP SMITH HI	(AMSJM-RDO-A*)
SCR EUCOM, PATCH BARRACKS GE	(AMSJM-RDO-B*)
SCR CENTCOM, McDill AFB FL	(AMSJM-RDO-D*)
LAR AFSB KOREA	(AMSJM-RDO-E*)
LAR 1 ST TSC, FT BRAGG NC	(AMSJM-RDO-F*)
LAR AFSB EUROPE, GE	(AMSJM-RDO-G*)
LAR AFSB PACIFIC, FT LEWIS WA	(AMSJM-RDO-H*)
LAR 13 th SC(E) FT HOOD TX	(AMSJM-RDO-I*)
LAR 4 TH ID, FT HOOD TX	(AMSJM-RDO-K*)
LAR 10 TH MTN DIVISION, FT DRUM NY	(AMSJM-RDO-L*)
LAR 3RH ID, FT STEWART GA	(AMSJM-RDO-M*)
LAR 1 ST AD WIESBADEN, GE	(AMSJM-RDO-N*)
LAR 82 ND ABN DIVISION FT BRAGG NC	(AMSJM-RDO-O*)
LAR 101 ST AASLT DIV, FT CAMPBELL KY	(AMSJM-RDO-P*)
LAR 2 ND ID, KOREA	(AMSJM-RDO-Q*)
LAR 25 TH ID, FT SHAFTER HI	(AMSJM-RDO-R*)

LAR 7 TH	ATC/SBCT, VILSECK GE	(AMSJM-RDO-S*)
LAR 1 ST	CAV DIVISION, FT HOOD TX	(AMSJM-RDO-T*)
LAR 3 RD	ACR, FT CARSON CO	(AMSJM-RDO-U*)
LAR 2 ND	ACR, FT POLK LA	(AMSJM-RDO-V*)
LAR	SBCT, FT RICHARDSON AK	(AMSJM-RDO-W*)
LAR 173 RD	ABN, SETAF ITLAY	(AMSJM-RDO-X*)
LAR 1 ST	ID, FT RILEY KA	(AMSJM-RDO-Y)
LAR 1 ST	AD, FT BLISS TE	(AMSJM-RDO-Z)

*located off post

160-04. READINESS ASSESSMENT DIVISION(AMSJM-RDR)

a. MISSION: The Readiness Assessment Division develops and provides a common methodology for assessing stockpile munitions readiness in order to influence DA and Joint policy for maintaining and improving optimum war fighting readiness.

b. FUNCTIONS:

(1) Perform direct budget development analysis to support munitions management for current and out years. Functions include guidance formulation, analysis of requirements, and analysis of readiness implications intrinsic to the budget.

(2) Perform readiness analyses to support munitions management. Functions include data collection, requirements analysis, report development, Congressional Inquiry submissions, and other analysis as needed by higher echelons.

(3) Produce and publish the Munitions Readiness Report monthly and for special applications.

(4) Assess production, maintenance, quality, industrial base capability, supply, and surveillance data to develop a stockpile readiness picture that covers all major Army munitions.

(5) Management of readiness analysis tools to support munitions management. Continuous improvement of the methodology used to measure stockpile munitions readiness.

(6) Attempt to influence near-term and out-year (POM) acquisition and maintenance decision makers to improve the readiness of the stockpile.

(7) Make recommendations and formulate strategies to assist program managers in improving the readiness, or offsetting significant degradation in item readiness.

(8) Support joint munitions readiness reporting with the goal of translating complex, detailed munitions data into operational and strategic capabilities assessments from a joint ordnance perspective. Coordinate with the other services on SMCA and joint munitions assessments.

(9) Participate in operational planning; be command focal point for readiness assessment for unit and combatant commander's readiness issues, and convey them to Army leadership.

(10) Exercise managerial control of emergency planning, exercises and operational activities.

GLOSSARY OF ACRONYMS

Appendix A

APPENDIX A**GLOSSARY**

(Acronyms contained in JMCR 10-1 and other selected acronyms of interest)

ACRONYM**DEFINITION**

AAA	Army Audit Agency; Army Ammunition Activity
AAC	Army Acquisition Corps
AAE	Army Acquisition Executive
AAFES	Army & Air Force Exchange Service
AAMMIS	AMC Automated Manpower Management Information System
AAN	Army After Next
AAP	Army Ammunition Plant; Advance Acquisition Plan
ABC	Activity Based Costing
ABC-C	Army Benefits Center - Civilian
ABC-M	Activity based Costing - Management
ABL	Ammunition Basic Load
ABLCS	Ammunition Basic Load Computation System
AC	Acquisition Center
ACALA	The Armament and Chemical Acquisition and Logistics Activity
ACERT	Army Contaminated Equipment Retrograde Team
ACSIM	Assistant Chief of Staff for Installation Management
ACMS	Automated Configuration Management System
ACO	Administering Contracting Office
ACO	Administrative Contracting Officer
ACOE	Army Communities of Excellence
ACR	Ammunition Condition Reports
ACT	Administrative Contracting Office
ADAP	Ammunition Demand Automated Process
ADC	Ammunition Data Card
ADL	Authorized Data List
ADP	Automatic/Automated Data Processing
ADPA	American Defense Preparedness Association
ADPE	Automated Data processing Equipment
ADPSSO	ADP Systems Security Office
AEC	Army Environmental Center
AEHA	Army Environmental Hygiene Agency
AEPP	Affirmative Employment Program Plan
AFARS	Army Federal Acquisition Regulation System
AFB	Air Force Base
AFH	Army Family Housing
AIB	AMC Acquisition Information Board

AIEP	Army Ideas for Excellence Program
AIFM	Army Industrial Facility Manufacturing
AIN	Ammunition Information Notice
AIT	Automated Identification Technology
A-IPT	Acquisition Integrated Product Teams
AKM	Army Knowledge Management
AKO	Army Knowledge Online
ALMF	Ammunition Logistics Management Fee
ALTS	Army Loan Tracking System
AMARC	Army Materiel Acquisition Review Committee
AMC	U.S. Army Materiel Command; Air Mobility Command
AMCCOM	U.S. Army Armament, Munitions, & Chemical Command
AMCISS	AMC Installation Supply System
AMCR	U.S. Army Materiel Command Regulation
AMDF	Army Master Data File
AMR	Audit/Acquisition Management Review
AMSCO	Army Management Structure Code
ANAD	Anniston Army Depot
APBI	Advanced Planning Briefing to Industry
APE	Ammunition Peculiar Equipment
APEMAN	Ammunition Peculiar Equipment Project Managers Monitor Program
APEMIS	APE Management Information System
APIT	Ammunition Procurement Improvement Team
APL	Ammunition Product Line
APOD	Air Port of Debarkation
APS	Army Prepositioned Stocks
APSMR	Ammunition Program Status Management Report
AR	Acquisition Reform
AR	Army Regulation
ARDEC	U.S. Army Armament & Munitions Research & Development Capability
ARES	AMC Readiness Evaluation System
ARIAT	Acquisition Reform Implementation Assessment Team
ARMCOM	U.S. Army Armament Command
ARMS	Armament Retooling & Manufacturing Support
ARNG	Army National Guard
ARO	NGB Operations, Training, & Readiness Directorate
ARRADCOM	U.S. Army Armament Research & Development Command
ARRCOM	U. S. Army Armament Materiel Readiness Command
ASC	Army Sustainment Command
ASIP	Army Stationing & Installation Plan
ASIS	Ammunition Surveillance Information System
ASMP	Army Strategic Mobility Plan
ASP	Army Strategic Mobility Program
ASP	Ammunition Supply Points
ASRB	Ammunition Systems Review Board
ASRP	Ammunition Stockpile Reliability Program
AST	Ammunition Support Team
ASTP	Ammunition Stockpile Test Procedure

AT/FP	Antiterrorism/Force Protection
ATAAPS	Automated Time and Attendance Production System
ATC	Acquisition Tracking Center
ATCOM	U.S. Army Aviation & Troop Command
ATE	Automatic Test Equipment
AT/FP	Anti terrorism/Force Protection
ATMS	Administrative Transport Management Survey
AUCC	Ammunition Unit Cost Concept
AWCF	Army Working Capital Fund (formerly DBOF)
AWPS	Army Workload & Performance System
AWR	Army War Reserves
AWRSPTCMD	Army War Reserve Support Command
BA	Business Advisor
BAAAP	Badger Army Ammunition Plant
BARDS	Budget & Rate Development System
BASOPS	Base Operations
BB	Black Belt
BCE	Base-level Commercial Equipment
BCRB	Business Clearance Review Board
BES	Budget Estimate Submission
BGAD	Blue Grass Army Depot
BOA	Board of Award
BPM	Business Process Manager
BPR	Business Process Reengineering
BRAC	Base Realignment and Closure
BRAC(C)	Base Realignment and Closure (Commission)
BSCB	AMC Business Systems Corporate Board
BTL	Business Team Lead
BVAT	Best Value Acquisition Team
CA	Commercial Activities
CAA	Clean Air Act
CAAA	Crane Army Ammunition Activity
CAD	Cartridge Actuated Device
CAD/PAD	Cartridge Actuated Device/Propellant Actuated Device
CADEC	Combined Ammunition Demilitarization Executive Council
CADS	Containerized Ammunition Distribution System
CALS	Committee for Ammunition Logistics Support
CALS	Computer Aided Logistics Support
CAM	Centralized Ammunition Management
CAMO-PAC	Central Ammunition Management Office - Pacific
CAP	Conventional Ammunition Plan
CAPA	Conventional Ammunition Procurement Appropriation
CAPR	Capability Request
CAS	Contract Administrative Surcharge/Services
CAWCF	Conventional Ammunition Working Capital Fund
CBD	Commerce Business Daily
CBDCOM	Chemical Biological Defense Command
CBS-X	Continuing Balance System-Expanded

CCAD	Corpus Christi Army Depot
CCB	Configuration Control Board
CCFTP	Centralized Control Function Test Program
CCS	Close Combat Systems
CCSS	Commodity Command Standard System
CCTV	Closed Circuit Television
CDRL	Storage Contractor Data Requirements Listings
CEA	Civilian Executive Assistant
CECDC	Cost Estimate Control Data Center
CECOM	U.S. Army Communications Electronics Command
CEMPR	Command Equipment Management Program Review
CERCLA	Comprehensive Environmental Response, Compensation, & Liability Act
CESMR	Command Equipment & Supply Management Review
CG	Commanding General
CH	Chaplain
CHAAP	Cornhusker Army Ammunition Plant
CIM	Corporate Information Management
CINC	Commanders In Chief
CIO	Chief Information Officer
CIP	Command Inspection Program
CIP	Capital Investment Program
CIRS	Command Integrated Resource Submission
CISIL	Centralized Integrated System - International Logistics (CISIL)
CJCS	Chairman, Joint Chiefs of Staff
CL	Class
CL	Configured Load
CMRP	Command Master Religious Program
COC	Certificate of Competency
COCO	Contractor-owned, Contractor-operated
COCP	Customer Order Control Point
COE	Corps of Engineers
COMSEC	Communications Security
CONUS	Continental U.S.
COOP	Continuity of Operations Plan
COR	Contracting Officer's Representative
COSIS	Care Of Supplies In Storage
COTR	Contracting Officer Technical Representative
COTS	Commercial-Off-The-Shelf
CP	Career Program; Change Proposal
(CP)2	Contractor Performance Certification Program
CPAC	Civilian Personnel Advisory Center
CPAF	Cost-Plus Award Fee
CPC	Central Processing Center
CPM	Career Program Manager
CPO	Civilian Personnel Office/Officer
CPOC	Civilian Personnel Operations Center
CPSR	Contractor Purchasing System Review
CRA	Continuing Resolution Authority

CRDD	Customer Required Delivery Dates
CRDEC	Chemical Research, Development, & Engineering Center
CS	Chief of Staff
CSA	Chief of Staff of the Army
CSMR	Command Supply Management Review
CSR	Customer Service Representative
CSRS	Civil Service Retirement System
(CS)2	Cost Schedule Control System
C/SCSC	Cost Schedule Control System Criteria (Now known as Earned Value Management (EVA))
CTC	Cost to Complete
CTX	Center of Technical Excellence
CWA	Clean Water Act
DA	Department of the Army
DA PAM	Department of the Army Pamphlet
DAART	Department of Army Ammunition Requirements Tool
DAC	Defense Ammunition Center
DAR	Defense Acquisition Regulation
DARCOM	U.S. Army Materiel Development & Readiness Command
DATACOM	Data Communication Systems - brand name
DC	Deputy Commander
DCAA	Defense Contract Audit Agency
DCF	Document Control File
DCG	Deputy Commanding General
DCMA	Defense Contract Management Agency
DCMAO	Defense Contracts Management Area Office
DCMC	Defense Contract Management Command
DCPS	Defense Civilian Payroll System
DCS	Deputy Chief of Staff
DCSA	Deputy Chief of Staff for Ammunition
DCSOPS	Deputy Chief of Staff for Operations
DCT	Deterioration Check Test
DDA	Designated Disposition Authority
DDESB	DOD Explosives Safety Board
DDMC	Defense Depot Maintenance Council
DFARS	Defense Federal Acquisition Regulation System
DEFCON	Defense Readiness Condition
Demil	Demilitarization
DESCIM	Defense Environmental Security Corporate Information Management
DESCOM	Depot Systems Command
DFAS	Defense Finance & Accounting Service
DIF	Deficiency Investigation File
DISA	Defense Information Systems Agency
DISAM	Defense Institute of Security Assistance Management
DLA	Defense Logistics Agency

DLIS	Defense Logistics Information Services
DMI	Depot Maintenance Interservice
DMISA	Depot Maintenance Interservice Support Agreement
DMPE	Depot Maintenance Plant Equipment
DMRD	Defense Management Report Decision
DMS	Deployment Management System
DMSMS	Diminishing Manufacturing Sources and Material Shortages
DMWR	Depot Maintenance Work Requirements
DoD	Department of Defense
DODAACS	DoD Activity Address Codes
DoDD	DoD Directive
DoDI	DoD Instruction
DODIC	Department of Defense Identification Code
DoDIG	Department of Defense Inspector General
DOIM	Director/Directorate of Information Management
DOIT	Director/Directorate of Information Technology
DOT	Department of Transportation
DPAS	Defense Property Accountability System
DPW	Department/Directorate of Public Works
DSACS	Defense Standard Ammunition Computer System
DSAFE	U.S. Army Defense Support Activity-Far East
DSCA	Defense Security Cooperation Agency
DSCC	Defense Supply Center Columbus
DSOR	Depot Source of Repair
DSSA	Defense Security Assistance Agency
DTR	Defense Transportation Regulation
DTS	Defense Travel System
DU	Depleted Uranium
DUSA-IA	Deputy Under Secretary of the Army for International Affairs
EAC	Executive Advisory Committee
ECIP	Energy Conservation Investment Program
ECP	Engineering Change Proposal
EDA	Electronic Design Automation
EDCA	Executive Director for Conventional Ammunition
EDIO	Executive Director for Industrial Operations
EDRS	Electronic Deficiency Reporting System
EE/MM	Emergency Essential/Mobility Management
EEAP	Energy Engineering Analysis Program
EEO	Equal Employment Opportunity
EIR	Equipment Improvement Recommendation
EIS	Enterprise Information System
eMIPR	electronic Military Interdepartmental Purchase Request
EMS	Environmental Management System
EO	Equal Opportunity
EOC	Energy Operations Center
EPA	Environmental Protection Agency
EPO	Emergency Planning Officer

EPR	Environmental Program Requirements
EQR	Environmental Quality Report
ER,A	Environmental Restoration, Army
ERP	Enterprise Resource Program
ESG	Executive Steering Group
ESIP	Engineering in Support of Items in Full Scale Production
ESP	Engineering Study Proposal; Equipment Survey Program
ESPC	Energy Savings Performance Contracting
ETOS	Electronic Travel Order System
EVM	Earned Value Management
EXCOM	Executive Committee
EXSUM	Executive Summary
F&A	Finance & Accounting
FAA	Functional Area Analysis
FAR	Federal Acquisition Regulation
FCG	Functional Coordinating Group
FCIM	Flexible Computer Integrated Manufacturing
FDAP	Field Director of Ammunition Plants
FDT	First Destination Transportation
FE	Facilities Engineering
FECA	Federal Employee Compensation Act
FEM	Facilities & Equipment Maintenance
FEMP	Federal Energy Management Program
FEHB	Federal Employees Health Benefits
FERS	Federal Employees Retirement System
FHMA	Family Housing Management Account
FIO	Foreign Intelligence Officer
FIP	Federal Information Processing
FLE	Future Logistics Enterprise
FMA	Family Housing Management Account
FMF	Foreign Military Finance
FMS	Foreign Military Sales
FOA	Field Operating Activity
FOIA	Freedom of Information Act
FORSCOM	U.S. Army Forces Command
FRA	Funded Reimbursable Authority
FSC	Field Support Command
FSC	Federal Supply Class
FWG	Functional/Facility Working Group
FY	Fiscal Year
GAO	General Accounting Office
GB	Green Belt
GBL	Government Bill of Lading
GCSS-A/T	Global Combat Support System - Army Tactical
GFM	Government Furnished Materiel
GFP	Government Furnished Property
GOA	General Operating Agency
GOCO	Government-Owned, Contractor-Operated

GOE	Government Owned Equipment
GOGO	Government-Owned, Government-Operated
GSA	General Services Administration
GSMU	General Support Maintenance Unit
GTN	Global Transportation Network
GWOT	Global War on Terrorism
HAC	House Authorization Committee
HAS	Headquarters Application System
HCA	Head of Contracting Activity
HEARTS	Honesty, Ethics, Accountability, Respect, Trust, Support
HQ	Headquarters
HQDA	Headquarters, Department of the Army
HR	Human Resources
HRMC	Human Resources Management Center
HSAAP	Holston Army Ammunition Plant
HWDA	Hawthorne Army Depot
IA	Information Assurance
IAAAP	Iowa Army Ammunition Plant
IAR	Inventory Adjustment Reports
IASMP	Integrated Ammunition Stockpile Management Plan
IASO	Information Assurance Security Officer
IAW	In Accordance With
IBAT	Industrial Base Assessment Tool
IBMC	Industrial Base Management Center
IBMS	Industrial Base Management Subgroup
IBU	Interfaces, Bridges & Uniques
IC	Industrial Complex
ICAMP	Integrated Conventional Ammo Maintenance Plan
ICAP	Industrial Committee of Ammunition Producers
ICAPP	Integrated Conventional Ammo Procurement Plan
ICE	Independent Cost Estimates
ICE	Inventory Control Effectiveness
ICUZ	Installation Compatible Use Zone
IDPE	Integrated Data Product Environment
IDS	Intrusion Detection System
IEMS	Installation Equipment Management System (now is Defense Property Accountability System (DPAS))
IF	Industrial Facilities
IFBM	Installation Fixed Base Management
IFTE	Integrated Family of Test Equipment
IG	Inspector General
IGNET	Inspector General Worldwide Network
IL	Integrated/International Logistics
ILE	NGB Installations, Log, & Environmental Dir
ILS	Integrated Logistics Support
ILSMIS	Integrated Logistic Support Mgmt Info System
IM/IT	Information Management / Information Technology
IM	Information Manager/Management
IMA	Installation Management Agency

IMA	Individual Mobilization Augmentee
IMA	Information Mission Area
IMC	Information Management Center
IMCP	Internal Mgmt Control Program (now drop Internal)
IMET	International Military Education and Training
IMMC	Integrated Material Management Center
IMMIS	Integrated Modernization Mgmt Information System
IMPAC	
IMR	Installation Mission Review
INAAP	Indiana Army Ammunition Plant
INFO	Identification, Notification, and Flagging Operations
IOB	Internal Operating Budget
IOC	Industrial Operations Command
IPAR	Improvement Plan Acquisition Reform
IPE	Industrial Plant Equipment
IPM	Industrial Preparedness Measures
IPO	Industrial Preparedness Operations
IPP	Industrial Preparedness Planning
IPPL	Industrial Preparedness Planning List
IPR	In-Process Review
IPT	Integrated Product/Process Team
IR	Industrial Readiness
IRAC	Internal Review & Audit Compliance
IRP	Installation Restoration Program
IS	Installation & Services; Installation Services; Internal/International Standardization
ISA	Intra/Interservice Support Agreement
ISM	Integrated Sustainment Maintenance
ISO	International Standards Organization
IT	Information Technology
J&A	Justification & Approvals
JACADS	Johnston Atoll Chemical Agent Disposal System
JAMSS	Joint Ammunition Management Standard System
JCAP	Joint Conventional Ammunition Program
JCAPP	Joint Conventional Ammunition Policies & Procedures
JCS	Joint Chiefs of Staff
JDEP	Joint Depot Environmental Panel
JDMAG	Joint Depot Maintenance Analysis Group
JEDMICS	Joint Engineering Doc Integration Mgmt System
JIO	Joined Industrial Operations
JLC	Joint Logistics Commanders
JLSC	Joint Logistics System Center
JMC	Joint Munitions Command
JM & L	Joint Munitions and Lethality
JMTCA	Joint Munitions Transportation Coord Activity
JOAAP	Joliet Army Ammunition Plant
JOCG	Joint Ordnance Commanders Group
JPCG-DM	Joint Policy Coordinating Group-Data Management

JTA	Joint Table of Allowance
JTAV	Joint Total Asset Visibility
JTOC	Jump Tuck Operations Command
JTR	Joint Travel Regulation
KO	Contracting Officer
KSAAP	Kansas Army Ammunition Plant
LAAAP	Louisiana Army Ammunition Plant
L & P	Labor and Production
LAISO	Lead AMC Integration Support Office
LAP	Load, Assemble, & Pack
LBSBOD	Logistics Business Systems Board of Directors
LCAAP	Lake City Army Ammunition Plant
LCMC	Life Cycle Management Command
LCN	Lot Control Number
LEAD	Letterkenny Army Depot
LHAAP	Longhorn Army Ammunition Plant
LIF	Layaway Industrial Facilities
LLRW	Low Level Radioactive Waste
LMP	Logistics Modernization Program
LOA	Letter of Offer & Acceptance
LOGBOD	AMC Logistics Board of Directors
LOGCAP	Logistics Civil Augmentation Program
LOGMOD	AMC Logistics Modernization
LOGPLAN	Logistics Plan
LOGSA	Logistics Support Activity
LOGTECH	Logistics Technology
LOI	Letter Of Instruction
LON	Letter Of Notification
LOR	Letter of Request
LRA	Local Redevelopment Authority
LRRDAP	Long-Range Research & Develop Acquisition Plan
LSA	Logistics Support Analysis
LSAAP	Lone Star Army Ammunition Plant
LSE	Logistics Support Element
LSE JTOC	Log Support Element Jump Tuck Ops Command
LSMM	Local Sustainment Maintenance Management
LSS	Lean Six Sigma
MAC	Munitions and Armament Command
MACOM	Major Army Command
MANPRINT	Manpower and Personnel Requirements Integration
MANTECH	Manufactured Technology
MAP	Master Action Plan
MARP	Monthly Ammunition Reconciliation Process
MAS	Multiple Award Schedules; Military Assistance Sales`
MASL	Military Assistance Articles & Services List
MBB	Master Black Belt
MCA	Military Construction Army
MCA	Management Control Activity
MCAAP	McAlester Army Ammunition Plant

MCC	Munitions Control Cases
MCM	Materiel Change Management
MCP	Management Control Plan; Mgmt Control Program
MCS	Materiel Changes
MDARS	Mobile Detection, Assessment, & Response System
MDEFD	AMC Master Duplicate Emergency Files Depository
MDEP	Management Decision Package
MDMS	Maintenance Data Management System
MEA	Management Engineering Activity
MFM	Master File Maintenance
MHP	Munitions History Program (MHP)
MIDAS	Munitions Item Disposition Action System
MIF	Malfunction Investigation File
MIIF	Maintenance of Inactive Industrial Facilities
MILCON	Military Construction
MILSCAP	Mil Std Contract Administration Procedures
MILSTAMP	Mil Std Transportation And Movement Procedures
MILSTEP	Military Standard Evaluation Procedure
MILSTRAP	Mil Std Transaction Reporting Procedures
MILSTRIP	Mil Std Transaction Requisitioning & Issue Procedures
MIPR	Military Interdepartmental Procurement Request; Military Interdepartmental Purchase Request
MISMA	Major Item Supply Management Agency
MLAAP	Milan Army Ammunition Plant
MLRC	Munitions and Logistics Readiness Center
MMC	Munitions Management Center
MMCA	Minor Military Construction, Army
MMT	Manufacturing Methods Technology
MOA	Memorandum Of Agreement
MOB	Mobilization
MOBTDA	Mobilization Table of Distribution & Allowances
MOC	Management Of Change
MOD	Modernization
MOPES	OSC Mobilization & Operations Planning & Execution System
MOU	Memorandum of Understanding
MPBM	Munitions Production Base Modernization
MPS	Maritime Prepositioned Ships
MPSC	Mobilization Procurement Support Committee
MRO	Materiel Release Order
MRPII	Manufacturing Resource Planning II
M&S	Methods & Standards
MS3	Manpower Staffing Standard System
MSA	Maintenance Support Arrangement/Agreement
MSAAP	Mississippi Army Ammunition Plant
MSC	Major Subordinate Command
MS&T	Manufacturing Science & Technology
MS&T/IMIP	Manufacturing Science & Technology/Industrial Modernization Incentive Program (previously

	MANTECH)
MTCR	Missile Technology Control Regime
MTMC	Military Traffic Management Command
MTMS	Munitions Transportation Management System
MTOE	Modification Table of Organization & Equipment
MUCOM	Munitions Command
MWO	Modification Work Order
MWR	Morale, Welfare, & Recreation
NAF	Nonappropriated Fund
NAP	National Maintenance Point
NAR	Notice of Ammunition Reclassification
NARM	Naturally Occurring & Accelerator-Produced Radioactive Material
NATO	North Atlantic Treaty Organization
NDIA	National Defense Industrial Association
NEPA	National Environmental Policy Act
NG	National Guard
NGB	National Guard Bureau
NGB-ARO	NGB-Operations, Training, & Readiness Dir.
NGB-ILE	NGB-Installations, Logistics, & Environmental Dir.
NICP	National Inventory Control Point
NSLC	Naval Sea Logistics Center
NOK	Next Of Kin
NOR	Net Operating Result
NMP	National Maintenance Point
NRC	Nuclear Regulatory Commission
NSMM	National Sustainment Maintenance Management
NSN	National Stock Number
NSNMDR	National Stock Number Master Data Record
NWSS	New Weapon System Support
OA	Obligation Authority
OAC	Ordnance Ammunition Command
OB/OD	Open Burning/Open Detonation
OCA	Original Classification Authorities
OCAR	Office Chief Army Reserve
OCONUS	Outside Continental United States
ODP	Officer Distribution Plan
OEDCA	Office of the Executive Director for Conventional Ammunition
OGA	Other Government Agencies
OIP	Organizational Inspection Program
OJCS	Office of the Joint Chiefs of Staff
O&M	Operation & Maintenance
OM	Operation & Maintenance
OMA	Operation & Maintenance, Army
OMAR	Operation & Maintenance, Army Reserve
OMB	Office of Management & Budget
OMEGA	Code name for classified program
OOTW	Operations Other Than War
OPA	Other Procurement, Army

OPE	Other Plant Equipment
OPLAN	Operation Plan
OPM	Office of Personnel Management
OPSEC	Operations Security
ORSA	Operations Research/Systems Analysis
OSA	Office of the Secretary of the Army
OSC	Operations Support Command
OSCR	Operating & Support Cost Reduction
OSD	Office of the Secretary of Defense
OSHA	Occupational Safety & Health Act
OSWAC	Ordnance Special Weapons Ammunition Command
OTIS	Operating TDA Information System
P-FORMS	Procurement Exhibit Forms
P2	Pollution Prevention
P&A	Price & Availability
PA	Procurement Appropriation
PAA	Procurement Appropriation, Army
PABE	Program And Budget Estimate
PAD	Propellant Actuated Device
PADDS	Procurement Automated Data & Documents System
PAM	Pamphlet
PAQ	President's Award for Quality
PARC	Principal Assistant for Contracting
PASS	Procurement Aging & Staging System
PBA	Pine Bluff Arsenal
PBAS	Program Budget & Accounting System
PBB	Performance Based Budget
PBC	Program Budget Committee
PBC	Performance Based Costing
PBD	Program Budget Decision
PBE	Program Budget Execution System
PBG	Program Budget Guidance
PBS	Production Base Support; Program Budget Submission
PBSP	Production Base Support Program
PC	Personal Computer
PCO	Procurement Contracting Office/Officer; Plant Clearance Officer
PCR	Program Change Request
PCS	Permanent Change of Station
PD	Program Director
PDM	Program Decision Memorandum
PEO	Program Executive Office
PEO-EIS	Program Executive Office - Enterprise Information System
PFI	Procurement Fraud & Investigation
PGS	Productivity Gain Sharing
PIF	Provision of Industrial Facilities
PIP	Product Improvement Program/Proposal
PL	Public Law

PLM	Product Line Manager
PLM+	Product Life Cycle Management - Plus
PM	Program/Project/Product Manager
PM	Program Management
PMAP	Performance Measurement Analysis Package
PMD	Program/Project Management Division; Program Management Documentation
PM-MAS	
PMO	Program/Project Management Office
PMP	Program Management Plan; Productivity Measurement Program
PMR	Procurement Management Review
PO	Purchase Order
POC	Point of Contact
POI	Plan of Investigation
POM	Program Objective Memorandum
PPBE	Planning, Programming, Budgeting, & Execution
PPBES	Planning, Programming, Budgeting, & Execution System
PPBS	Planning, Programming, & Budgeting System
PPI	Procurement Package/Planning Input
PPL	Production Precedence List
POA	Pollution Prevention Opportunity Changes in Assessment
PPTF	Public/Private Task Force
PQAT	Product Quality Assessment Team
Prepo	Prepositioned Ships
Prod-Stat	Production Status System
PRON	Procurement Request Order Number
PS	Preventive Service
PSC	Personnel Service Center
PSR	Project Status Report
PWD	Procurement Work Directive
PS	Preventive Service
QA	Quality Assurance
QALI	Quality Assurance Letter of Instruction
QASAS	Quality Assurance Specialist, Ammunition Surveillance
QC	Quality Control
QDR	Quality Deficiency Report
QDR	Quadrennial Defense Review
R&A	Review & Analysis
RAM	Reliability, Availability, & Maintainability
RAP	Remedial Action Project
RBAAP	Riverbank Army Ammunition Plant
RC	Reserve Component
RCRA	Resource Conservation & Recovery Act
RCTM	Reserve Component Training Mission
R&D	Research & Development
RD&E	Research, Development, & Engineering/Evaluation

RDD	Required Delivery Date
RDTE	Research, Development, Test, & Evaluation
RFAAP	Radford Army Ammunition Plant
RFD	Request For Deviation
RFW	Request For Waiver
RIA	Rock Island Arsenal
RIC	Routing Identification Codes
RM	Resource Management
RML	Revolution is Military Logistics
ROD	Report Of Discrepancies
ROI	Report Of Investigation
ROK	Republic of Korea
ROS	Report Of Survey
RPMA	Real Property Maintenance Activities
RRAD	Red River Army Depot
RRDA	Resource Recovery & Disposition Account
RS	Reports of Surveys
RSI	Rationalization, Standardization, & Interoperability
RSMM	Regional Sustainment Maintenance Management
RVAAP	Ravenna Army Ammunition Plant
SA	Security Assistance
SA3	Security Assistance Automation, Army
SAAS-MOD	Standard Army Ammunition System-Modernized
SAC	Senate Authorization Committee
SACO	Staff Action Control Office
SADBU	Small And Disadvantaged Business Utilization
SAIMS	Selected Acquisition Information & Management System
SALE	Single Army Logistics Enterprise
SAMC	Security Assistance Management Center
SAMPAM	System for Automated Material Plans & Army Material
SAMPAP	Security Assistance Master Planning And Phasing
SAO	Security Assistance Organization
SAOP	Security Assistance Operating Procedure
SAP	Special Access/Security Assistance Program
SARA	Superfund Amendments & Reauthorization Act
SAV	Staff Assistance Visits
SBC	Service Based Costing
SCAAP	Scranton Army Ammunition Plant
SCAT	Should/Special Cost Analysis Team
SCIP	Security Cooperation Information Portal
SCORE	Secure Command Operations Report Exercise
SCR	System Change Request
SDAF	Special Defense Acquisition Fund
SDDC	Surface Deployment and Distribution Command
SDO	Supply Depot Operations
SDO	Staff Duty Officer
SDR	Supply Discrepancy Reports

SDS	Standard Depot System
SDT	Second Destination Transportation
SDWA	Safe Drinking Water Act
SEC	Secure Environmental Contracting (Program)
SEDA	Seneca Army Depot Activity
SES	Senior Executive Service
SFAAP	Sunflower Army Ammunition Plant
SGS	Secretary of the General Staff
SIAD	Sierra Army Depot
SIAM	System for Improved Acquisition Management
SIGSEC/ASAG	Signal Security/Automated Systems Advising Group
SIPR	Selected Item Program Review
SIPRNET	Secure Internet Protocol Router Network
SLTP	Stockpile Laboratory Test Program
SM	Sustainment Maintenance
SMCA	Single Manager for Conventional Ammunition
SME	Subject Matter Expert
SMS	Strategic Management System
SOA	Short Of Award
SOMARDS	Standard Operations & Maintenance, Army Research & Development System
SOP	Standing Operating Procedure
SOR	Source of Repair
SOW	Scope of Work; Statement of Work
SPC	Statistical Process Control
SPI	Single Process Initiative
SPOD	Sea Port of Debarkation
SQR	Statistical Quality Report
SRA	Special Repair Activity
SRB	Systems Review Board
SRM	Sustainment, Restoration, and Modernization
SSEB	Source Selection Evaluation Boards
SSO	Special Security Officer
ST	Special Tooling
STE	Special Test Equipment
STU	Secure Telephone Unit
SUBMACOM	Subordinate Major Army Command
SVDA	Savanna Army Depot Activity
TAAC	Training Ammunition Authorization Conference
TACOM	U.S. Army Tank-automotive & Armaments Command
TA4AC	Total Army Ammunition Authorization and Allocation Conference
TALPRS	Time, Attendance, Labor, & Productivity Reporting System
TAPES	Total Army Performance Evaluation System
TAQ	Total Army Quality
TATTOO	Code name for classified program
TAV	Army Total Asset Visibility
TB	Technical Bulletin
TCAAP	Twin Cities Army Ammunition Plant

TCM	Toxic Chemical Munitions
TCO	Termination Contracting Officer
TDA	Table of Distribution & Allowances
TDP	Technical Data Package
TDY	Temporary Duty; Travel During the Year
TECOM	U.S. Army Test & Evaluation Command
TLCSM	Total Life Cycle System Management
TMDE	Test, Measurement, & Diagnostic Equipment
TMT	Transition Management Teams
TOE	Table of Organization & Equipment
TPS	Test Program Sets
TQM	Total Quality Management
TRADOC	U.S. Army Training & Doctrine Command
TrAMS	Transportation Automated Measuring System
TSACS	Terminal Server Access Controller System
TSCA	Toxic Substance Control Act
TSMM	Theater Sustainment Maintenance Management
UDR	Urgent Data Requests
UFR	Unfunded Requirements
UIC	Unit Identification Code
UIT	Unique Item Tracking
UMT	Universal Military training
UPH	Unaccompanied Personnel Housing
USAAA	U.S. Army Audit Agency
USACE	U.S. Army Corps of Engineers
USADAC	U.S. Army Defense Ammunition Center
USARC	U.S. Army Reserve Command
USAREUR	U.S. Army, Europe
USARPAC	U.S. Army, Pacific
USAMAC	U.S. Army Munitions and Armaments Command
USASAC	U.S. Army Security Assistance Command
USATA	U.S. Army Test Measurement & Diagnostic Equipment (TMDE) Activity
USMC	U.S. Marine Corps
USTRANSCOM	U.S. Transportation Command
VE	Value Engineering
VECP	Value Engineering Change Proposal
VEP	Value Engineering Proposal/Program
VOAAP	Volunteer Army Ammunition Plant
VOC	Voice of the Customer
VPSB	Virtual Parts Supply Base
V/S IMMC	Virtual/Single Integrated Materiel Mgmt Center
VTC	Video Teleconferencing
WARS	Worldwide Ammunition Reporting System
WARS - NT	Worldwide Ammunition Reporting System - New Technology
WCF	Working Capital Funds
WECOM	Weapons Command
WGM	Work Group Manager

WIP	Work in Process
WPFS	Workload Performance & Forecasting System
WPU	Weekly Production Updates
WRSa	War Reserve for Select Allies
WSSA	Weapon System Supportability Assessments
WVA	Watervliet Arsenal
WWMCCS	World Wide Military Command & Control System
Y2K	Year 2000

COMMON SUPERVISORY, ADMINISTRATIVE, & PROGRAMMING FUNCTIONS

Appendix B

APPENDIX B**B-1. COMMON SUPERVISORY, ADMINISTRATIVE, AND PROGRAMMING FUNCTIONS.****B-2. DEPUTY, DIRECTOR AND OFFICE CHIEF POSITIONS.**

FUNCTIONS: Functions of deputies, directors, and office chiefs are not usually in the functional statement of each JMC element. Their duties normally include the following in the execution of the missions of their organizations.

a. Advise and assist the Commanding General (CG) in technical, operational and other matters in carrying out his mission.

b. Carryout the decisions of the CG.

c. Coordinate actions with internal elements of the HQs and external agencies to ensure effective planning and execution of actions.

d. Direct, monitor, coordinate, and control operations of the office/center.

e. Formulate and issue policies, procedures, plans, programs, objectives and goals in accordance with those of higher authority and the policies of the CG as they relate to assigned areas.

f. Exercise staff supervision over command-wide activities and perform staff visits in assigned areas of mission responsibility.

g. Serve as civilian career program manager for assigned programs, if applicable.

h. Conduct and/or attend briefings and represent the JMC in conferences, working groups, etc., at Department of Army (DA), Army Material Command (AMC) and other organizations, in matters pertinent to assigned responsibilities.

i. Review, evaluate and respond to reports of audits, surveys, inspections and investigations. Conduct necessary follow-up actions to ensure accomplishment of necessary corrections.

j. Manage resources effectively, to include personnel, equipment, funds and facilities. Participate in and develop the program and budget data for the organizations.

k. Maintain adequate controls for safeguarding classified material. Properly orient all personnel within the organizations regarding their security responsibilities.

l. Ensure the organizations comply with safety rules and regulations, and eliminate safety and fire hazards.

B-3. ADMINISTRATIVE OFFICE/ASSISTANT.

FUNCTIONS: When someone performs common administrative functions as internal support to an office/center, a list of those functions will appear under the performing element's functional statements with a reference to this paragraph.

a. Provide mail service, including distribution and suspense control; perform assigned records management and other duties in connection with correspondence, forms, word processing, copiers, records disposition and utilization; and administer privacy programs and report control activities.

b. Provide internal personnel services, including maintaining personnel records; assist in preparing personnel documents; processing personnel actions; supervise and/or assist in the maintenance of time and leave records; coordinate training plans; and keep schedule and records of membership on committees, boards, councils, and panels.

c. Provide office services, including control of office space; requisition and distribution of office supplies and equipment, maintaining related records; and provide liaison with installation support activity on maintenance of office equipment, telephone service and similar activities.

d. Exercise administrative control over internal security to include central control of classified documents.

e. Prepare administrative policies and procedures for the office/center.

f. Coordinate visitor control, safety and security programs.

g. Prepare and maintain financial, manpower, and related data required to support internal operations.

h. Provide a variety of other common services, e.g.; coordination of office/center segments of fund drives, and of safety, civil defense, blood donor, and incentive award programs.

B-4. PROGRAMMING.

FUNCTIONS: Common programming functions will appear in the functional statements of the performing element by reference to this paragraph.

a. Develop, coordinate, consolidate, and review program estimates and budgets at the office/center level.

b. Implement and/or advise on the implementation of all financial planning, programming and budgeting instructions/regulations. Prepare standard operating procedures, as required.

c. Prepare, review and implement all authorization/ planning documents.

d. Prepare, consolidate and review internal operating budgets.

e. Maintain information comparing resources to workload. Recommend redistribution of manpower and financial resources.

f. Conduct and present financial analyses of programs.

g. Advise managers on proper use of funds and potential violations of financial regulations/laws. Prepare all required disclosures and reports of actual violations.

h. Review all office/center cost estimates. Prepare, monitor and maintain the central file of cost estimates.

i. Maintain knowledge of the status of all funding requests.

j. Provide assistance on project planning program execution, review and control.

k. Establish program/fund breakout for all elements, effect distribution of program and funds, and establish schedules and lead-times to meet total program objectives.

l. Maintain a status and a forecast of obligations. Maintain a status of unliquidated obligations and expenditure/disbursement forecasts.

HISTORY OF THE JMC

Appendix C

APPENDIX C

HISTORY OF THE JMC

Accumulating, storing and issuing supplies and equipment through Army Depots has been an integral part of the U.S. Army operations since its inception in 1775. In November 1775, Colonel Henry Knox selected Carlisle, Pennsylvania, as the site for the first Continental Army Depot Arsenal. Carlisle, along with approximately 27 other depots and arsenals, stored and maintained supplies for the Continental Army during the Revolutionary War. After the Revolutionary War the Army fell victim to dramatic cuts in military expenditures, reducing the number of supply depots. Thus, during the War of 1812, the Army experienced military reverses, in part, because of a lack of supplies.

By the Civil War, the Army applied the lessons of the War of 1812, and large, permanent depots in cities such as Boston, New York and Philadelphia, supported the Nation's first Army of one million soldiers. Many of the Army's 105 Civil War depots would remain active well into the 20th century and provide the basis for an expanded Army in the Spanish-American War and World War I (WWI).

The history of the U.S. ammunition base mirrors that of the U.S. as a nation. As the U.S. found itself transformed from a regional power into a world power with its entry in World War I, it required an expanded war-fighting capability and armaments industry. Prior to this time, the military needs of the U.S. were minimal as it enjoyed peaceful relations with its two neighbors Canada and Mexico. Whatever ammunition requirements the Army, Navy and the Marine Corps had could be fulfilled by a combination of U.S. Ordnance arsenals, private suppliers, and foreign companies. The U.S. entered World War I unprepared and having to build an ammunition base because its principle foreign suppliers were already engaged in combat with each other. The existing U.S. arsenal and commercial structure was unable to meet the huge increase in requirements. A War Industries Board was established which brought order to procurement process and presided over the hasty construction of several plants for the manufacture of explosives and powder as well as the facilities to load ammunition. The Old Hickory TNT plant was built in less than a year and was the largest TNT plant in the world. As soon as WWI, the "War to End All Wars" ended, the newly constructed ammunition base was dismantled or sold. There were many "lessons learned" which were discarded once the war was over and this base was dismantled.

At the end of World War I commercial industry abandoned any munitions support as the U.S. peace movement branded them "merchants of death" and accused the industry of reaping great profit. Throughout the 1920s and 1930s research and modernization lagged. There were only three or four civilian manufacturers of ammunition. The DuPont Company was, we now see, visionary, in that they operated the nation's sole TNT plant at a low level in order to maintain the process and expertise. As supplies were expended, there was no major resupply or modernization effort. At the same time, developments in weapons and doctrine, primarily abroad, rendered much of the ammunition obsolete. Poor storage conditions led to the deterioration of much of the still "modern" stock. Budgets from Congress were at a starvation rate.

History repeated itself as war loomed in Europe and the Pacific. World War II began on September 1st, 1939 when Nazi Germany invaded Poland. The U.S. found itself the key supplier to Great Britain and, later, the Soviet Union as well as to our own armed forces. Over time, the Roosevelt Administration pushed Congress to authorize funding for the construction of a network of munitions plants. By the time the U.S. entered the war in December 1941, many of the plants were already operational.

The reason the U.S. had plants in operation prior to U.S. entry into the war was due to the foresight of the Ordnance Department. In 1937, before the war had started in Europe, the Ordnance Department established joint military-commercial planning offices for explosives and propellants. These offices were charged with developing plans for the construction of plants for explosive, propellants, and required chemicals. Similar offices were established to focus on artillery, bomb, fuze, and small arms component assembly. The offices were assisted by planners from DuPont and Hercules Powder as well as other experts from the limited commercial ammunition base. They considered all aspects of plant layout to include relationships with suppliers, transportation, safety distance, and line flexibility to respond to fluctuating requirements.

The Ordnance Department initiated these talks because they understood they would have to forge a special relationship between the War Department and commercial manufacturers to produce ammunition for a global war. While other Ordnance munitions and Quartermaster supply requirements, such as trucks, uniforms, rifles, airplanes, and even tanks, could be manufactured in commercial plants, there was no such commercial base for ammunition. Despite the lack of commercial demand or capacity, the government arsenals were never designed for large scale production. Ordnance planners estimated that the six

arsenals could never produce more than 5% of projected requirements. The Ordnance Department realized that the government would have to build an ammunition base at government expense. They also realized that the new plants would be contractor operated.

While committed to building a government owned ammunition base, as early as 1939 the Ordnance Department realized that not all ammunition production would have to occur in Government Owned, Contractor Operated (GOCO) plants. Based on their analysis and the input of industry they were able to limit GOCO facilities to propellant and explosive production (to include required chemical manufacturing processes), while private industry could manufacture metal parts. It was this dichotomy of missions that led the Ordnance Department to the previously mentioned collaborative planning cells that developed plant blueprints and machinery requirements. DuPont, Hercules Powder, Winchester and the other handful of private ammunition and explosives manufacturing experts merged their knowledge of manufacturing with the Ordnance Department's ability to design components and forecast requirements.

The Ordnance Department eventually planned for the construction of over 110 plants to meet anticipated requirements. The fact that only 84 were eventually built is explained by increases in production efficiency. Ordnance and commercial planners had designed such modern plants that there were no operating facilities to use as a baseline. The addition of conveyors and mass production led to much higher output than they had estimated.

In addition to planning the number of plants required, the Ordnance Department also developed plans for other use of private industry. The Ordnance Corps conducted Industry Surveys of all major industrial plants. Not only did the survey record what the plants made, types of equipment and floor space, the Ordnance Department also investigated finances, resources, types of workers, transportation networks, etc. The Ordnance Department was interested in companies with good management and engineering. As one key planner stated: "It was not just the machines and floor space that counted. Of even greater importance were the men-skilled workers, the production engineers, the executives who understood the secret of high-quality mass production." Many companies then signed an agreement to make a certain type of Ordnance Department materiel.

When war broke out in December 1941 ammunition manufacturing was already moving forward. Advance planning of the War Department, Ordnance Department, and private firms sliced at least a year and probably two off the mobilization timetable. Despite the

planning, it took until late 1942 and early 1943 for the munitions industry to catch up with Army requirements. Of 84 plants built by the Army, half began construction before December 1941 but only sixteen began operations before the attack on Pearl Harbor. It took an average of 9-11 months between contract and first operations.

Decentralization of Ordnance Corps procurement and administration during WWII led to the creation of the Field Director of Ammunition Plants (FDAP) at St. Louis, MO, and the Small Arms Ammunition Suboffice at Philadelphia, PA. The FDAP administered the Army Ammunition Plants (AAPs). The FDAP continued after WWII. In December 1945, it relocated to Joliet, IL, and absorbed the mission of the Small Arms Ammunition Suboffice. In 1950, the FDAP became the Ordnance Ammunition Center.

While procurement was decentralized, depot operations remained centralized throughout WWII. Ammunition requirements came in from overseas operations as well as the CONUS training base. An office in Washington DC managed the requirements and directed shipments. The entire system was manual. Initially, ammunition storage facilities were aligned with specific unit. However, as units moved to different training bases in CONUS and then overseas, ammunition shipments often criss-crossed the country. Requirements often exceeded the stockage levels at individual depots or, as was often the case with artillery ammunition, total Army requirements often exceeded total available assets. Eventually, the Ordnance Department instituted a new system that directed shipments from the closest available depot. They also would direct shipments straight from the ammunition plant to ports or training bases. This manual system operated on pencils and daily phone calls and became extremely efficient at supplying the ammunition requirements of the eight million soldiers serving all over the world.

As after World War I, the U.S. rapidly began to dismantle its ammunition industrial base and discard "lessons learned". Immediately after the defeat of Germany the Ordnance Department began closing down ammunition plants. After the defeat of Japan, the entire system was summarily shut down. Some 50 plants, known to be excess, were transferred to the operating contractor or sold on the open market. Fourteen plants remained in an active status, primarily engaged in demilitarization, renovation, and the production of fertilizer. The remaining plants not excessed were placed in inactive status, decontaminated, padlocked and left without maintenance money. The worsening relations between the U.S. and the Soviet Union, with the latter taking an aggressive stance in Eastern Europe forestalled complete disarmament, but did not drive significant funding to maintain

the base. During both Korea and Vietnam, the ammunition base was reactivated to provide support to the war effort. The pattern remained the same as in WWII. Ammunition was supplied using a combination of civilian and government owned plants. However, in each case, there was not a ramp up period as the Army enjoyed in 1939-1941. On average, it took over 20 months to fully activate the base and the Army experienced spot ammunition shortages.

In addition to production, storage, and maintenance of ammunition, throughout the years the Ordnance Department was also responsible for the research and development of ammunition products. The Ordnance Corps provided conventional armament and munitions beginning in May 1812. From WWII until 1973, the Army kept ammunition development and procurement separate from weapons development and procurement. After WWII, the arsenals retained responsibility for weapons development until the Ordnance Corps officially embraced the commodity command concept in 1954. Consequently, the Ordnance Ammunition Center became the U.S. Army Ordnance Ammunition Command (OAC). On 1 January 1954, the Corps established the Ordnance Weapons Command at RIA to complement the OAC and the U.S. Army Tank-automotive Command (TACOM), Warren, MI), which had been formed several months earlier. In 1959, Picatinny Arsenal, which conducted ammunition R&D, merged with the OAC to form the Ordnance Special Weapons Ammunition Command (OSWAC) with HQ at Dover, NJ. At the same time, the function at Joliet became a center again.

In 1962 the Army underwent a major reorganization. The old Technical Commands were disestablished and the U.S. Army Materiel Command was established. AMC consolidated the R&D, productions, storage, and sustainment functions from the Technical Commands. The creation of AMC caused a series of name changes. OSWAC became the U.S. Army Munitions Command (MUCOM) and soon absorbed the procurement and R&D mission of the old Chemical Corps. The procurement function at Joliet, IL, remained a subordinate to MUCOM and became the Ammunition Procurement & Supply Agency.

Over the course of the next 30 years organizational change in the management of ammunition reflected changing philosophies on the relationship between R&D, acquisition, and sustainment of munitions. The key question was always should R&D and acquisition/sustainment be in the same command structure or in separate organizations. Combining the functions created life-cycle management, but created a friction where R&D or acquisition and sustainment always felt slighted. Separating the functions created disconnects in coordination and fragmented the ammunition community.

In September 1973 MUCOM was merged with the U.S. Army Weapons Command to form the U.S. Army Armament Command (ARMCOM), headquartered at RIA. The Small Arms System Agency, created in 1968 at Aberdeen, MD, was also in this consolidated command. ARMCOM combined the R&D, acquisition, and sustainment functions for both weapons and ammunition into one command. The intent was to have weapons and ammunition R&D work together from initial concept so the weapons could be supported with the proper ammunition.

ARMCOM only lasted four years before it was decided to separate the R&D and acquisition/sustainment functions. It was decided that both R&D and readiness needed their own commands to properly manage the processes. In 1977 U.S. Army Armament Research and Development Command (ARRADCOM) was formed as an R&D command to develop weapons and ammunition. ARRADCOM was headquartered at Picatinny Arsenal. Picatinny began as a powder depot in 1880 and became an arsenal in 1907 when it began to manufacture powder. In 1977, Picatinny lost its arsenal designation when it became HQ of ARRADCOM. At the same time the readiness side took the title U.S. Army Armament Materiel Readiness Command (ARRCOM) and retained its HQ at RIA.

Ammunition management saw another major change in 1976 with the establishment of the Single Manager for Conventional Ammunition (SMCA). The SMCA was created to consolidate management of ammunition across DoD. The SMCA procured, produced, stored, issues, and maintained conventional ammunition for DoD. This created some efficiencies across the Army, Air Force, Navy and Marines. The Navy transferred McAlester AAP, Hawthorne AAP and the ammunition activities located on the Crane Naval Weapons Support Center (Crane AAA) to the Army. ARRCOM began administering the SMCA field mission in October 1976.

The debate over separation or merger of R&D, acquisition, and sustainment was not finished. Six years later, in 1983, ARRCOM and ARRADCOM were merged to form the U.S. Army Armaments, Munitions and Chemical Command (AMCCOM). With HQ at RIA, AMCCOM consisted of a readiness mission located at RIA and two research, development and engineering (RD&E) centers. The new command gave increased emphasis to the chemical mission. It split the ARRADCOM mission into two R&D centers - one called the Armament Research & Development Center at Dover, NJ, and a second called the Chemical Research and Development Center at Aberdeen, MD. The centers became ARDEC and CRDEC, respectively, on 18 March 1986.

AMCCOM also inherited several other organizations that contained more of the wide-spread Army ammunition mission. The Munitions Production Base Modernization Agency at Dover, NJ, originated as

an effort by MUCOM to modernize the Army's ammunition production facilities beginning in 1968. The Secretary of the Army gave emphasis to the effort when he established the Project Manager (PM) - Munitions Production Base Modernization (MPBM) in June 1973. The PM reported directly to AMC until 1 November 1979 when the organization became the Munitions Production Base Modernization Agency (MPBMA) within ARRCOM. It was renamed the Production Base Modernization Activity on 1 October 1984 as a subordinate of AMCCOM.

AMCCOM was also responsible for managing the ammunition plants and took over as the field operating agency for SMCA. In addition, AMCCOM was also responsible for the training of ammunition inspectors at Savanna, IL. The Ammunition School began at the Savanna Depot in 1950. In 1971, the AMC Ammunition Center was created and reported to HQ AMC. In 1975, the Ammunition Center was reassigned to ARMCOM and designated the Defense Ammunition Center and School (DACS). In 1983 AMCCOM gained responsibility for DACS.

One goal for the SMCA had been to centralize all aspects of the ammunition life-cycle under one command. While the R&D, procurement, and production functions were all under AMCCOM, storage and maintenance were not. AMCCOM, as the SCMA field operating agency, coordinated the ammunition stockpile, but another command actually operated the depots.

Since WWII, the number of depots has decreased dramatically. However, their mission of providing support to the soldiers of the Army remained. The lessons of WWII and the Korean War suggested the need for centralized management of depot operations in peace as well as war. Therefore, on 25 February 1954, the Army created the Major Item Supply Management Agency (MISMA) at Letterkenny Army Depot (LEAD), Chambersburg, PA. The mission of the agency was to perform supply control functions for major items of general supplies and ammunition for the Ordnance Corps. By 1962, the Army had outgrown the capabilities of MISMA and created the Major Item Data Agency (MIDA) at LEAD under the command of the newly formed U.S. Army Materiel Command (AMC). New lessons learned by the Army during the Vietnam War further supported the need to find a better way to manage Army depots. AMC undertook a study called Project Delta to answer that need. The results of that study led to the establishment of the U.S. Army Depot System Command (DESCOM) in September 1976 at Chambersburg, PA. DESCOM worked in conjunction with AMCCOM and the SMCA to manage the sustainment and readiness aspects of the ammunition life cycle.

The 1991 Base Realignment and Closure (BRAC) Commission made recommendations that again broke up the ammunition R&D, acquisition and sustainment functions. In October 1995 the Army disestablished AMCCOM and DESCOM and established the U.S. Army Industrial Operations Command (IOC) headquartered at RIA. The IOC consisted of the HQ, DESCOM mission, with the ammunition and industrial base management portions of HQ, AMCCOM. The armament and chemical defense portions of AMCCOM became the Armaments and Chemical Acquisition and Logistics Activity (ACALA). The ACALA and ARDEC transferred in-place to TACOM. The CRDEC became The U.S. Army Chemical and Biological Defense Command (CBDCOM).

At the same time, the ammunition depot functions were united with the ammunition plans and procurement. However, the IOC had a multi-focus mission beyond ammunition. The IOC managed the Army's industrial base and executed the SMCA mission for the DoD. The IOC was in charge of organic Army depots, depot activities, arsenals, active/inactive ammunition plants and other AMC active industrial activities. The Army's entire industrial base was consolidated under one command. In addition, IOC was responsible for the Army War Reserve program that was consolidating under central management after Desert Storm. The U.S. Army War Reserve Support Command (AWRSPTCMD) was created as an IOC subordinate to manage the war reserve stocks, later called Army Prepositioned Stocks (APS). IOC was an integrated complex of 53 subordinate installations, activities and other entities, which included 10 depots/depot activities, 3 arsenals, 2 ammunition production facilities, 6 active Government-owned, contractor-operated (GOCO) ammunition plants and 32 other facilities/activities.

While some unity had been achieved on the sustainment side, the ammunition life cycle was again split between several commands. TACOM controlled the ammunition R&D functions. Missiles were managed by another command. Procurement became increasingly controlled by weapons systems Program Managers (PMs). Further changes had not united all aspects of ammunition life cycle management.

In September 1999, General Eric Shinseki, Chief of Staff of the Army (CSA), announced his intent to change the way the Army does business or what has been termed a Revolution in Military Logistics. The AMC approached this transformation by focusing on readiness and support to the warfighter from factory to foxhole, by becoming the premier provider of technology, acquisition, logistics, projection and sustainment of materiel, and planning, coordinating, integration, synchronizing and controlling all logistics support above the division level for the Army. This

revolution in military logistics transformed The U.S. Army Industrial Operations Command (IOC) to the U.S. Army Operations Support Command (OSC) on 1 October 2000. IOC was disestablished on the same date.

The OSC retained all IOC mission responsibilities, except that the maintenance depots transferred to the commodity commands who work-loaded them. In addition, OSC assumed greater responsibility for field readiness by becoming the "single point of entry" and "one face to the field" for AMC. OSC was the logistics horizontal integrator for AMC. The command pulled information and logistics intelligence from Logistics Assistance Representatives (LARs) and other forward deployed assets in order to create a broader based, more holistic view of Army readiness.

At the same time that OSC was established, the AWRSPTCMD became the U.S. Army Field Support Command (FSC). The FSC was assigned the mission to integrate all AMC support services forward. In order to assume and perform the AMC field interface mission, FSC was given the mission and resources from the U.S. Army Logistics Support Activity (LOGSA), Logistics Support Elements (CONUS, Europe and Far East) and two support divisions (Logistics Assistance Program Management and LES Planning). All of the APS structure was retained by FSC to include the Combat Equipment Groups in Europe, Southwest Asia, and Afloat and the APS battalion in Korea. In addition the Logistics Civil Augmentation Program (LOGCAP) transferred to the FSC. These new assets, coupled with the APS structure created a global logistics system with pre-existing infrastructure.

At the same time FSC was created, OSC also established the U.S. Army Munitions and Armaments Command (MAC) as the sub-MSC level command responsible for the SMCA mission of production, procurement, ammunition stockpile and installation management. The SMCA mission also encompassed National Inventory Control Point and National Maintenance Point for the commodity of convention ammunition. The MAC disestablished and reintegrated into the OSC structure in 2001.

The OSC had integrated its new missions and had just upgraded communications systems and the Logistics Operations Center when terrorists attacked the United States on 11 September 2001. The concept behind the FSC was quickly proven out in a wartime test. Within 18 hours of the attacks, ammunition was being shipped to activating units in the Army and Air Force. Soon after, ammunition was being shipped directly to Southwest Asia (SWA). In early 2003, in reflection of the truly joint nature of the ammunition mission, the OSC was renamed the U.S. Army Joint Munitions Command (JMC). The command remained at Rock Island and included the FSC as a subordinate.

Soon after the renaming of OSC to JMC, the Army realized that the missions assigned to FSC were growing larger than the ammunition mission and needed greater emphasis across the Army and DoD. In July 2003 the FSC was elevated to become a Major Subordinate Command of AMC. To illustrate the change the acronym was changed from FSC to AFSC. At the same time, the ammunition structure was grouped into the Joint Munitions Command (JMC), which became a subordinate command of AFSC. Prior to the command restructuring several other efforts to consolidate ammunition management in the Army led to the October 2001 creation of the Program Executive Office-Ammunition (PEO-Ammo). PEO-Ammo was expected to provide oversight of the entire ammunition function by consolidating funding that could manage all aspects of ammunition life cycle. In January 2003 the Secretary of the Army shifted SMCA responsibility from the CG AMC to the Assistant Secretary of the Army, Acquisition, Logistics and Technology (ASA(ALT)). Responsibility was further delegated to PEO-Ammo. JMC remained the Field Operating Agency with responsibility for sustainment to include contracting, the plants, ammunition depots, maintenance, and demilitarization.

Army Transformation and the continuing campaigns in Iraq and Afghanistan caused the Army to develop new concepts on how to prepare the Army to fight and sustain them once deployed. The Army Force Generation Model (ARFORGEN) was developed as a way to more systematically prepare and train units for deployment, sustain them while deployed, and RESET them upon return to home station. AMC had to become a major part of the ARFORGEN. They already had a basis of support in the AFSC, but more missions were to be assumed by AMC. In response to that requirement AFSC transformed once again to become the U.S. Army Sustainment Command effective 1 October 2006. At the same time, the JMC split off to become a completely separate command.

Today the JMC is responsible for the management of the ammunition production base, storage, issue, and maintenance. JMC also manages demilitarization. Through careful coordination with PEO-Ammo JMC ensures that DoD Soldiers, Sailors, Airmen, and Marines receive the highest quality ammunition, on time and where needed. The JMC motto of "Ready Reliable Lethal" summarizes the command's support to the field. As the Joint Munitions and Lethality Life Cycle Management Command emerges, JMC will remain the key command in ensuring ammunition is handed off to the fighting forces wherever and whenever needed, and works the first time to provide lethality to our warfighters.